

# **Sigma Metric in Analytical Laboratory Performance**

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# Objectives

- Review of Normal distribution
- Concept of Sigma Metric
- Characteristics of Sigma Metric
- Applying Sigma Metric
- Short-term/Long-term issue in medical laboratory

# Background

## Six Sigma management technology:

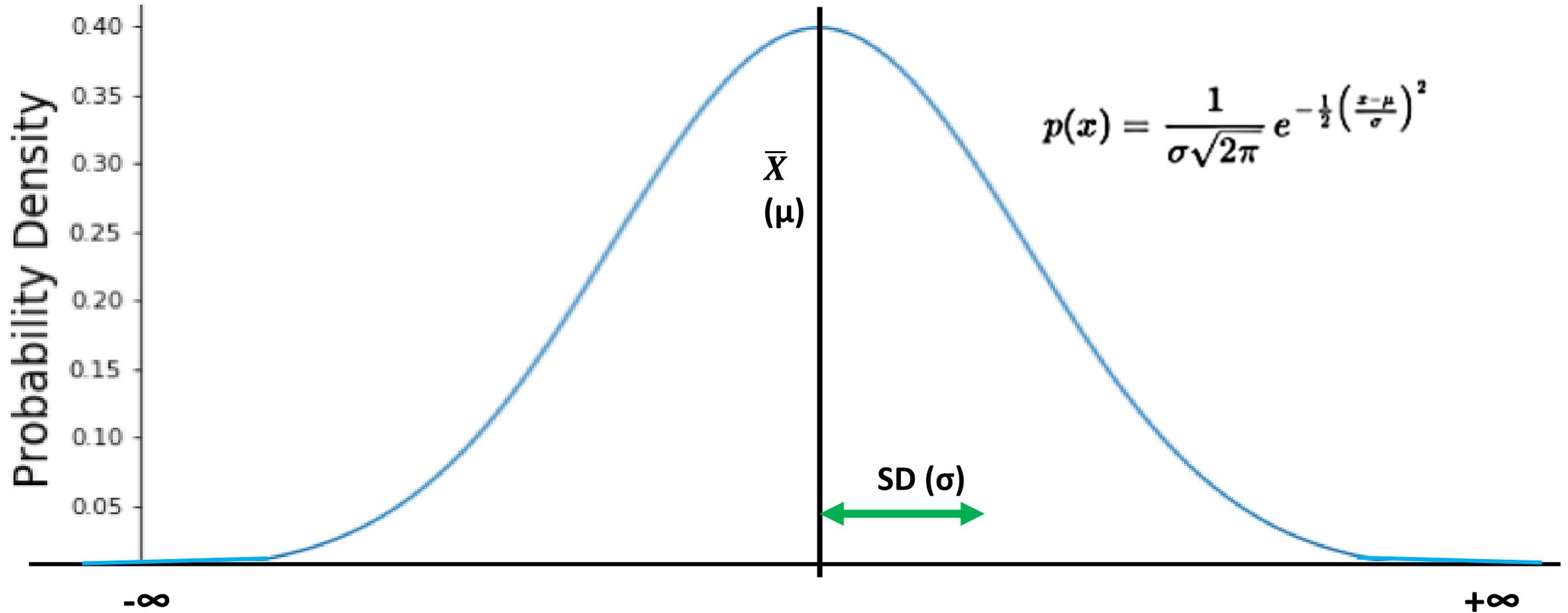
- Developed by Motorola in the 1980s
- To systematically improve processes and eliminate defects
- Requiring to fall within plus or minus six sigma from the process mean

## Sigma Metric:

- Core concept in Six Sigma Methodology
- Defect Rate; DPM or DPMO
- Based on Gaussian (Normal) distribution



# Gaussian Distribution



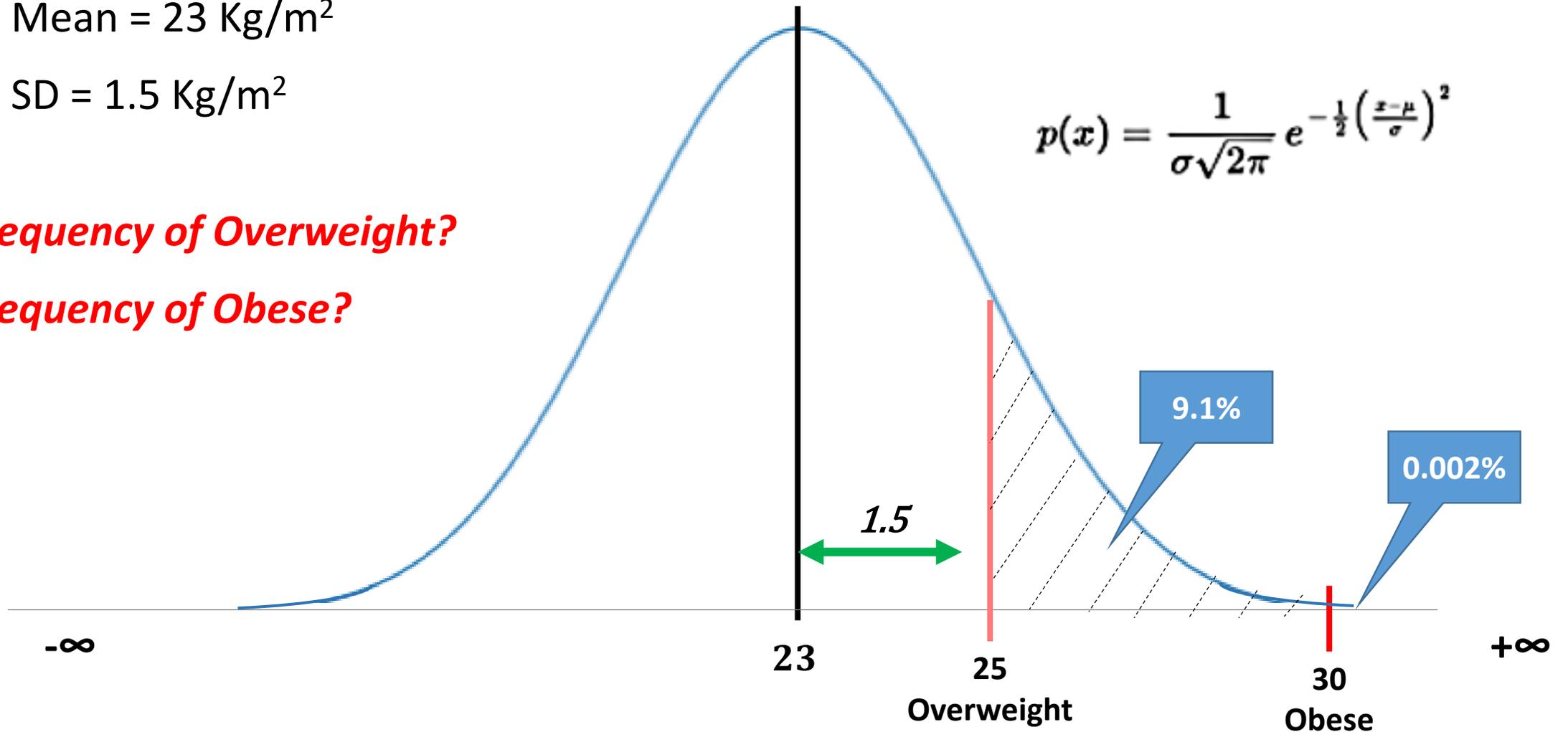
# Example

## Body Mass Index

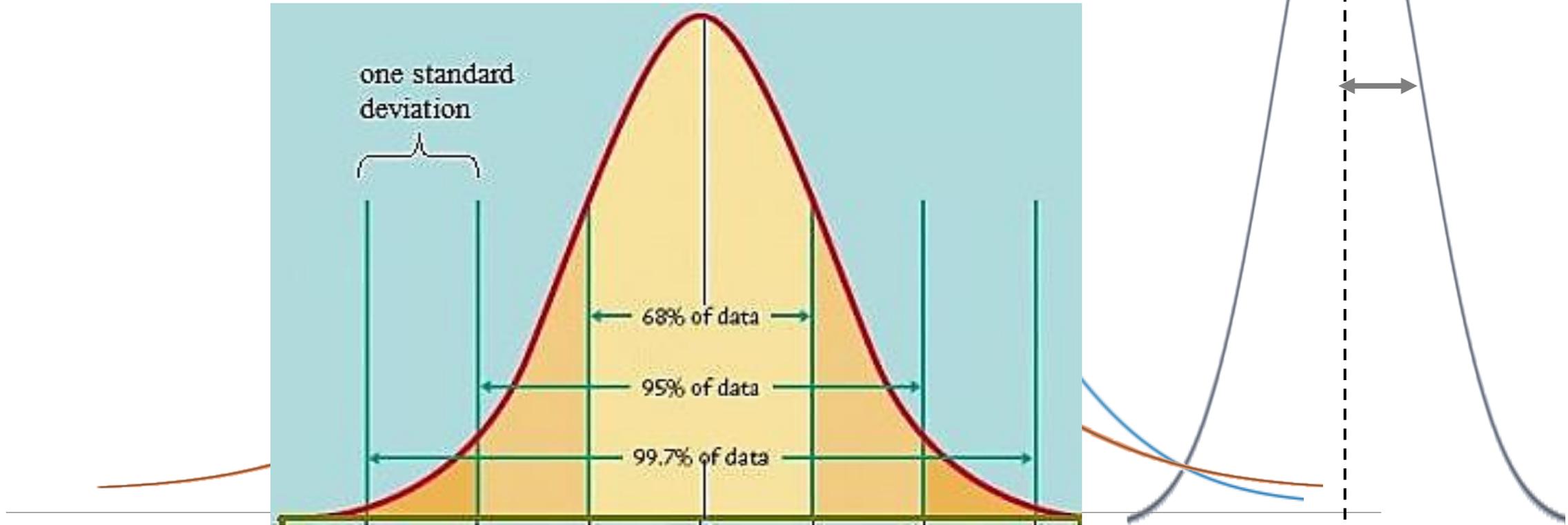
- Mean = 23 Kg/m<sup>2</sup>
- SD = 1.5 Kg/m<sup>2</sup>

*Frequency of Overweight?*

*Frequency of Obese?*

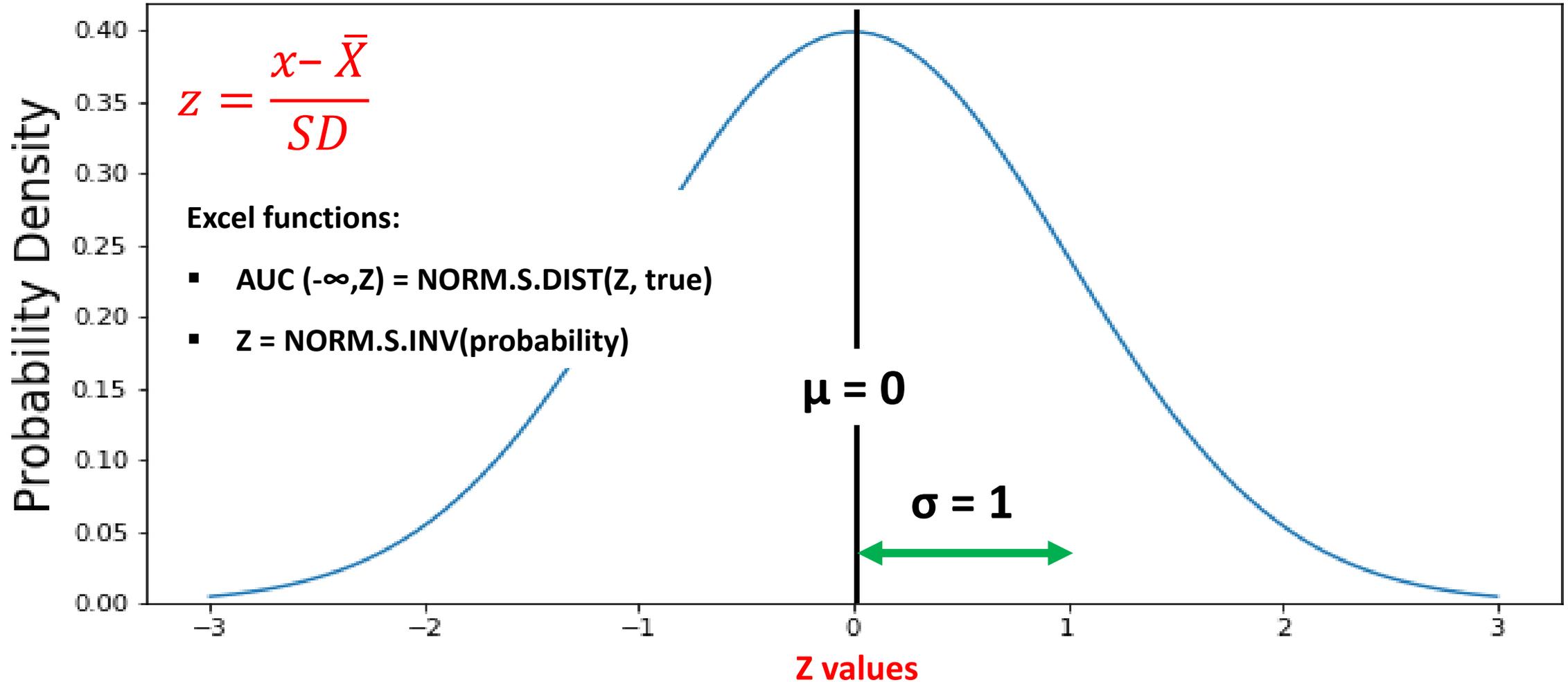


- Area under curve for  $x_i$  depends on the number of SDs from mean at  $x_i$
- Irrespective of different Means and SDs, AUC for the same number of SD is the same.



# Standard Gaussian Distribution

**Z value:** The position of a variable in terms of its distance from the mean when measured in standard deviation units.



# Example

## Steel rod lengths

Mean = 108 cm

SD = 3 cm

*Frequency of rods >115?*

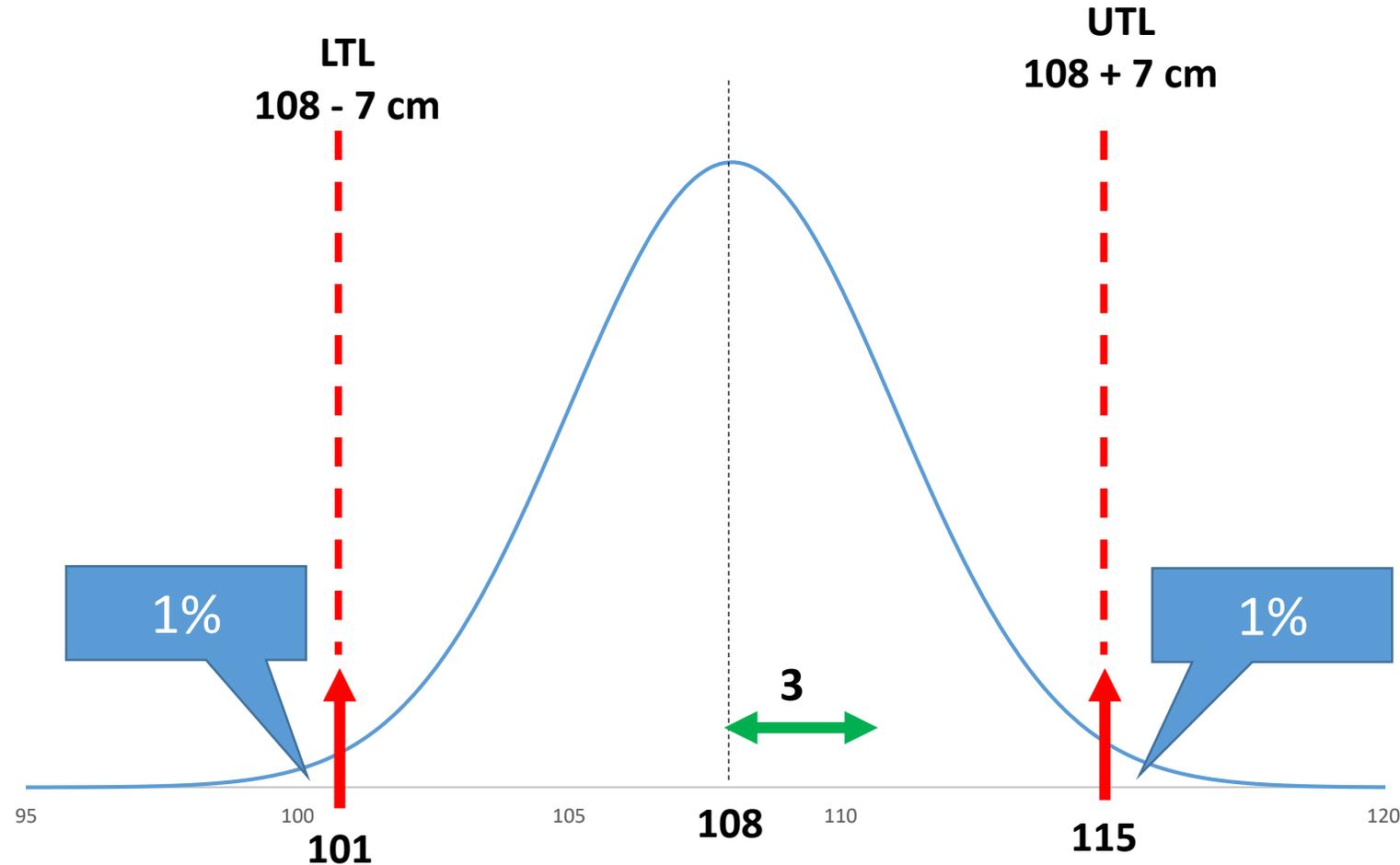
$$Z = (115 - 108) / 3 = 2.3$$

$$\text{AUC} (-\infty, 115) = 0.99 \text{ (99\%)}$$

$$\text{Tail} = 1 - 0.99 = 0.01 \text{ (1\%)}$$

$$P(101 < x < 115) = 2\%$$

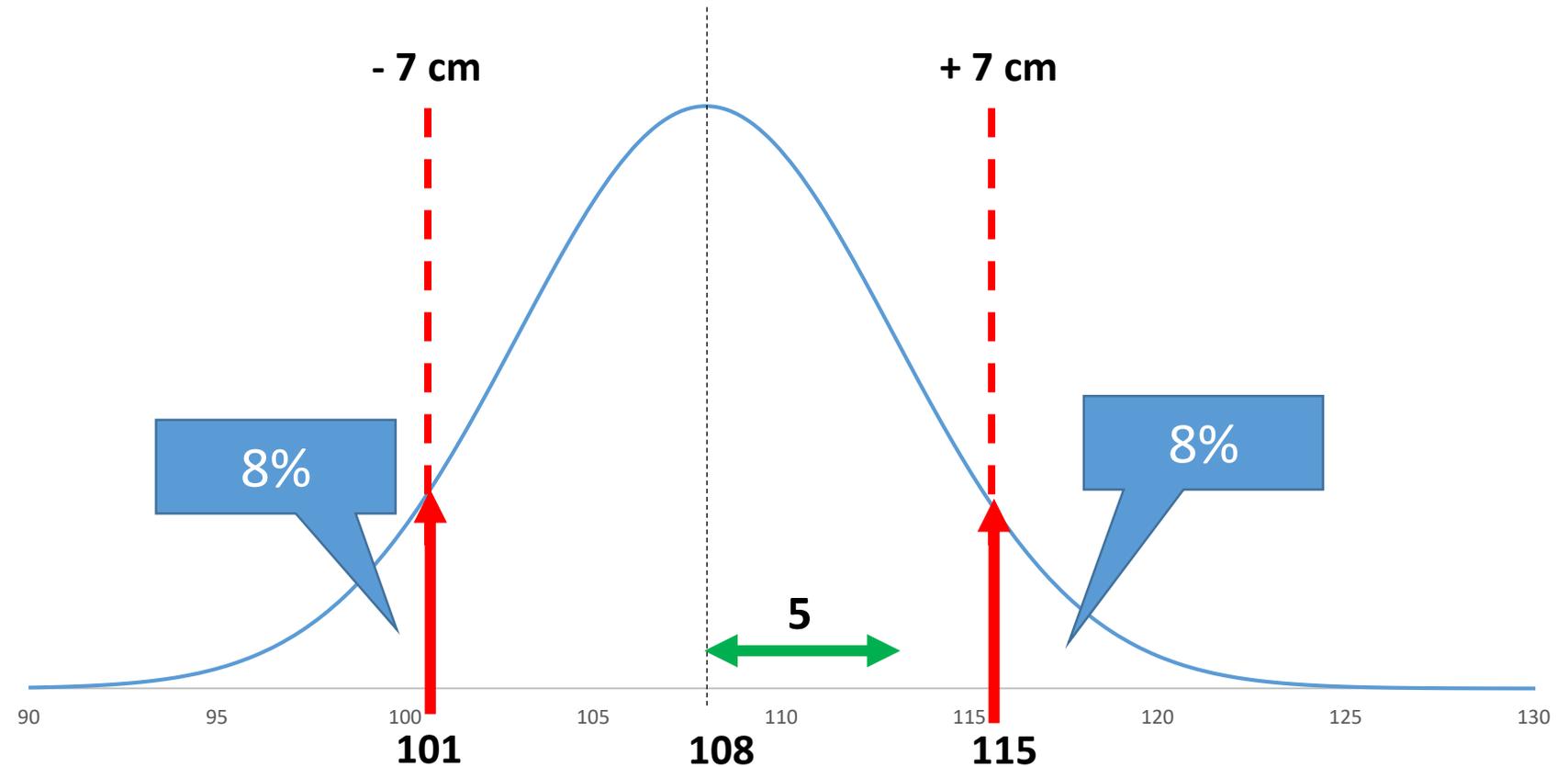
Unacceptable  
Products



# Example

Mean = 108 cm

**SD = 5 cm**



$$Z = (116 - 108) / 5 = 1.4$$

*Unacceptable parts = 16%*

# Sigma Metric

**What?**

**Why?**

**Where?**

## Analytical Performance



# What & Why of SM?

Main aspects of laboratory analytical practice, i.e.

- Performance Specifications, **Define Quality; DRa**
- Method Evaluation, and **Measure Quality; Lab DR?**
- Quality Management, **QC; Keep Lab DR < DRa**

➤ are about Defect Rate, and

➤ **SM is a measure of Defect Rate**

# Where SM?

## **SM is a useful tool:**

- Assess the analytical quality of assays; Method Evaluation,
- Planning quality control strategies (IQC),
- Describe assay analytical performance in EQA
- Improve performance

# Sigma Metric

**What?** A measure of Defects

**Why?** Defect rate is an indicator of Reliability

**Where?** In the all aspects of analytical performance

## SPECIFICATION in Six Sigma

### ❖ Target Value; TV

#### 1. Allowable Deviation; **DEVa**:

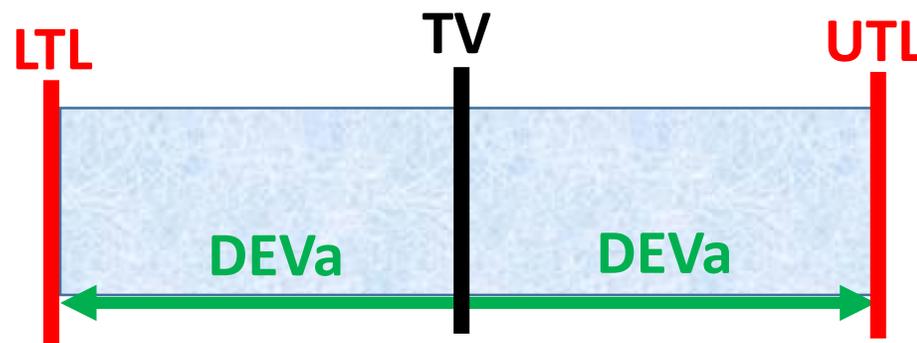
*How much deviation from TV is acceptable?*

- Tolerance Limit, TL

- Perfect/Defect

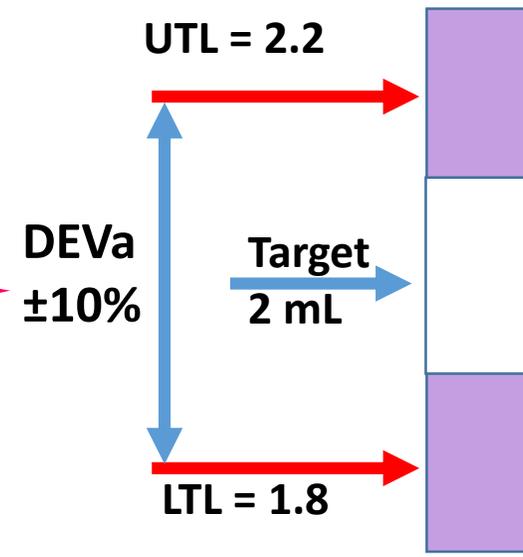
#### 2. Allowable Defect Rate; **DRa**:

*How many defects are acceptable?*



# DEVa vs DRa

Acceptable Specimen



QI: < 2% Under/Overfilled

DRa = 2% Acceptable Performance

# DEVa vs DRa

1. **DEVa:** Acceptance criterion for a single product/occurrence/opportunity
2. **DRa:** Acceptance criterion for performance

*Reliability*

## Example

Performance Specification; Example from lab:

➤ TEa = 5 mmol/mol

*DEVa; Acceptable result*

➤ At most 5% chance of erroneous result

*DRa; Acceptable Performance*

## Example:

Order: Steel rods = 100 cm

❖ TV = 100

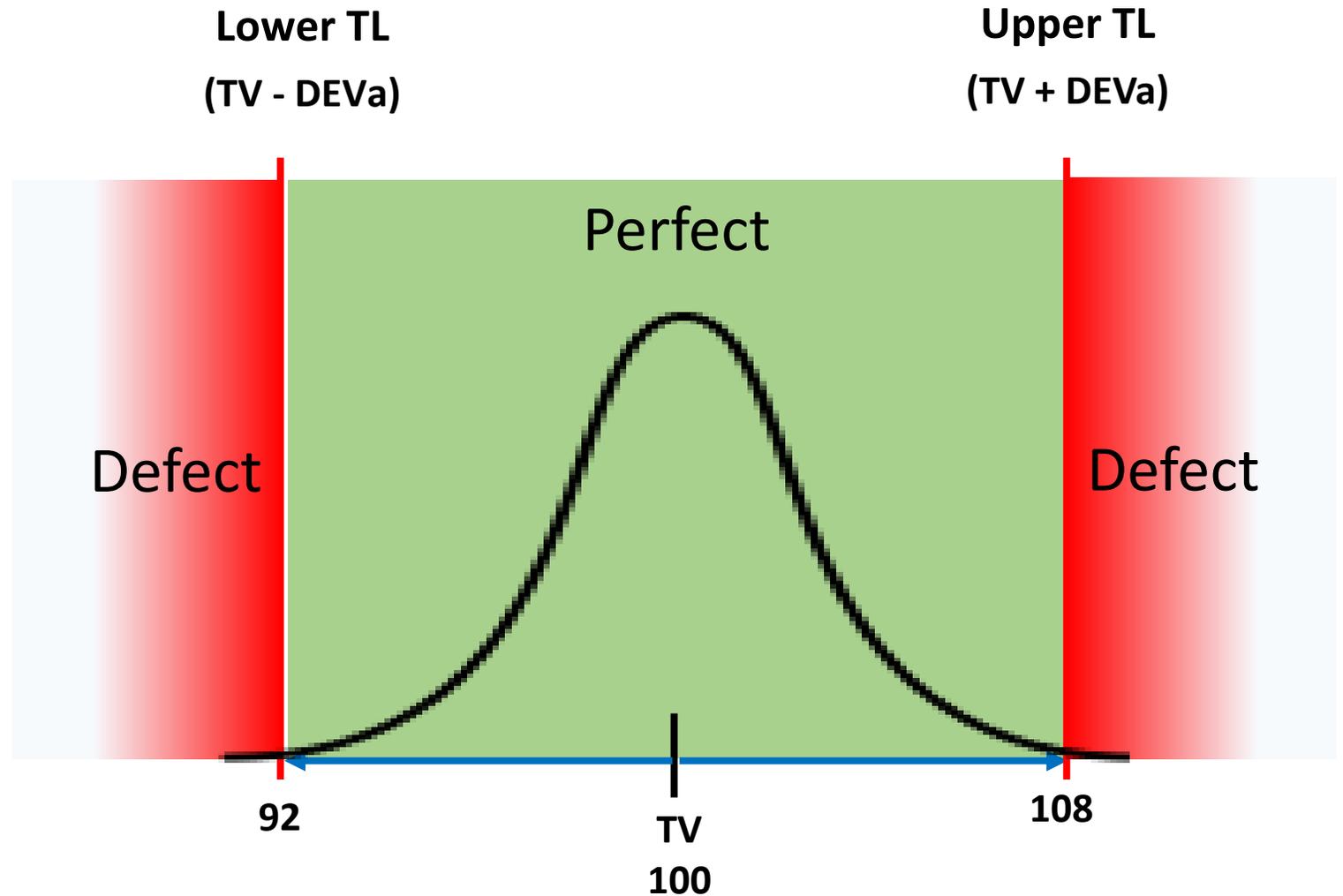
1. DEVa = 8%

TV  $\pm$  DEVa = TLs

Perfect: 92 to 108

Defect: <92 or >108

2. DRa = 1%



## ❖ Performance EVALUATION

1. Determine Defect Rate
2. Is Defect Rate  $\leq$  Allowable Defect Rate?



*Counting Approach*



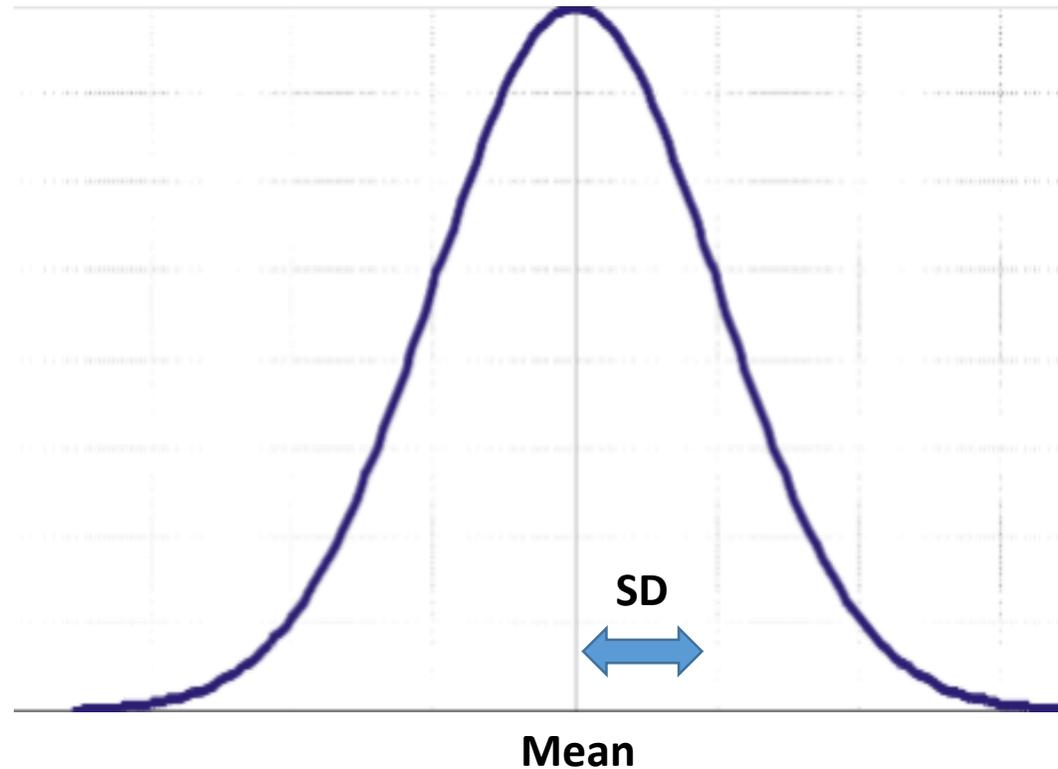
*Probabilistic (Distribution-Based) Approach*

# Counting methodology



# Probabilistic Approach

- Sampling from products
- Mean?
- Centered?
- Imprecision?
- AUC at tails out of TLs?



**Example**

**Manufacturing metal balls**

**Target Dimeter = 100 mm**

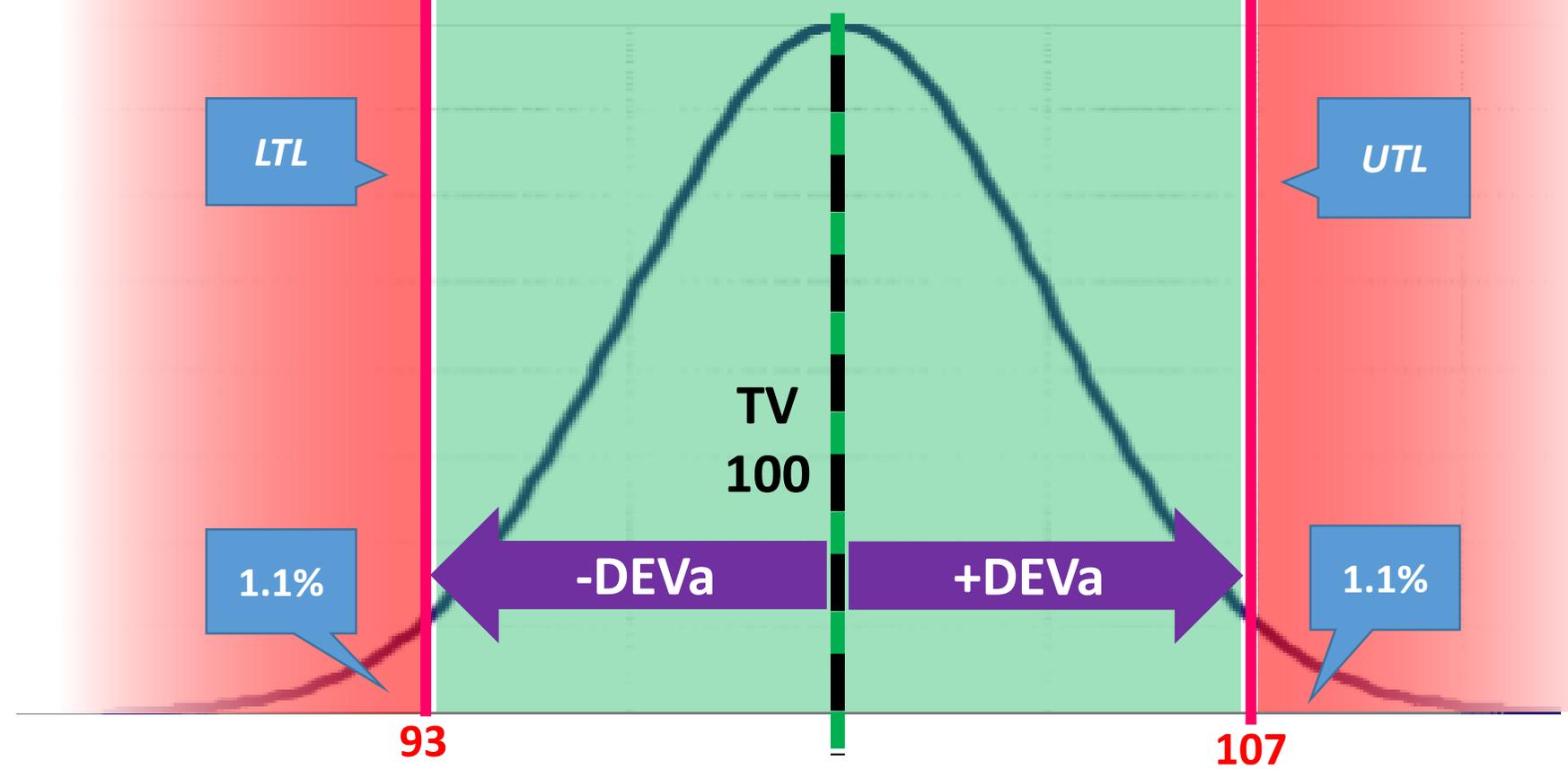
**SPECIFICATION**

- $DEVa = 7\%$
- $DRa = 5\%$

**EVALUATION**

- Mean = 100 mm
- SD = 3 mm

**Calculation: Defect Rate?**



$Z = (LTL - \text{Mean}) / SD$

$Z = (93 - 100) / 3 = -2.3$

$NORM.S.DIST(2.3, \text{true}) = 1.1\%$

Mean = 100  
SD = 3

$Z = (UTL - \text{Mean}) / SD$

$Z = (107 - 100) / 3 = +2.3$

$1 - NORM.S.DIST(2.3, \text{true}) = 1.1\%$

*Performance DR*

*DRa*

**Defect Rate = 2.2% < 5%**



**Example**

**Manufacturing metal balls**

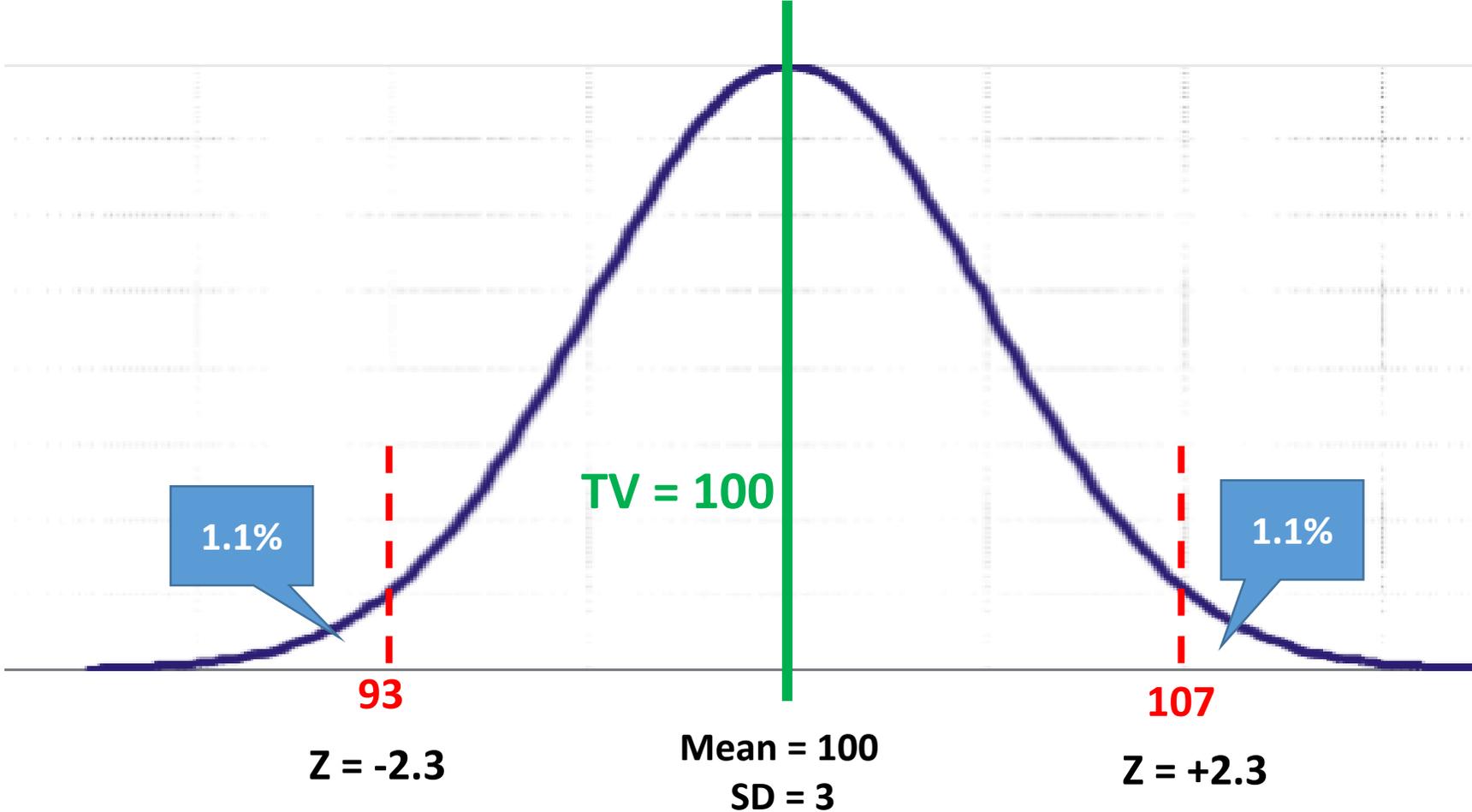
**Target Value = 100 mm**

**Mean = 100 mm**

**SD = 3 mm**

▪ **DEVa = 7%**

▪ **DRa = 1%**



**Defect Rate = 2.2% > 1%**



**Example**

**Manufacturing metal balls**

**Target Value = 100 mm**

**Mean = 100 mm**

**SD = ?**

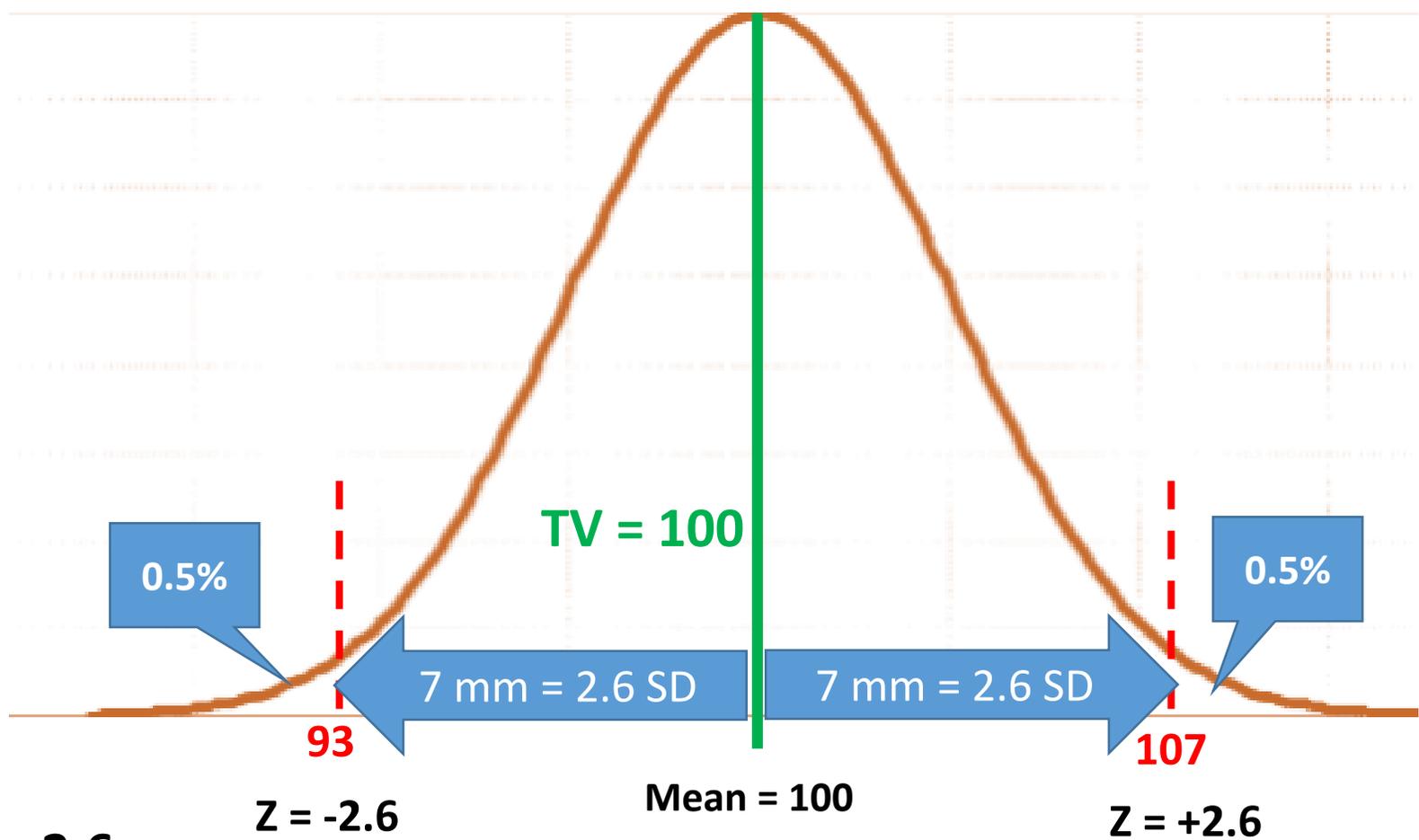
- **DEVa = 7%**

- **DRa = 1%**

$Z@LTL = \text{NORM.S.INV}(0.005) = -2.6$

$Z@UTL = \text{NORM.S.INV}(1-0.005) = 2.6$

$Z = \frac{x - \bar{X}}{SD} \rightarrow SD = 7 \text{ mm} / 2.6 = \mathbf{2.7 \text{ mm}}$



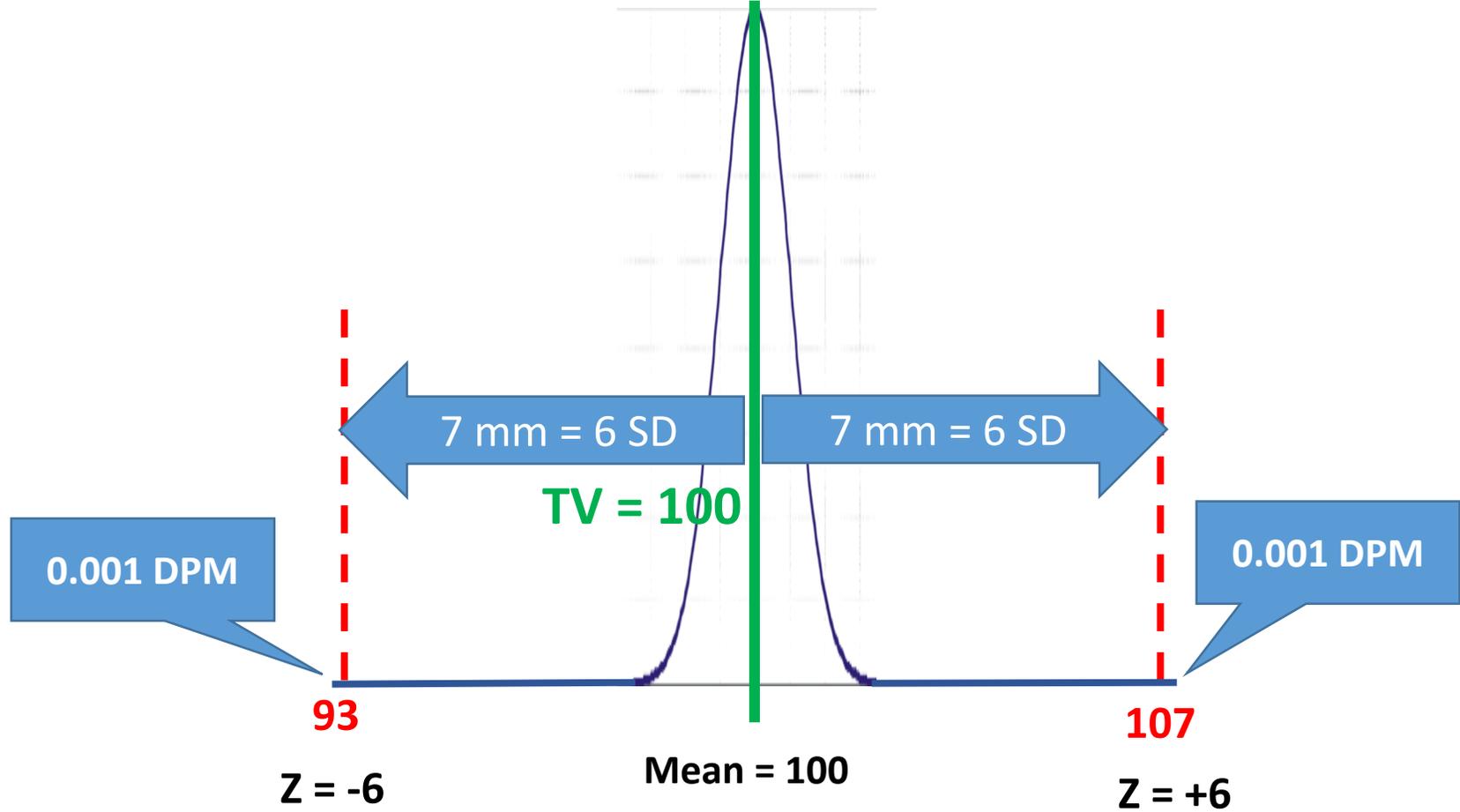
**Example**

- $DEVa = 7\%$
- **$DRa = 0.002 \text{ DPM}$**

$Z@LTL = -6$

$Z@UTL = 6$

$SD = 7 \text{ mm}/6 = 1.16 \text{ mm}$



- Z at TL: Number  $\sigma$  (SDs) between mean and TL
- **Z value of TLs is a measure of Defect Rate**
- ✓ The larger is Z at TL, the smaller is the tail beyond TL



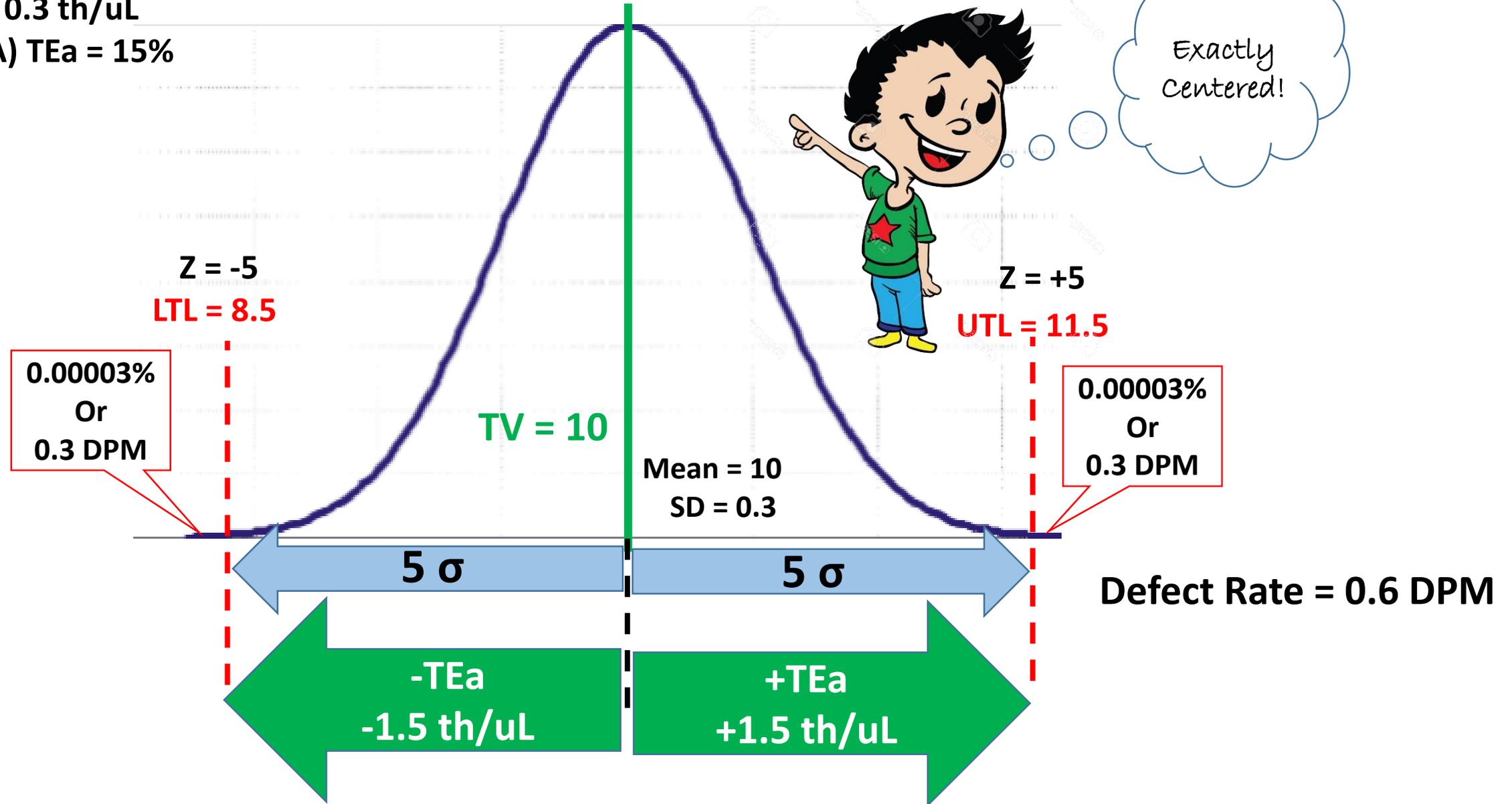
*Take care!  
Keep  
center!*

# WBC

Mean = 10 th/uL

SD = 0.3 th/uL

(CLIA) TEa = 15%



# WBC

Mean = 10.6 th/uL  
SD = 0.3 th/uL  
(CLIA) TEa = 15%

## Off-Center Performance

TV  
10  
Mean  
10.6

$$Z = \frac{8.5 - 10.6}{0.3} = -7$$

$$Z = \frac{11.5 - 10.6}{0.3} = +3$$

LTL = 8.5

UTL = 11.5

0.6  
Shift  
or  
2 SD

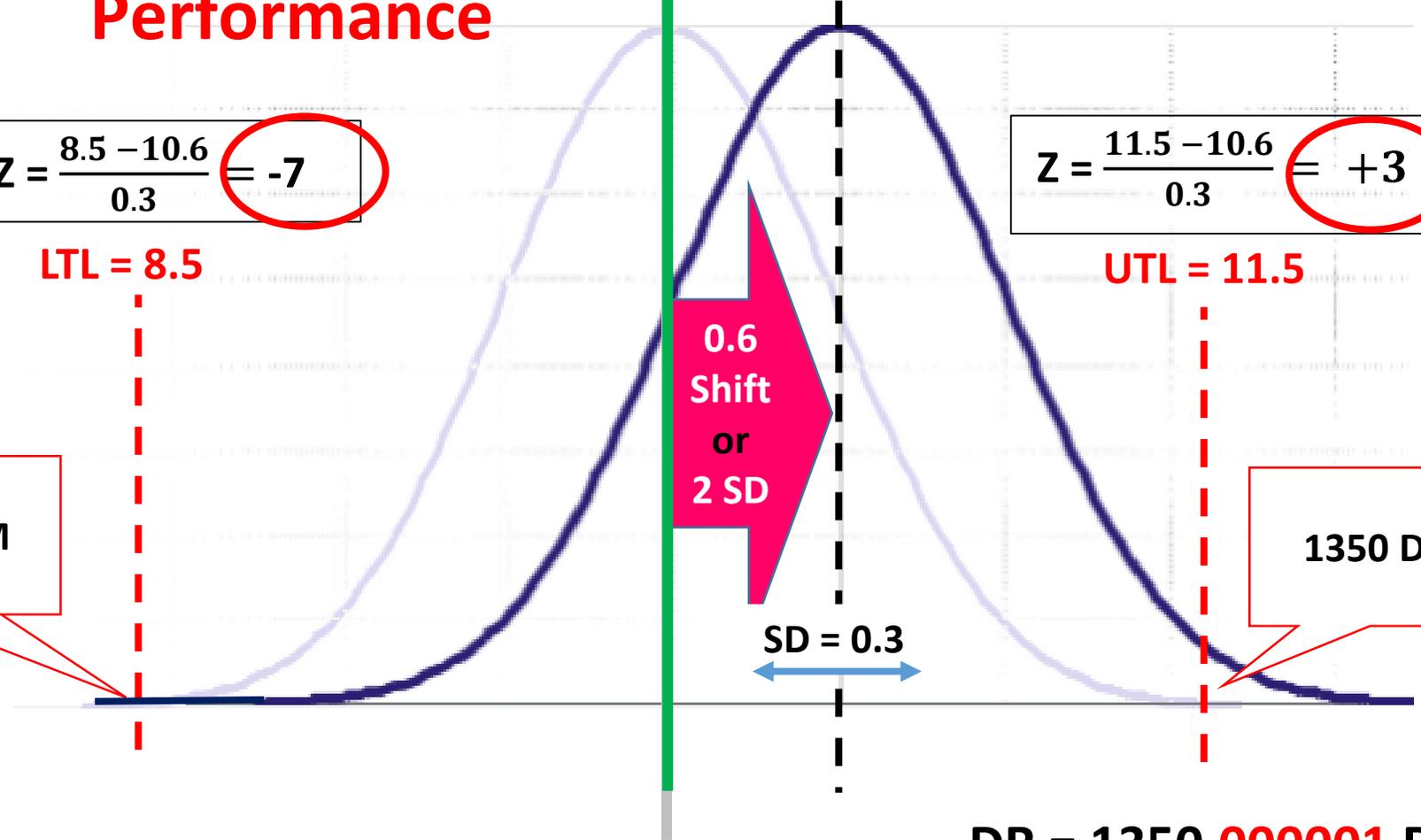
0.000001 DPM

1350 DPM

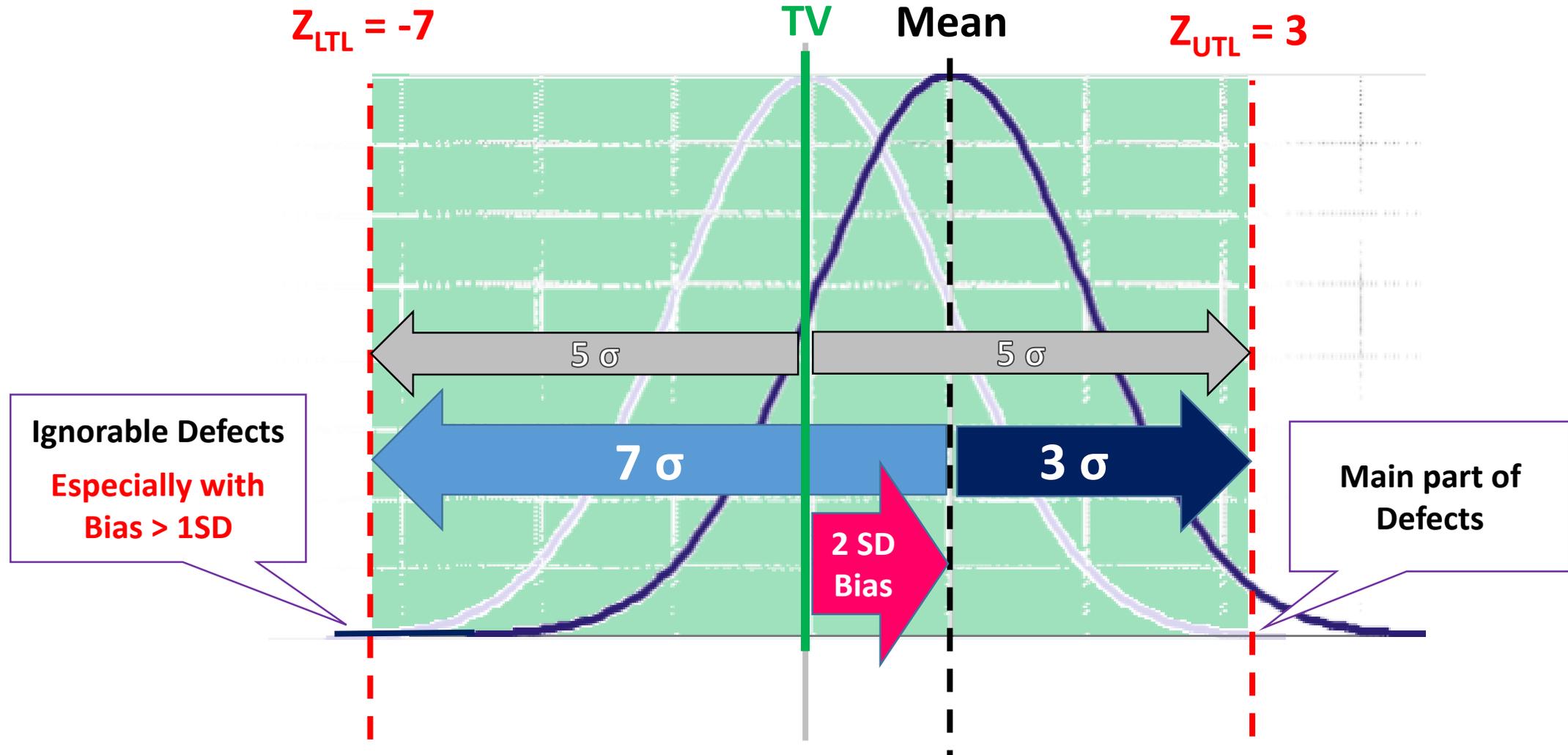
SD = 0.3

DR = 1350.000001 DPM

DR ≈ 1350 DPM



Q: If Z of TL is measure of defect rate, Z at which TL is the right indicator of defect rate?





**ZLTL = -7**

7 meters (7 Sigmas) away from the edge; I'm really safe!



Take Care! Your 'Danger Index' is only **3 Sigma**



**Z<sub>UTL</sub> = 3**



$\sigma = 1\text{ m}$     $\sigma = 1\text{ m}$

7 meter   5 meter   3 meter   5 meter

# Centered vs Off-Center; Industrial origin

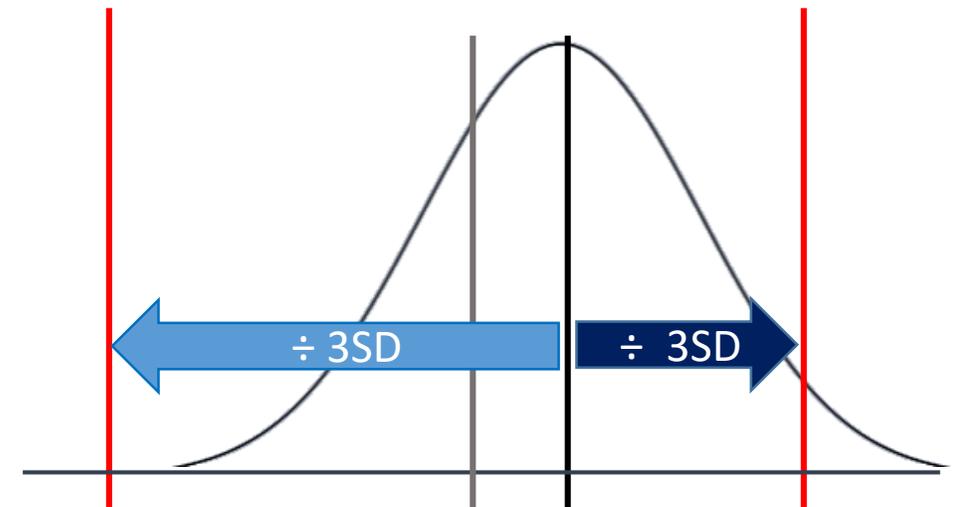
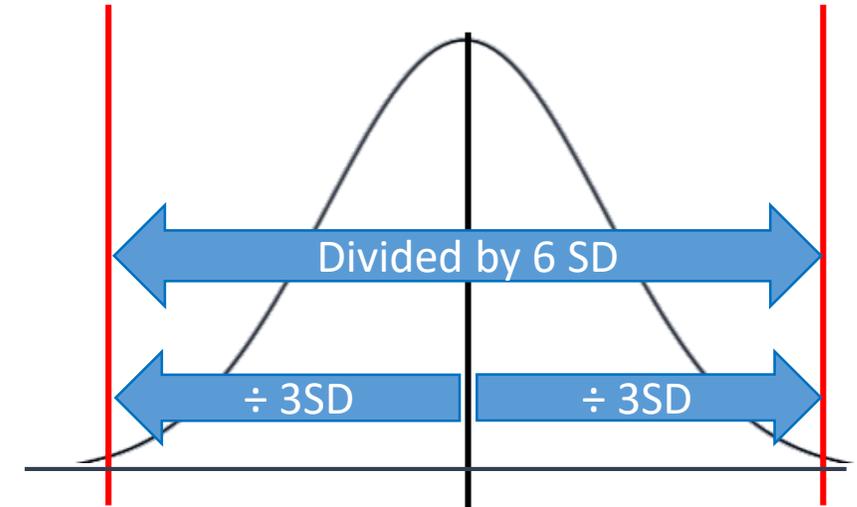
## Capability Index

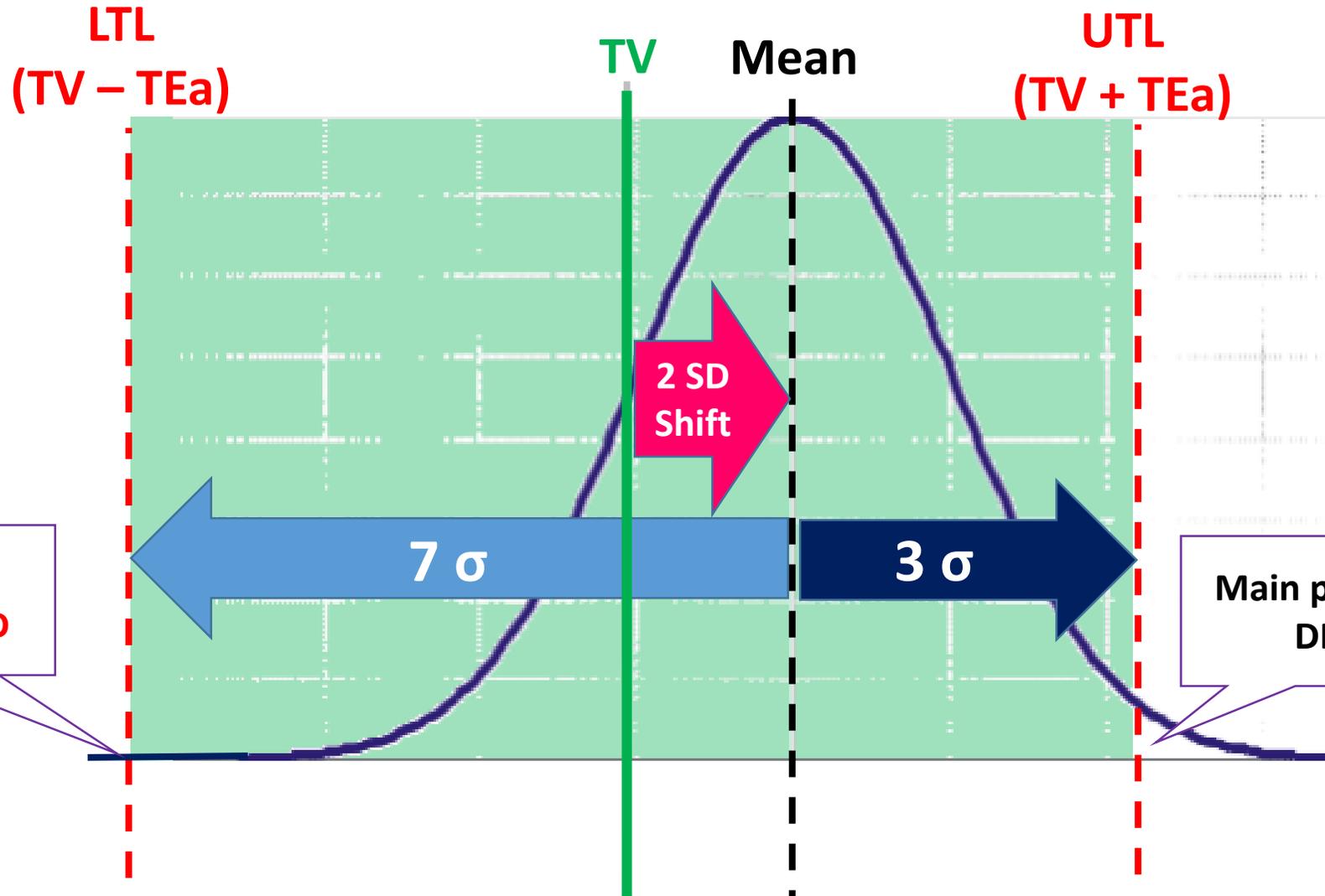
- No shift:

$$C_p = (UTL - LTL) / 6SD$$

- Shift:

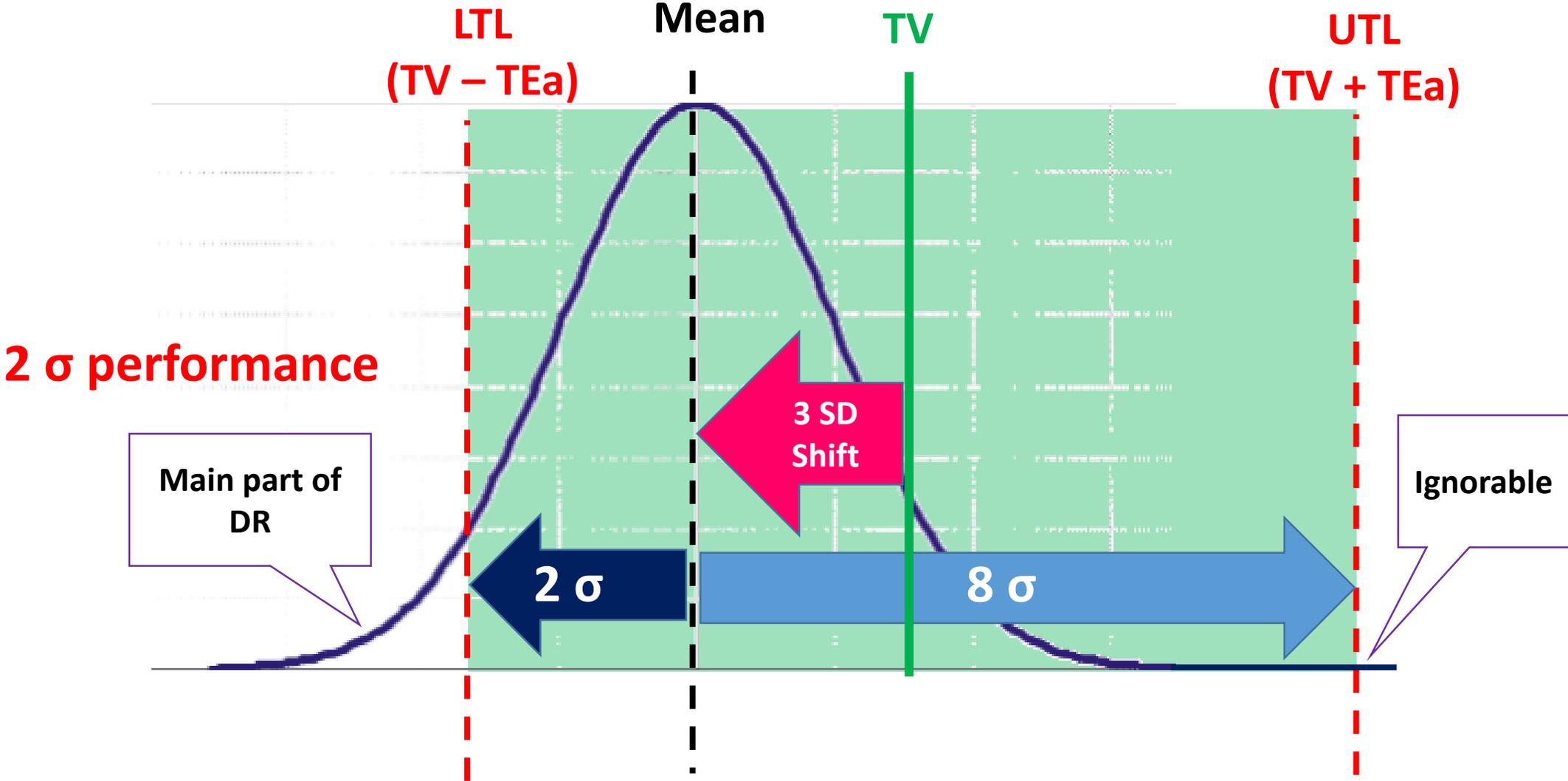
$$C_{pk} = \min [(\mu - LTL) / 3SD, (UTL - \mu) / 3SD]$$





Concerning Defect Rate, we can call this a “3 σ” performance

Example

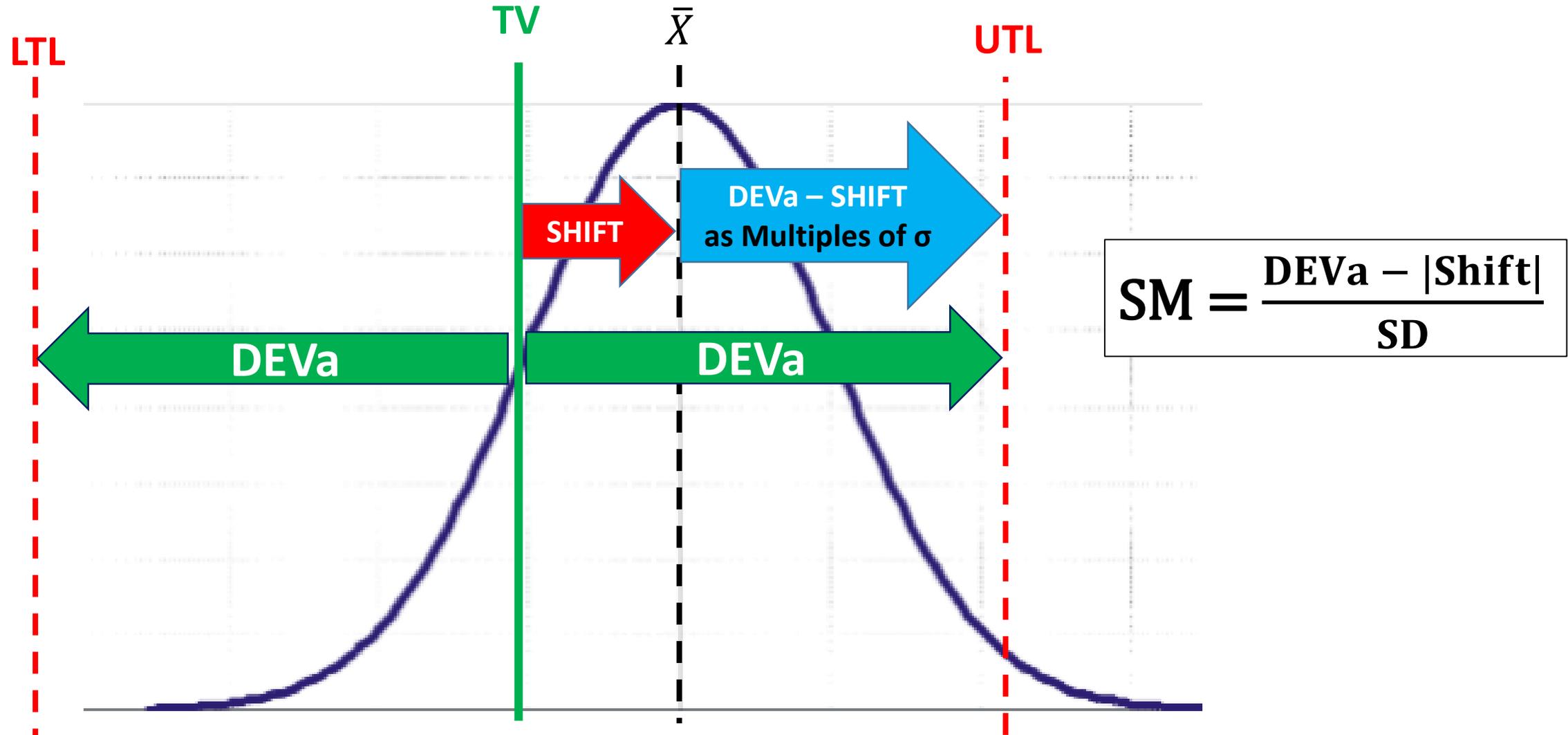


## ***Definition of SIGMA METRIC***

- **Number of Sigmas (SDs) between Mean and the *nearest* TL;**
- **Equals to Z of the nearest TL (Z of TL at the bias side)**

# Sigma Metric Equation

## 1. Number of SDs between Mean and the nearest TL



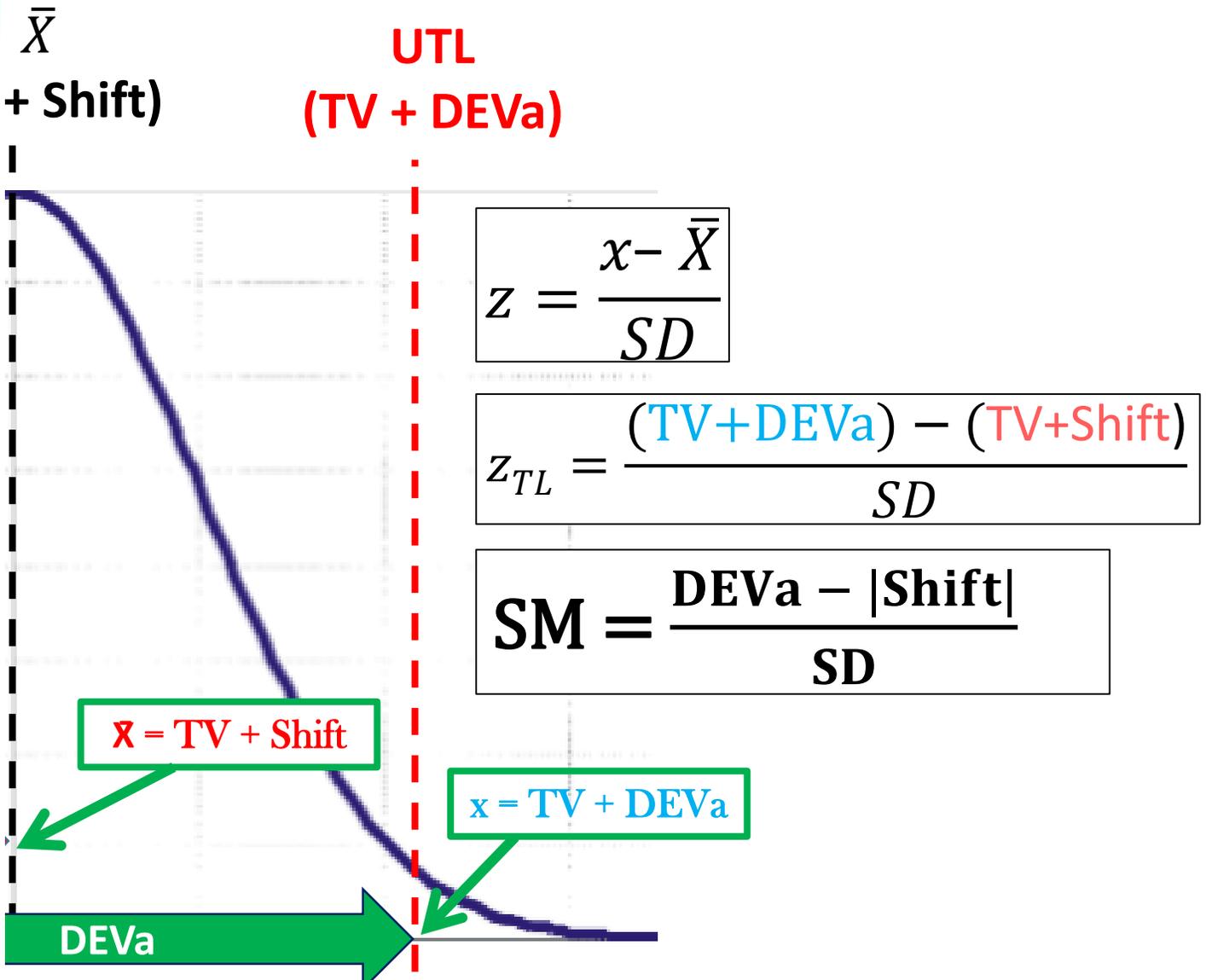
# Sigma Metric Equation

## 2. Z value of the nearest TL to Meant

$$Z = \frac{SL - \bar{x}}{\sigma}$$

- Z = sigma score
- SL = specification limit
- $\bar{x}$  = the mean
- $\sigma$  = the standard deviation

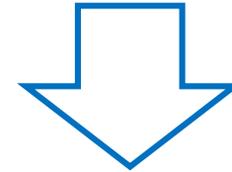
<https://money.howstuffworks.com/six-sigma4.htm>



# SM Equation; Adapted for analytical performance

- DEVa equals to **TEa**
- Shift equals to **Bias**

$$SM = \frac{DEVa - |\text{Shift}|}{SD}$$



## Example:

HbA1C

TEa = 5 mmol/mol

Bias = 0.5 mmol/mol

SD = 1.5 mmol/mol

$$SM = \frac{5 - 0.5}{1.5} = 3$$

## Example:

HbA1C

TEa = 5 mmol/mol

Bias = **-0.5** mmol/mol

SD = 1.5 mmol/mol

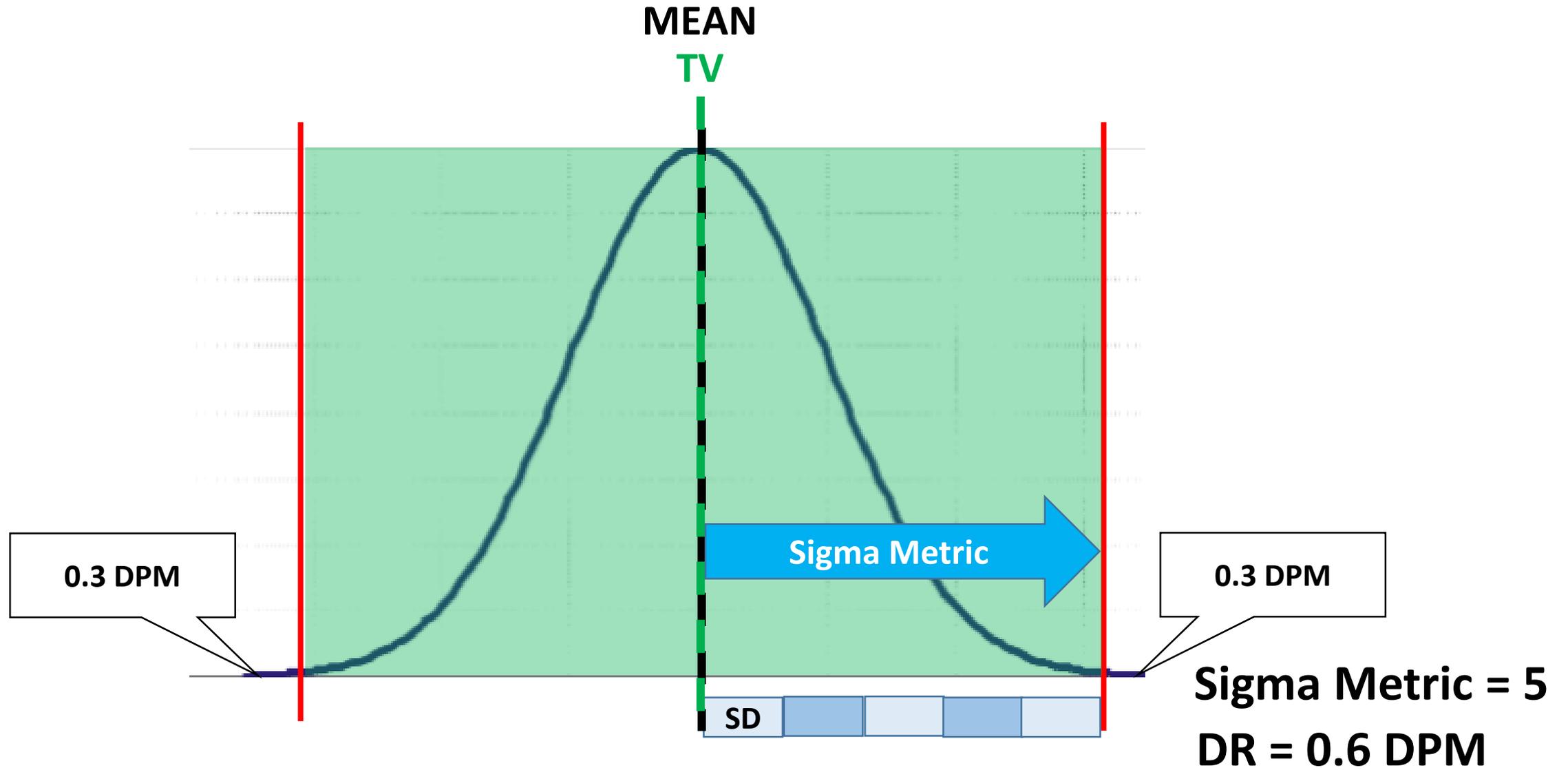
$$SM = \frac{5 - 0.5}{1.5} = 3$$

$$SM = \frac{TEa - |\text{Bias}|}{SD}$$

## Characteristics of Sigma Metric

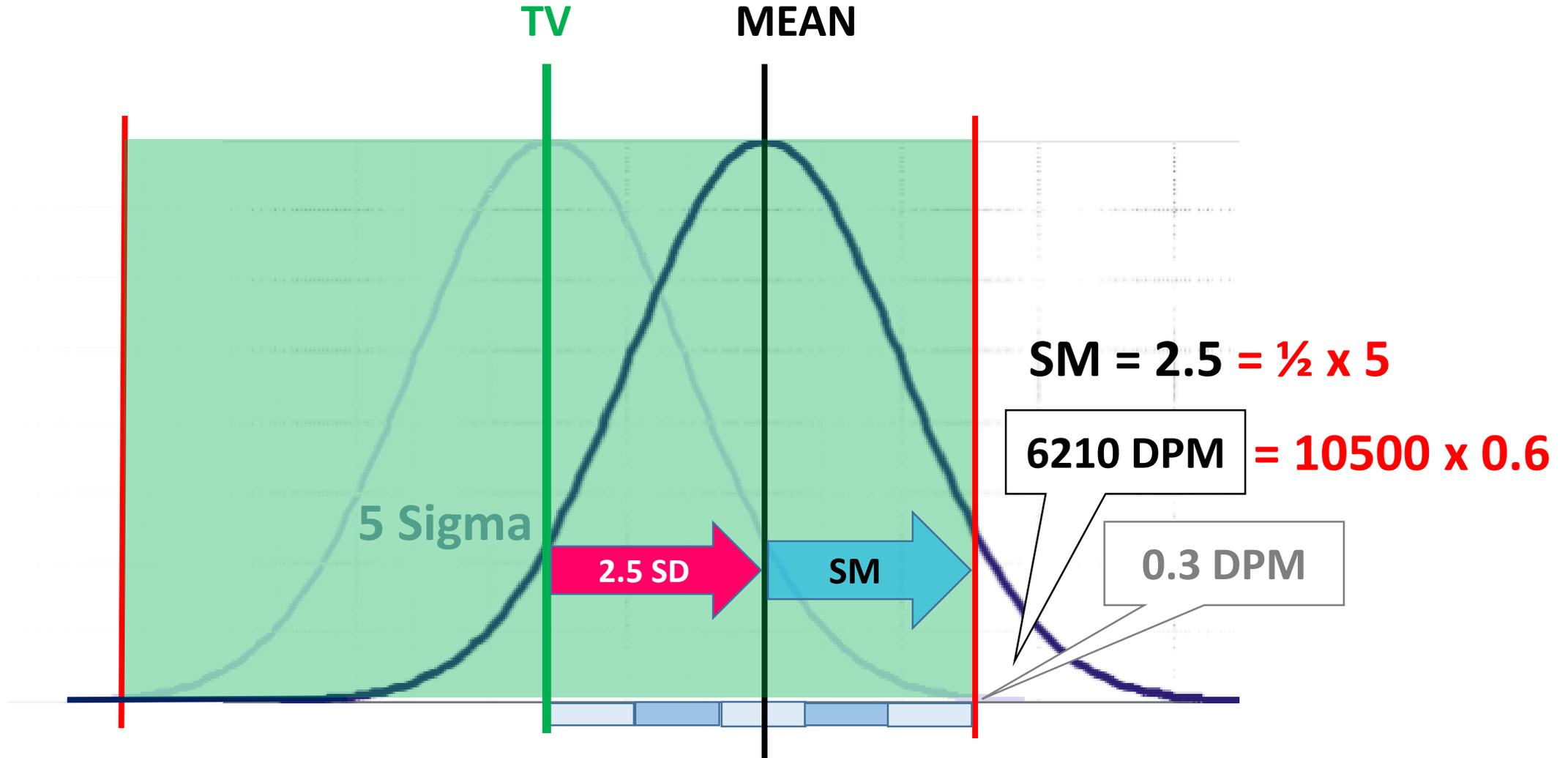
1. SM and DR aren't linearly related
2. Numerical calculations (+, -, x, ÷) can be done on SM values
3. Zero SM means Bias = TEa and Short-term DR = 50%
4. Negative SM means Bias > TEa and Short-term DR > 50%
5. With biased performance,  $(TEa - B) / SD$  gives correct SM
6. Long-term DR is calculated by subtracting 1.5 from calculated SM
7. One-side calculation is used to determine long-term DR

# 1. Relation between SM and DR?

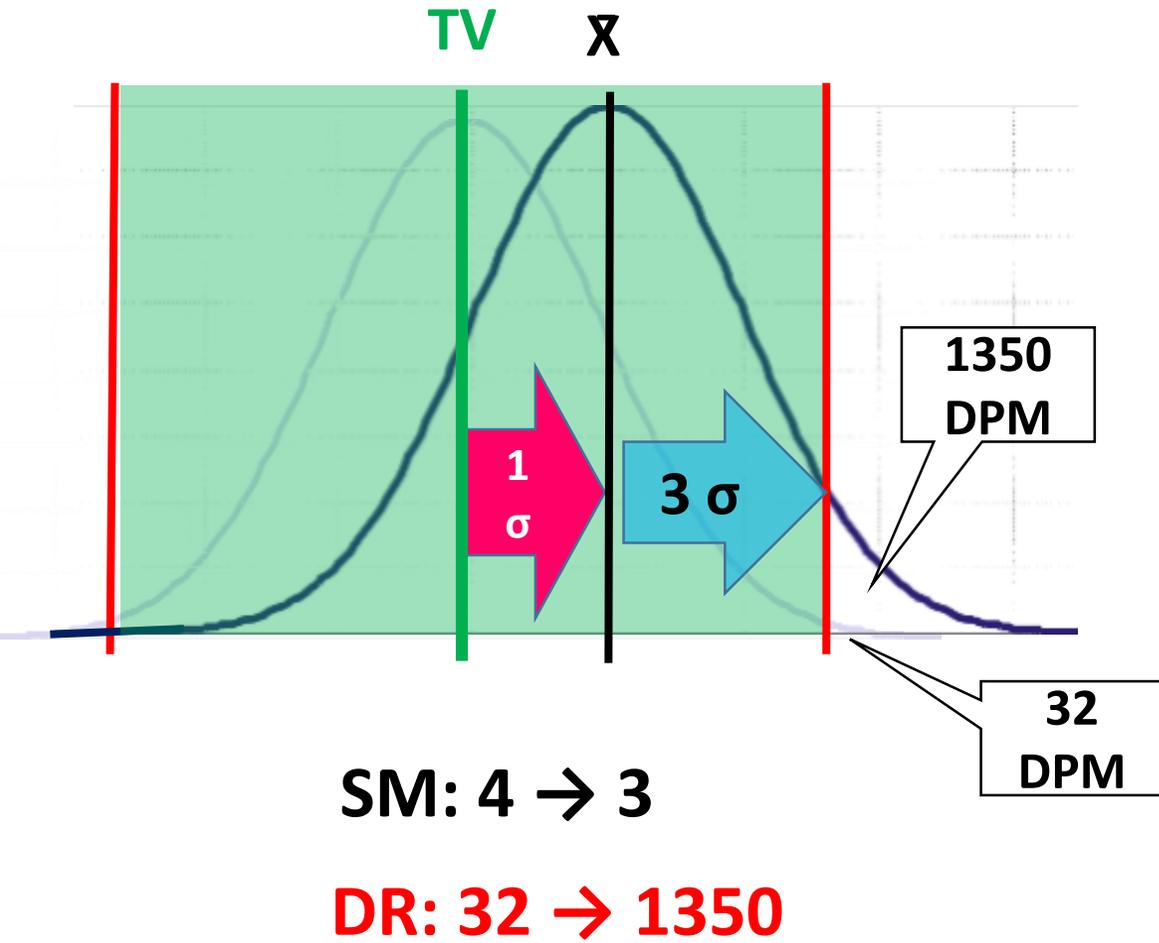


# 1. Relation between SM and DR?

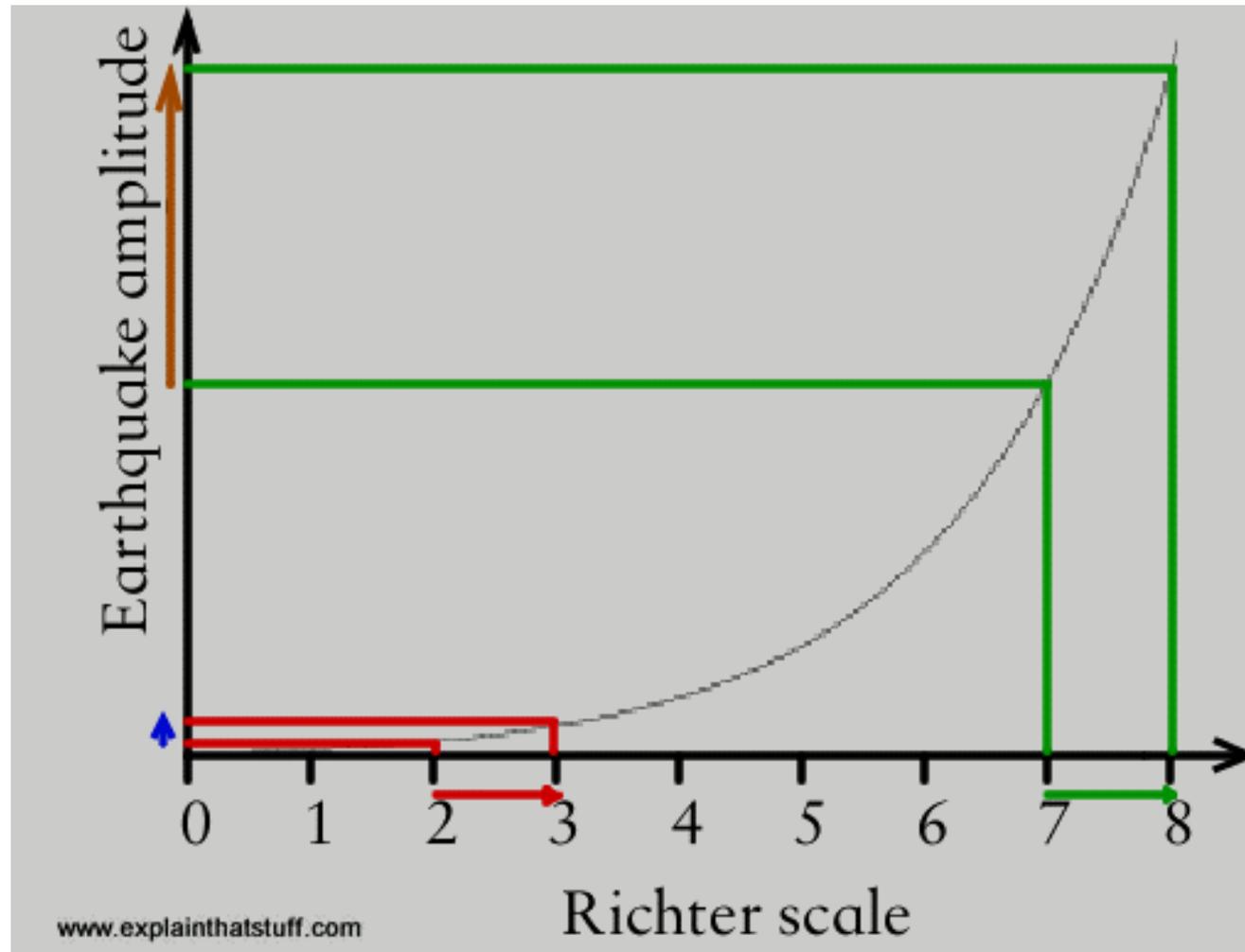
**NOTE 1:** SM and DR aren't linearly related.



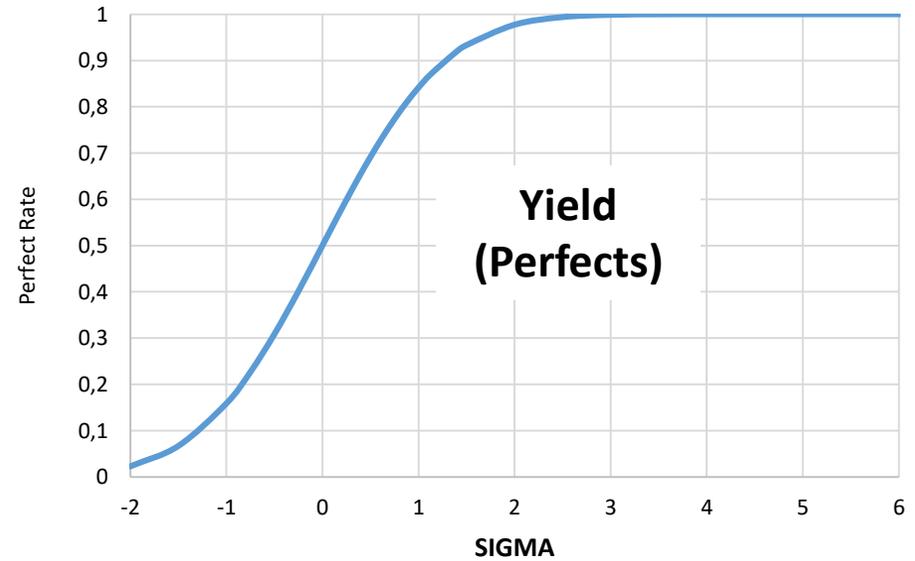
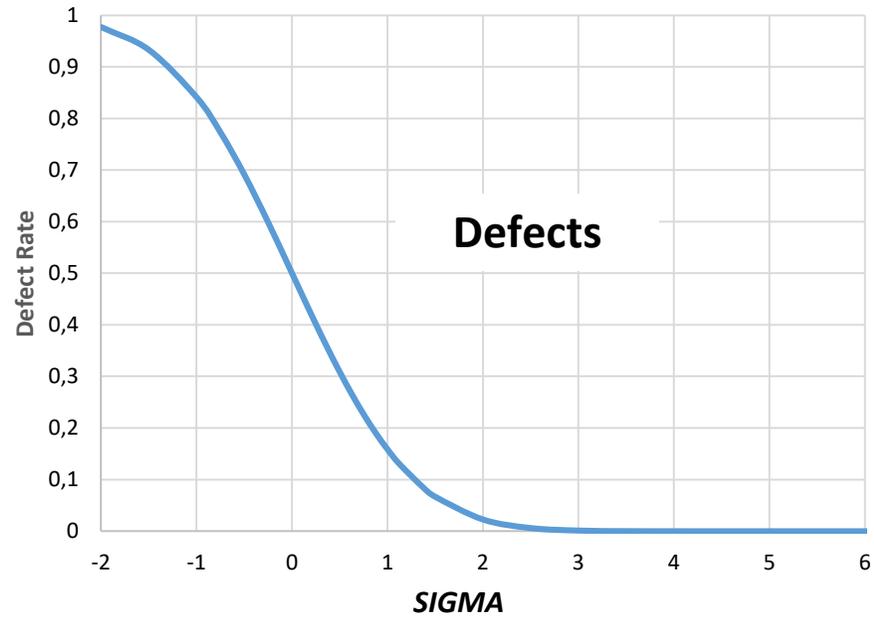
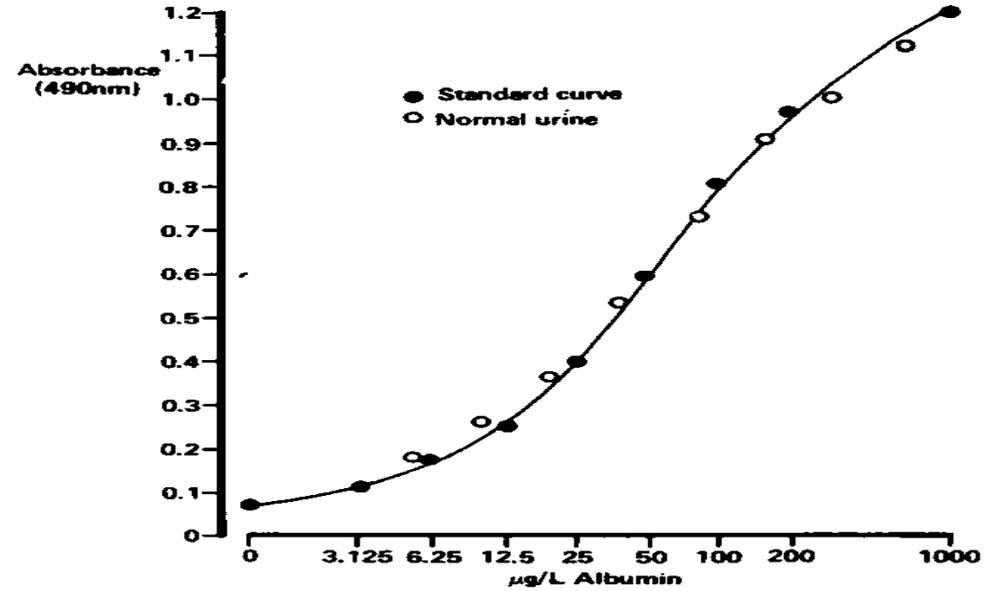
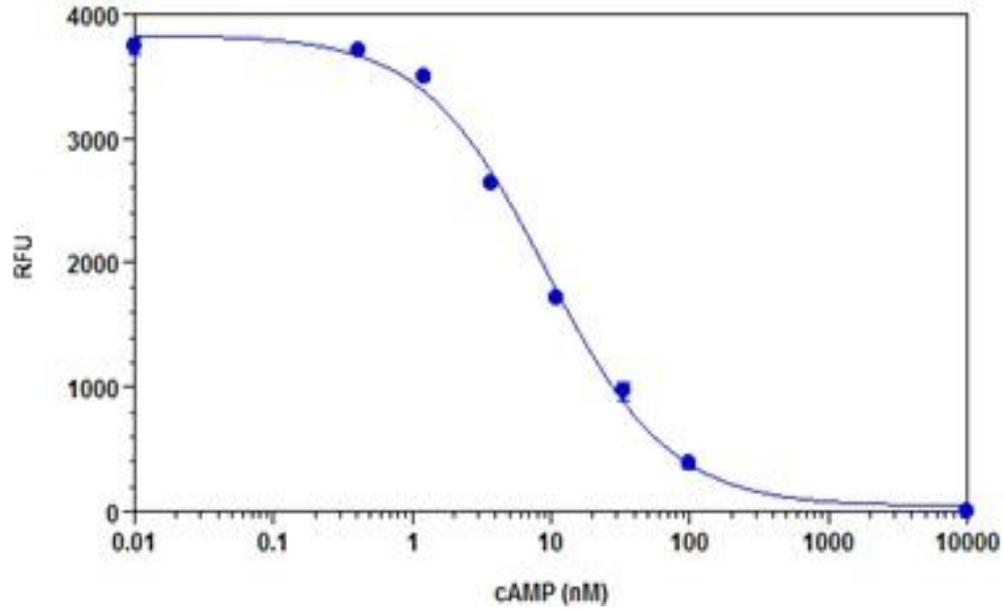
# 1. Relation between SM and DR?



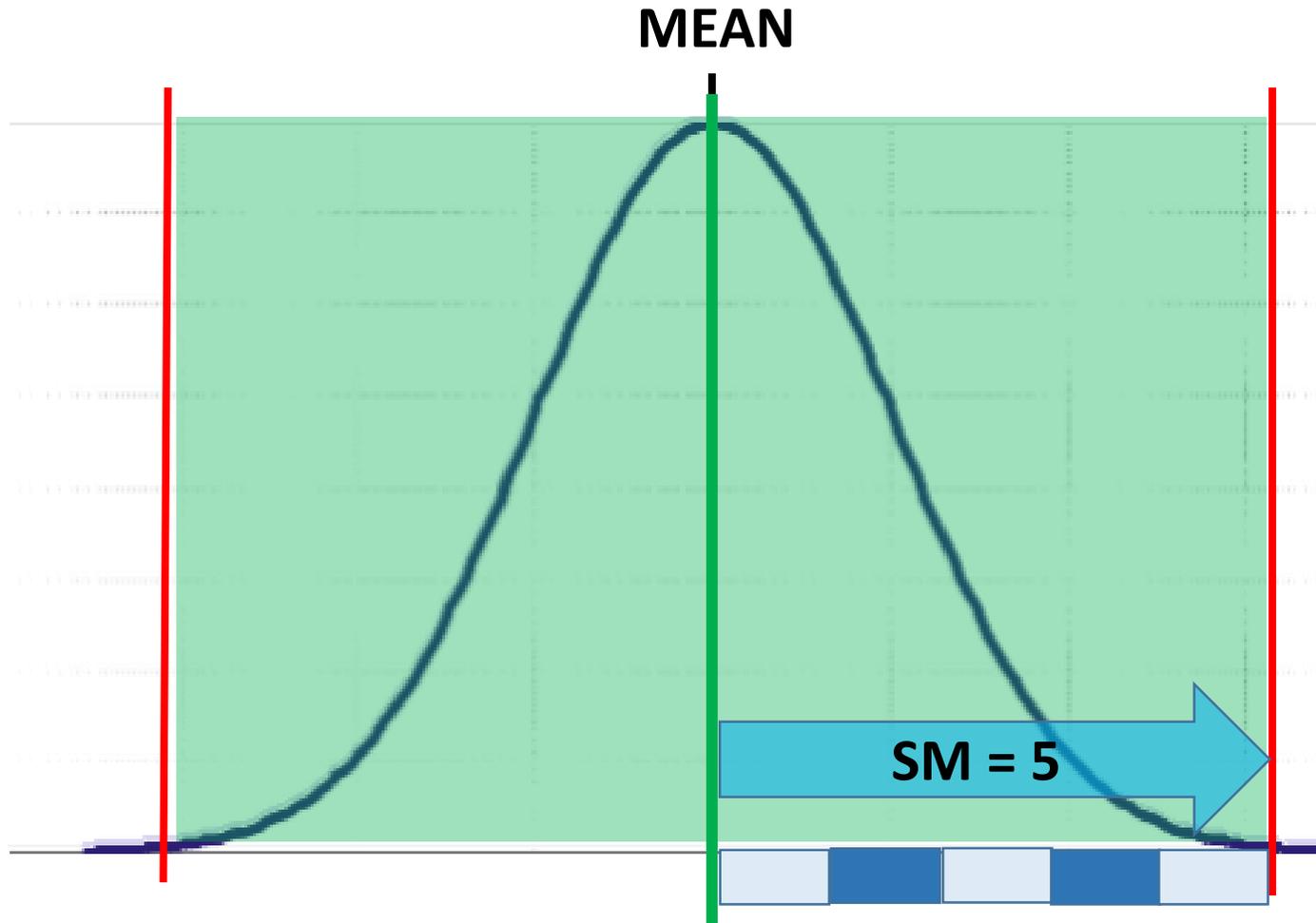
Earthquake amplitude and **Richter** scale aren't linearly related!



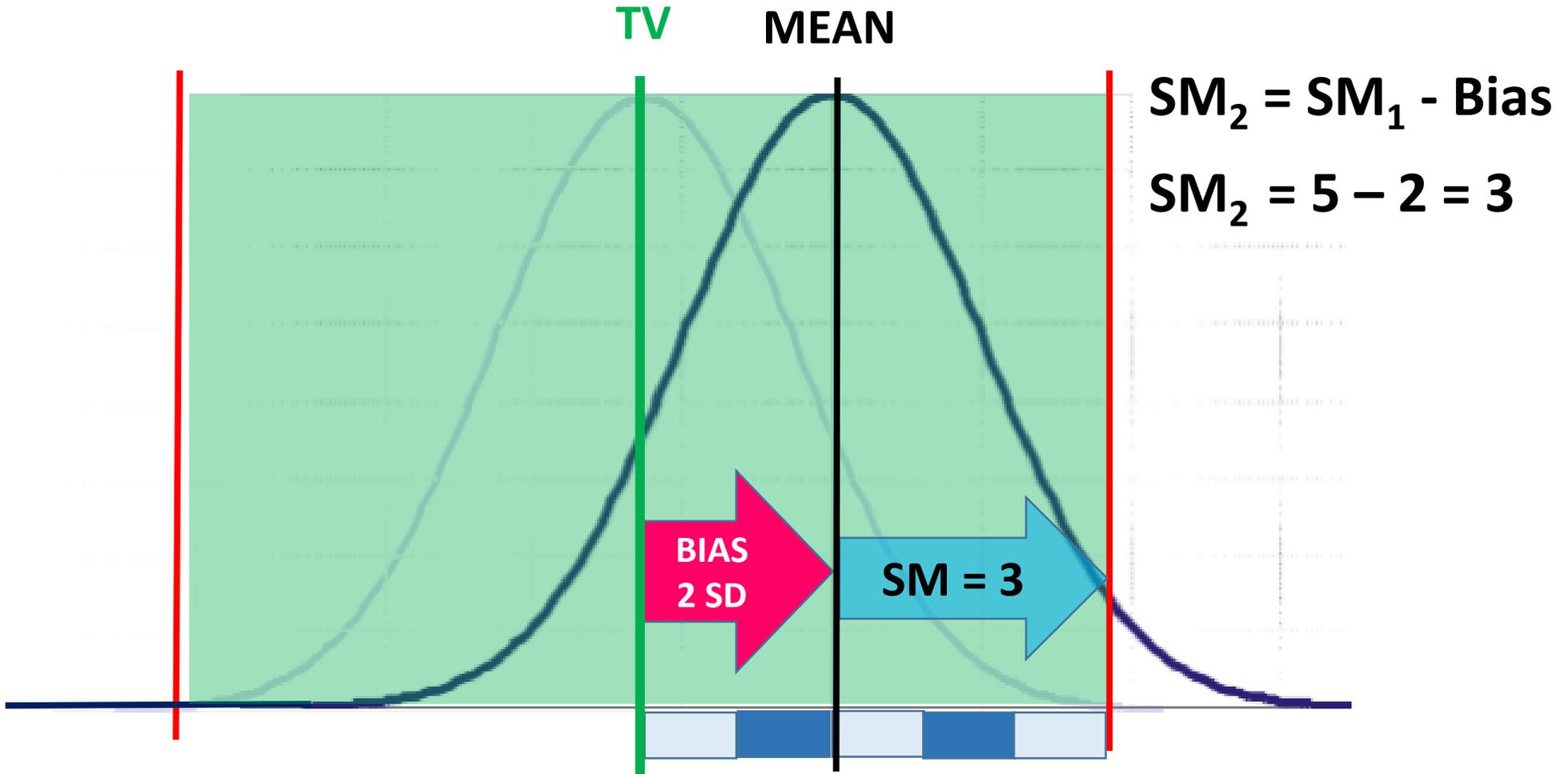
# And also, immunoassay Signal/Concentration curves!



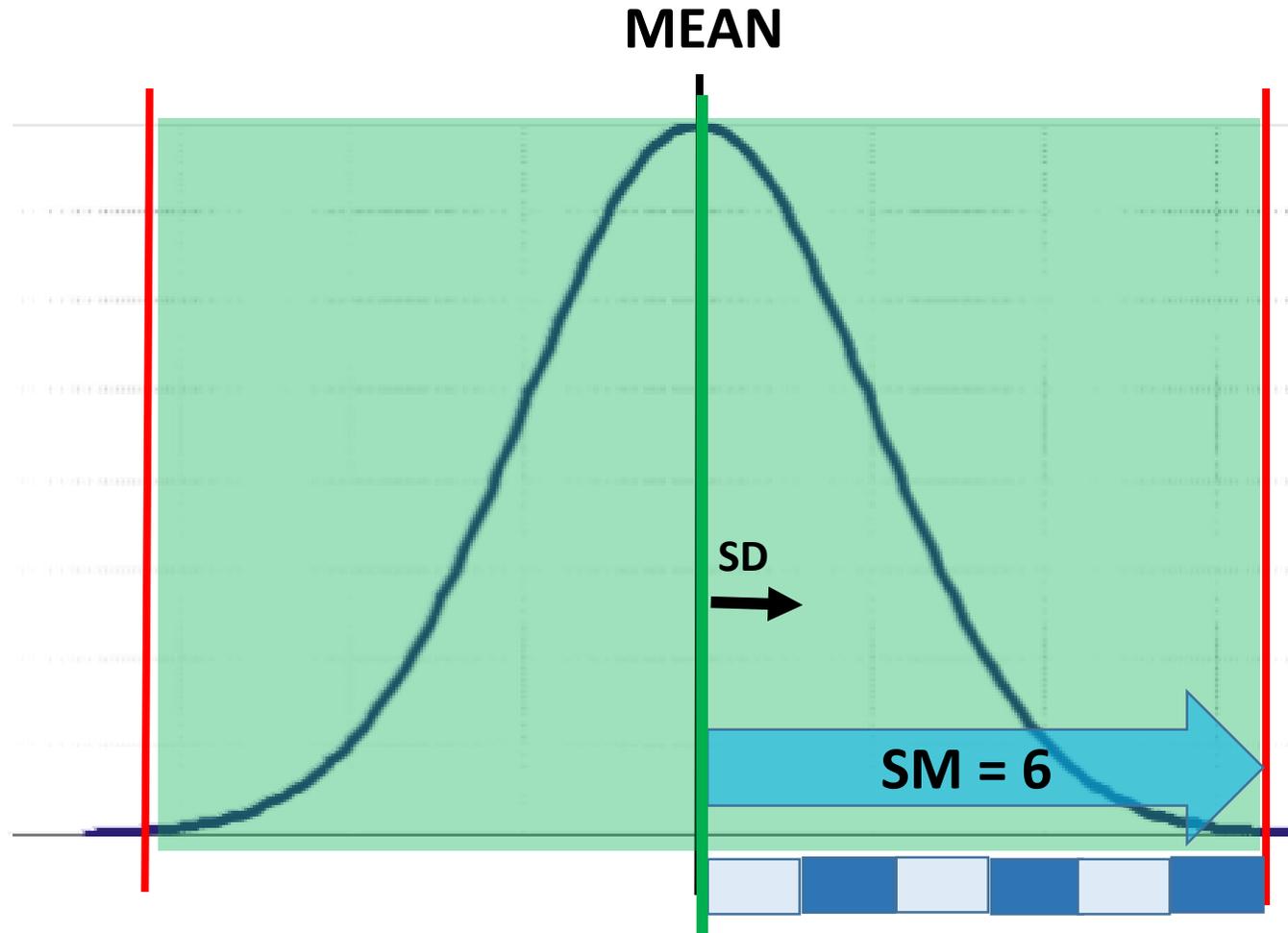
## 2. Numerical calculations on SM values?



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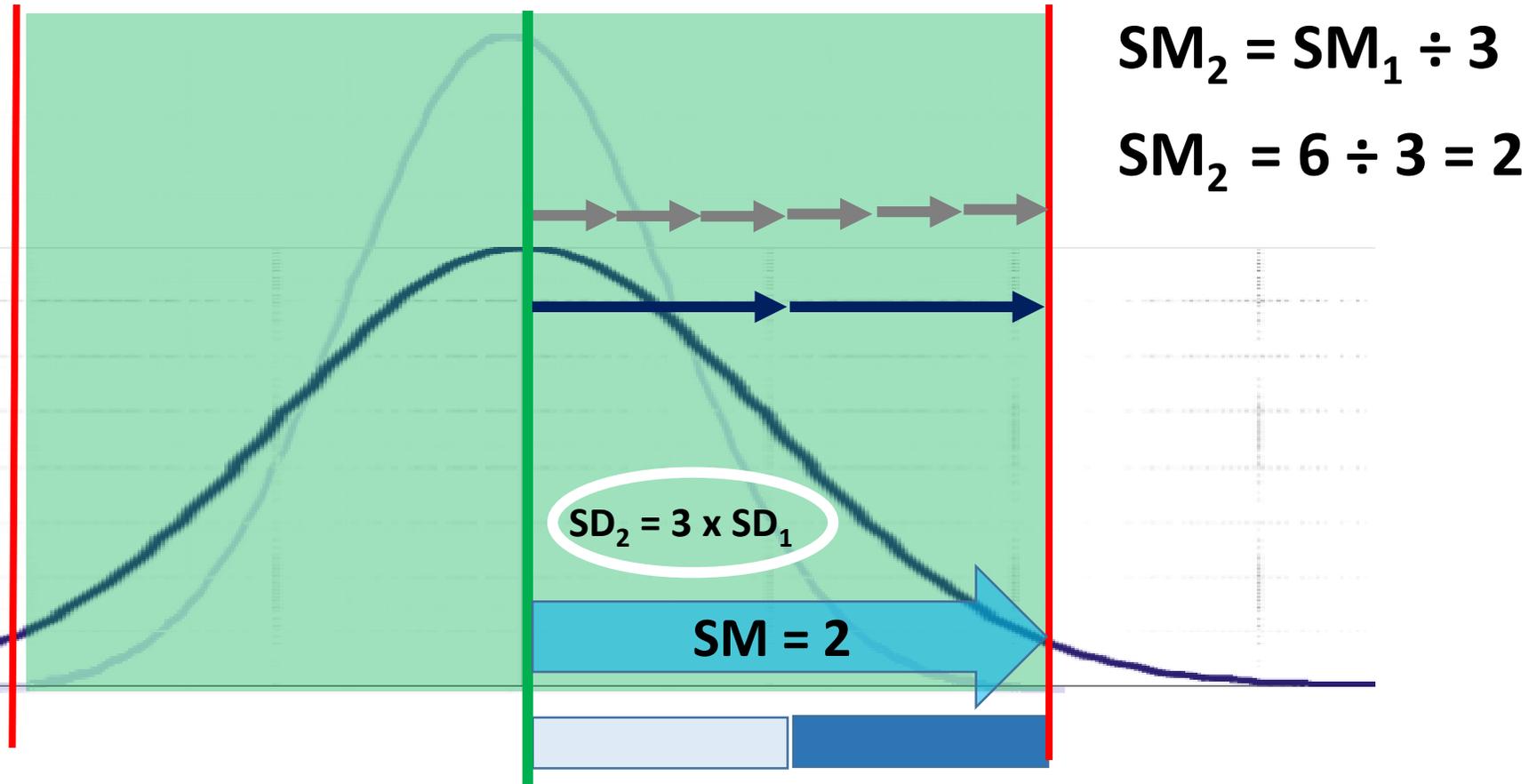
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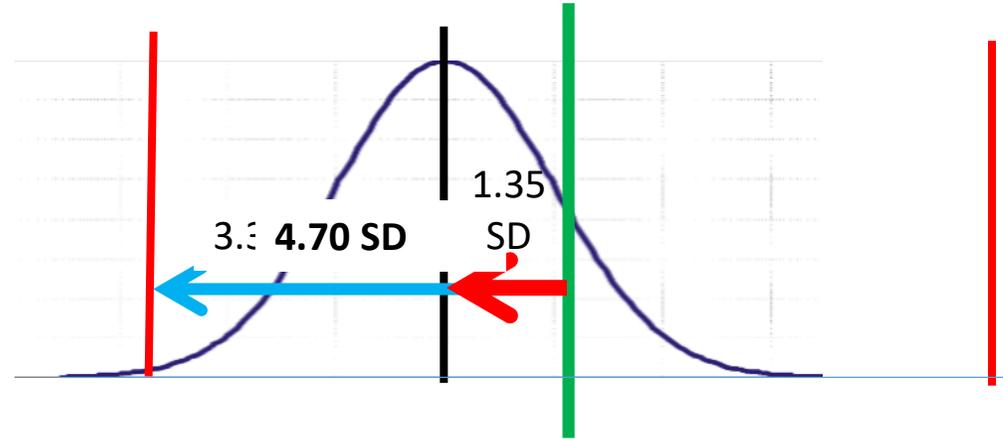
### NOTE 2:

- Bias as multiples of SD can be added to- or subtracted from SM; and
- SM can be multiplied or divided by factors.



## 2. Numerical calculations on SM values?

### Example



$$TEa = 8$$

$$SD = 1.7$$

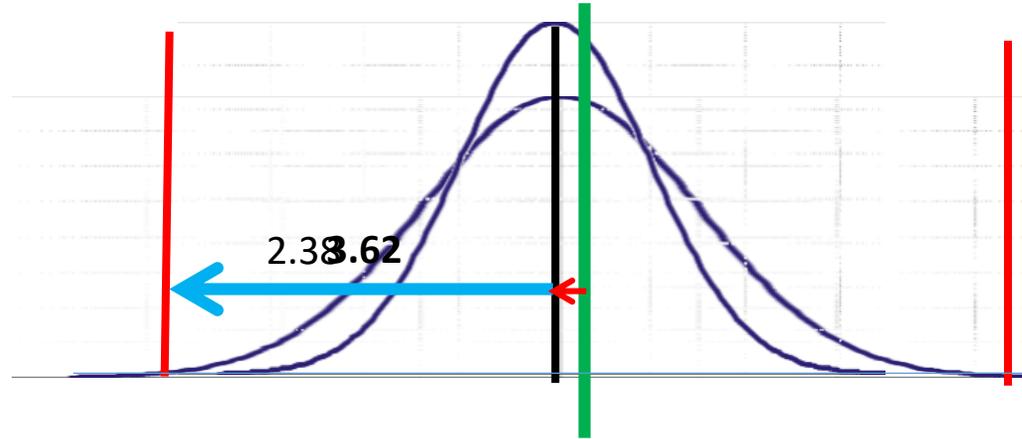
$$\text{Bias} = -2.3 = 1.35 \text{ SD} \quad \xrightarrow{\text{Recalibration}} \quad \text{Bias} = 0$$

$$\text{SM} = 3.35 \quad \xrightarrow{3.35 + 1.35} \quad \text{SM} = 4.7 \quad \text{Only 0.4 times}$$

$$\text{DR} = 404 \text{ DPM} \quad \xrightarrow{\quad} \quad \text{DR} = 2.6 \text{ DPM} \quad 30900 \text{ times}$$

## 2. Numerical calculations on SM values?

### Example



$$TEa = 8$$

$$SD = 3.2$$

Improve Imprecision

$$SD = 2.1$$

$$F = 2.1/3.2 = 1/1.52$$

$$\text{Bias} = -0.4 = 1.35 \text{ SD}$$

$$SM = 2.38$$

$$2.38 \times 1.52$$

$$SM = 3.62$$

Only 1.52 times

$$DR = 17313 \text{ DPM}$$

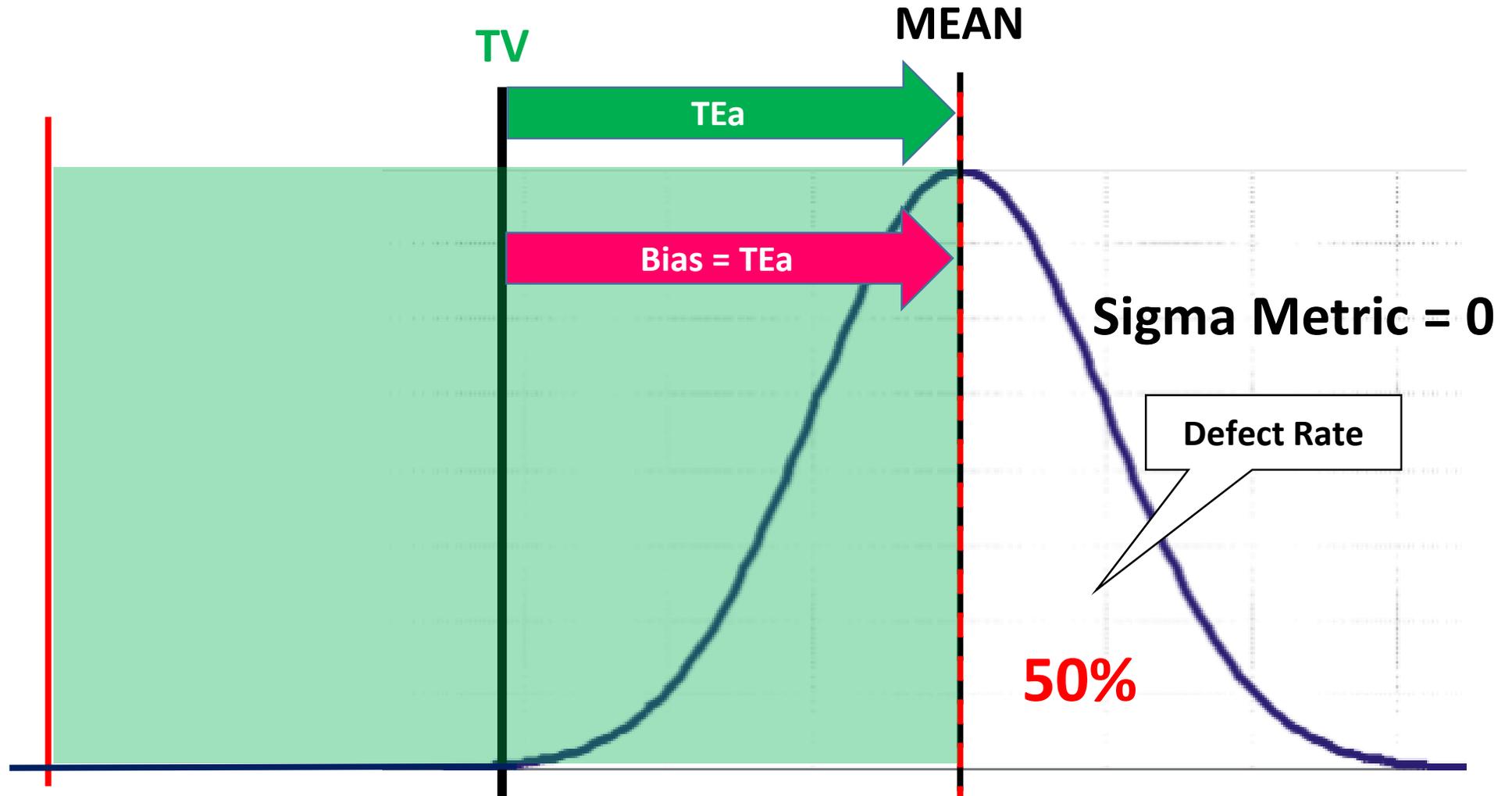
$$DR = 296 \text{ DPM}$$

5750 times

### 3. Zero Sigma?

**NOTE 3:** Zero SM doesn't mean 100% defects (or 0% yield)!

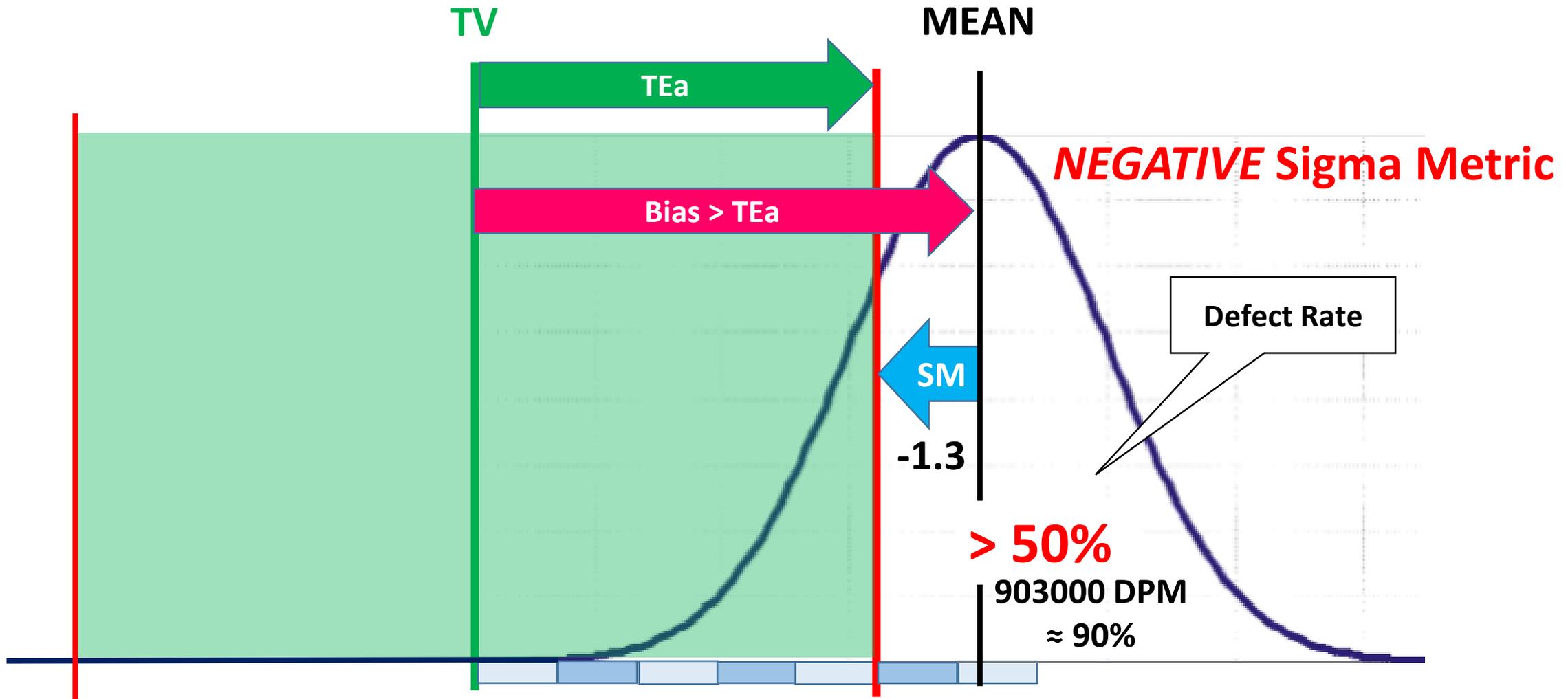
With a SM=0, DR is approximately 50% (and Yield  $\approx$  50%)



## 4. Negative Sigma?

**NOTE 4:** Negative yield is not meaningful, but negative SM is!

With a negative SM, DR is  $>50\%$  (and yield is  $<50\%$ ).



## 5. Which format: $(TEa - B)/SD$ or $(TEa\% - B\%)/CV$ ?

### Example 1:

- TV=100 mg/dL
- TEa = 8 mg/dL
- Mean = 100 mg/dL
- Bias = 0 mg/dL
- SD = 2 mg/dL

$$TEa\% = (TE/TV) \times 100$$

$$B\% = (B/TV) \times 100$$

$$CV = (SD/Mean) \times 100$$

$$SM = (TEa - B)/SD$$

$$SM = (8 - 0)/2 = 4$$

$$SM = (TEa\% - B\%)/CV$$

$$SM = (8\% - 0)/2\% = 4$$

## 5. Which format: $(TEa - B)/SD$ or $(TEa\% - B\%)/CV$ ?

### Example 2:

- $TV=100$
- $TEa = 8$
- Mean = 103
- **Bias = 3**
- $SD = 2$

$$TEa\% = (TE/TV) \times 100$$

$$B\% = (B/TV) \times 100$$

$$CV = (SD/Mean) \times 100$$

$$SM = (TEa - B)/SD$$

$$SM = (8 - 3)/2 = \mathbf{2.50}$$

$$SM = (TEa\% - B\%)/CV$$

$$SM = (8\% - 3\%)/1.96 = \mathbf{2.58}$$

## 5. Which format: $(TEa - B)/SD$ or $(TEa\% - B\%)/CV$ ?

### Example 3:

- $TV=100$
- $TEa = 8$
- Mean = 97
- **Bias = -3**
- $SD = 2$

$$TEa\% = (TE/TV) \times 100$$

$$B\% = (B/TV) \times 100$$

$$CV = (SD/Mean) \times 100$$

$$SM = (TEa - B)/SD$$

$$SM = (8 - 3)/2 = \mathbf{2.50}$$

$$SM = (TEa\% - B\%)/CV$$

$$SM = (8\% - 3\%)/2.06 = \mathbf{2.43}$$

## 5. Which format: $(TEa - B)/SD$ or $(TEa\% - B\%)/CV$ ?

**NOTE 5:** When there is bias,  $(TEa - B)/SD$  and  $(TEa\% - B\%)/CV$  give a bit different SMs; First one correct.

TV	TEa	$\bar{X}$	Bias	SD	CV	SM = $(TEa-B)/SD$	SM = $(TEa\%-B\%)/CV$
100	8	103	+3	2	1.94	2.50	2.58
100	8	97	-3	2	2.06	2.50	2.43

$$\frac{A-B}{C} = \frac{\frac{A}{D} - \frac{B}{D}}{\frac{C}{D}}$$

$$TEa\% = TEa \times 100/TV$$

$$Bias\% = Bias \times 100/TV$$

$$CV = SD \times 100/\bar{X}$$

$$\frac{TEa - B}{SD} \neq \frac{\frac{TEa \times 100}{TV} - \frac{B \times 100}{TV}}{\frac{SD \times 100}{\bar{X}}}$$

$$\frac{TEa - B}{SD} \neq \frac{TEa\% - B\%}{CV}$$

## 6. Defect Rate: SHORT-TERM vs. LONG-TERM?

### Example

- TEa = 6
- Bias = 2
- SD = 1
- SM = 4
- $P(Z > 4) = 32 \text{ DPM}$

Short Term Sigma Level	Defects Per Million
6	3
5.9	5
5.8	9
5.7	13
5.6	21
5.5	32
5.4	48
5.3	72
5.2	108
5.1	159
5	233
4.9	337
4.8	483
4.7	688
4.6	980
4.5	1,380
4.4	1,880
4.3	2,550
4.2	3,467
4.1	4,661
4	6,210
3.9	8,198
3.8	10,724
3.7	13,903
3.6	17,864
3.5	22,750

$P(Z > 2.5) = 6210$



6,210 >>> 32

## Defect Rate: SHORT-TERM vs. LONG-TERM?

### ANSWER

- Calculated SM is a *REPORT* about the **PAST!**
- We need to *FORESEE/ASSURE* DR for the **FUTURE!**

Given:

- Usually SM is determined in Short-term evaluation
- The variable factors are not completely evaluated in Short-term
- QC strategies cannot detect small shifts
  - ❖ **A higher DR is expected for Long-term**

## Defect Rate: SHORT-TERM vs. LONG-TERM?

➤ **NOTE 6:** In Six Sigma methodology, to calculate Long-term DR, 1.5 is subtracted from the SM calculated from Short-term DEVata.

➤ **Assumptions in the Six Sigma methodology:**

- In long-term shifts of different sizes and in both directions happen
- The largest expected shift (the worst case) is 1.5 SD
- The shifts are not detectable and/or correctable
- The shifts are reversed by themselves
- By convention established at Motorola, the Sigma level is adjusted by 1.5 sigma to recognize the tendency of processes to shift over the long term

$$\text{Long-term DR} = P(\text{Calculate SM} - 1.5)$$

Calculated SM corresponds to two defect rates:

- **Short-term DR**  
What did happen?
- **Long term**  
What is expected?

Defects per Million Opportunities	Sigma Level (with 1.5 Sigma Shift)*
933193	0.000
915434	0.125
894350	0.250
869705	0.375
841345	0.500
809213	0.625
773373	0.750
734014	0.875
691462	1.000
646170	1.125
598706	1.250
549738	1.375
500000	1.500

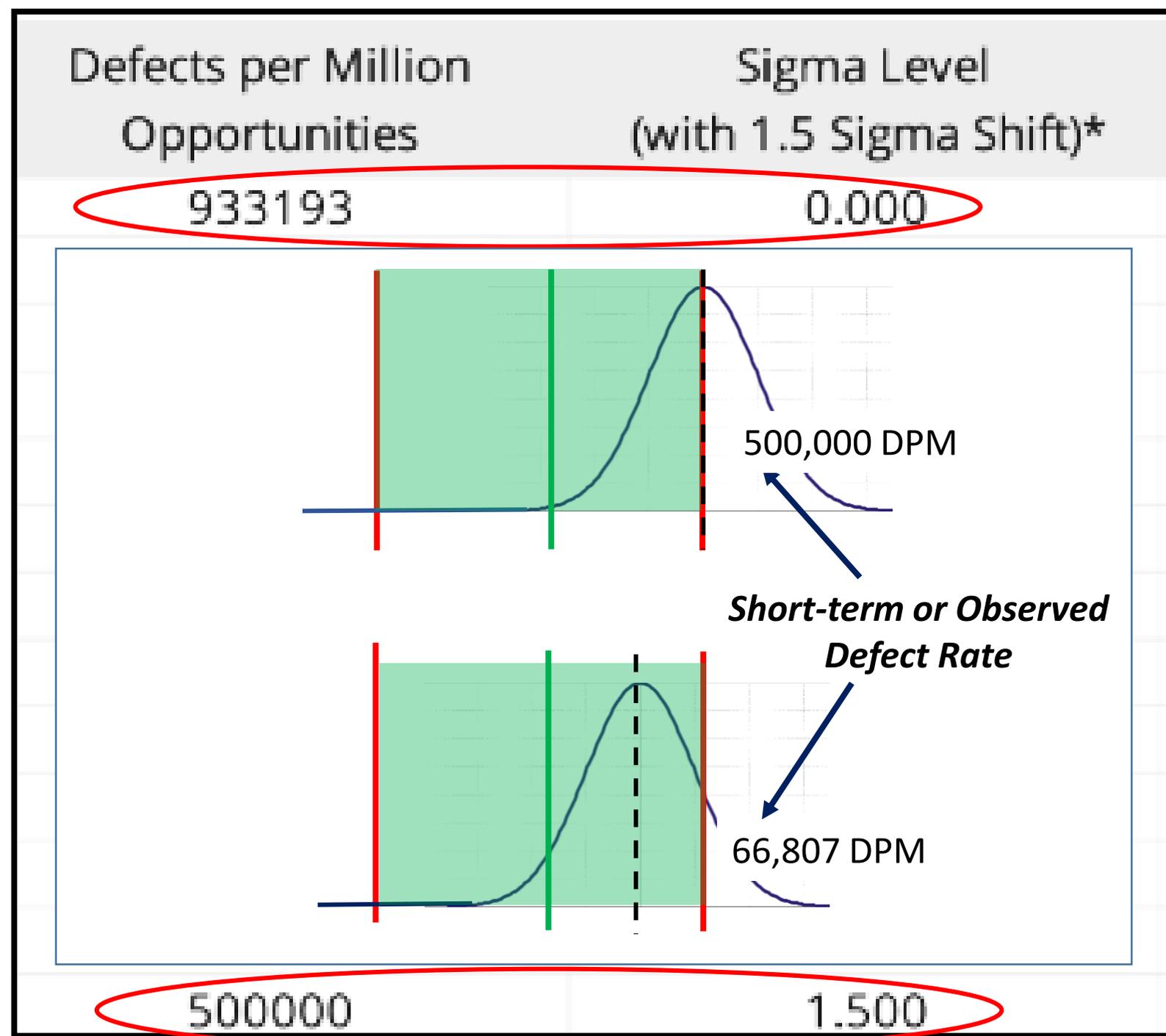
Calculated SM corresponds to two defect rates:

- **Short-term DR**

What did happen?

- **Long term**

What is expected?



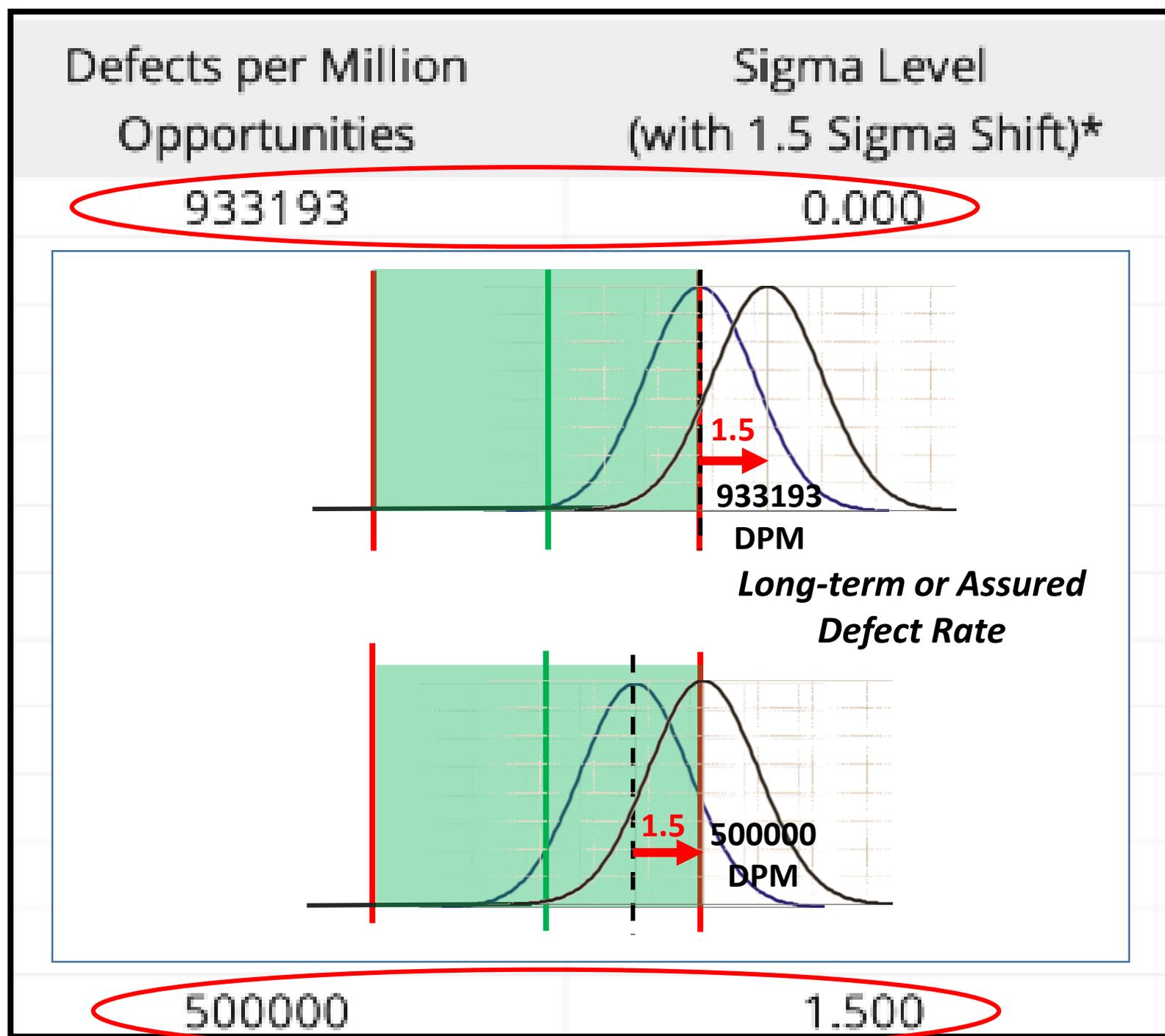
Calculated SM corresponds to two defect rates:

- Short-term DR

What did happen?

- Long term

What is expected?



## 7. DR: One-side or Two-side probability?

➤ **NOTE 7:** For calculating long-term DR (e.g. presented in Sigma tables), one-side Gaussian probability is determined.

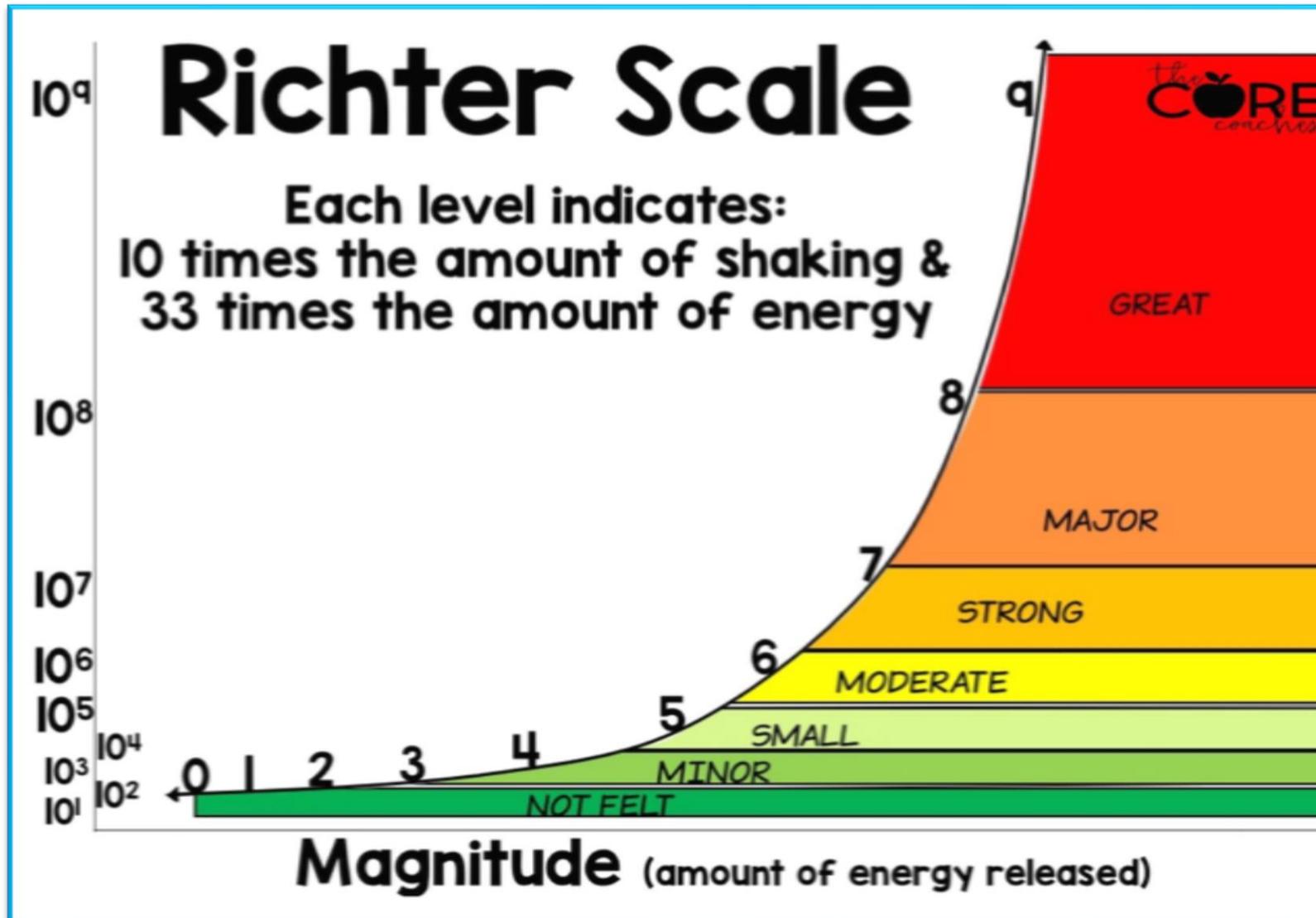
- The long-term DR is calculated assuming 1.5
- When  $\text{bias} > 1 \text{ SD}$ , the defects at TL away from bias is ignorable
  - ❖ For calculating long-term DR, only the tail beyond the TL at bias side matters

## Characteristics of Sigma Metric

1. SM and DR aren't linearly related
2. Numerical calculations (+, -, x, ÷) can be done on SM values
3. Zero SM means Bias = TEa and Short-term DR = 50%
4. Negative SM means Bias > TEa and Short-term DR > 50%
5. With biased performance,  $(TEa - B) / SD$  gives correct SM
6. Long-term DR is calculated by subtracting 1.5 from calculated SM
7. One-side calculation is used to determine long-term DR

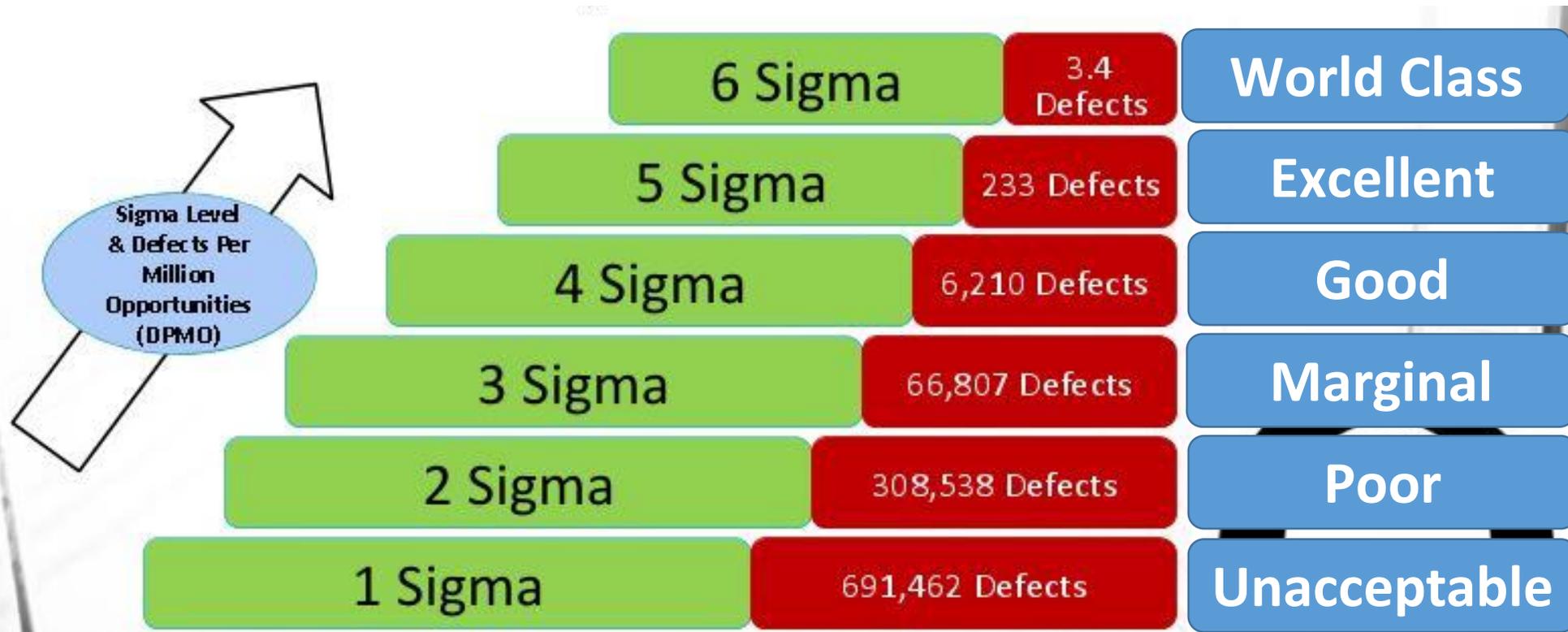
# Sigma Level or Defect Rate?

## Analogy



# Sigma Level Metric or Defect Rate?

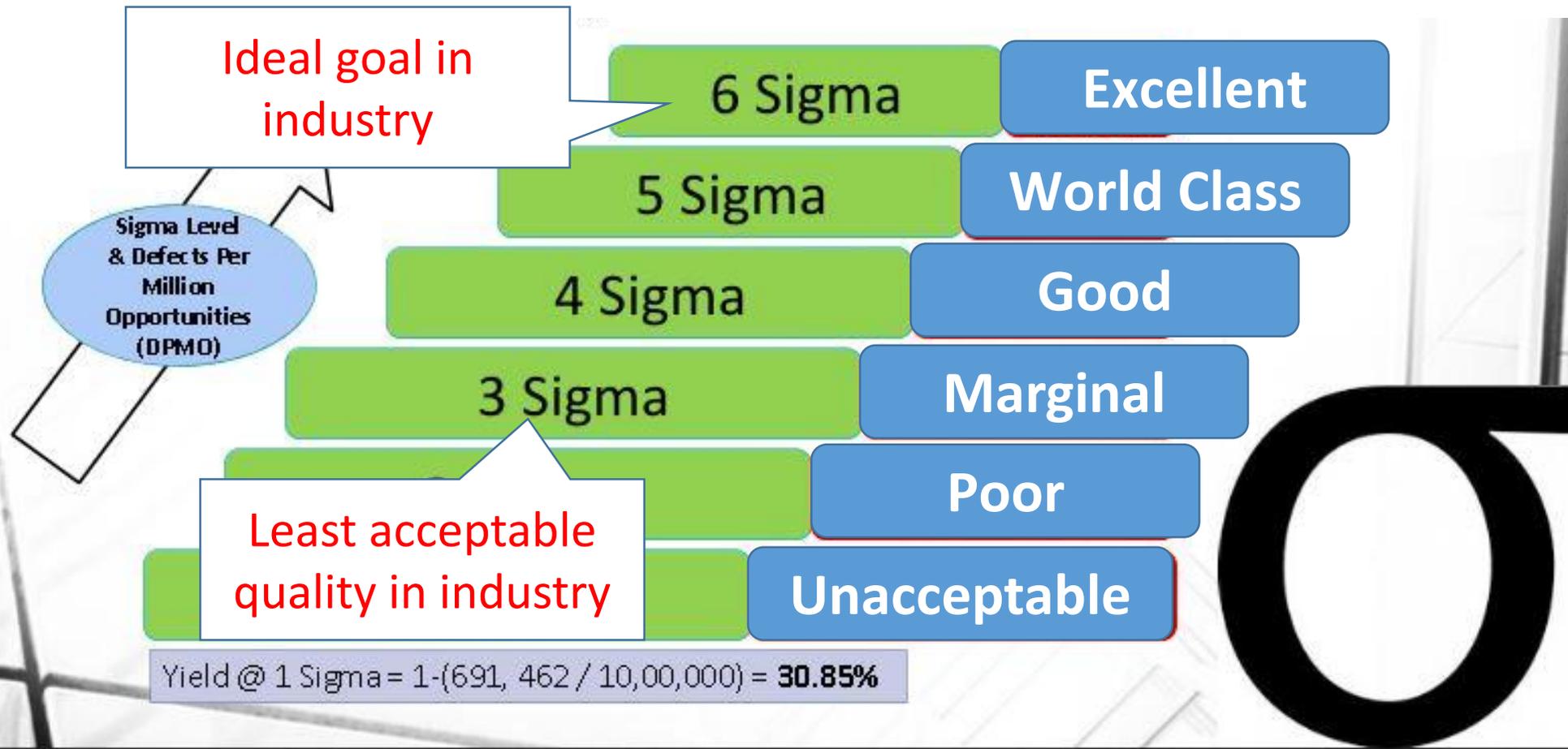
Long-term Defect Rate for different Sigma values



Yield @ 1 Sigma =  $1 - (691,462 / 10,00,000) = 30.85\%$

# Sigma Level Metric or Defect Rate?

## Long-term Defect Rate for different Sigma values



## Sigma Metric or Defect Rate?

### Example:

- ISO 15189:2012; 3-19
  - Quality Indicators: % yield, % defects, DPMO, Six Sigma scale
- IFCC-WG on A1C
  - Least acceptable quality of A1C testing: 2 Sigma for routine testing and 4 Sigma for clinical trials

# Applications of Sigma Metric

## 1. Goal Setting; Least acceptable SM, SMa

- In the TE model, '**TE = B + 2SD**' corresponds to the least acceptable quality is **2 Sigma**
- Also '**TE = B + 3SD**' and '**TE = B + 4SD**' are recommended that correspond to the least quality of **3 Sigma** and **4 Sigma**
- **Motorola goal: 6 Sigma**
- **ISO 15189** proposes SM as QI
- **Expert groups** such as the IFCC-WG A1C set goals as least acceptable Sigma

# Applications of Sigma Metric

## 2. Method Evaluation; Performance SM

- If  $SM \geq SMa \rightarrow$  Acceptable

### Example; A1C

- $SMa = 2$  for routine and 4 for clinical trials
- $TEa = 5$  mmol/mol
- Bias = -0.5 mmol/mol
- $SD = 1.5$  mmol/mol
- $SM = 3$

**Decision?** Acceptable for routine testing, but not for clinical trials

# Applications of Sigma Metric

## 3. QC planning

- QC strategies are established to reject performance when quality is less than least acceptable Sigma
- The difference between stable SM and SMa is the most tolerable shift; **Critical Shift:**

$$\text{Shift}_{\text{crit}} = \text{SM} \rightarrow \text{SMa}$$

- A certain shift results in more increased defects in a low sigma method than in a high Sigma method

**Different SMs → Different critical shifts → Different QC strategies**

**SM-individualized QC plans**

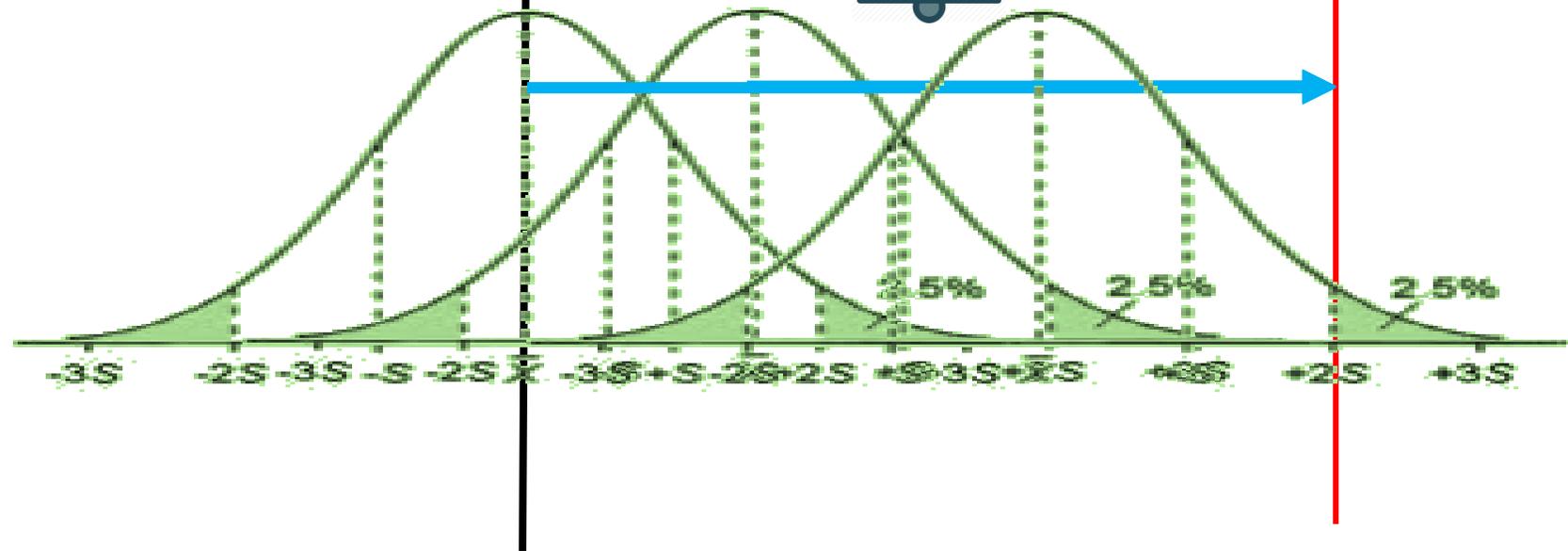
TV - TEa

TV

TV + TEa

$SMa = 2$

QC



# 1. Systematic Error: Shift in Calibration

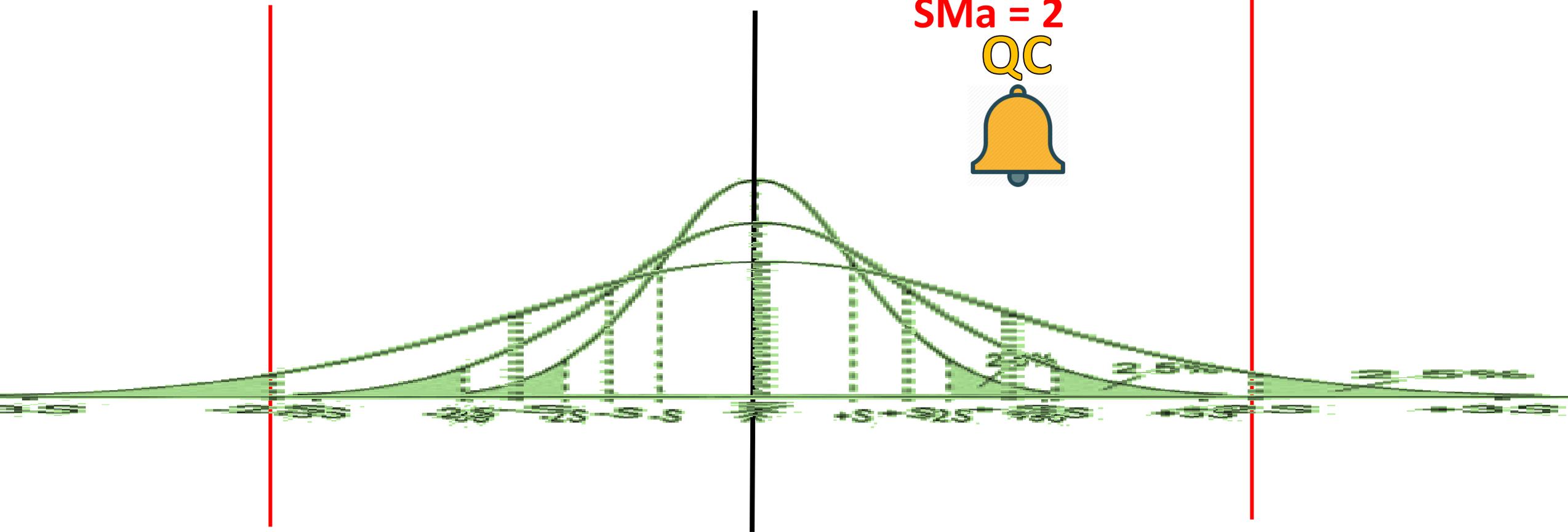
TV - TEa

TV

TV + TEa

SMa = 2

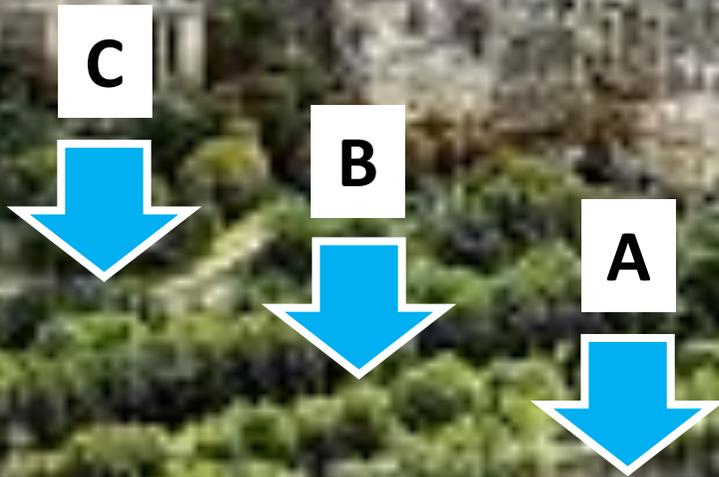
QC



**2. Random Error:** Increase in Imprecision

## Example

- The further from edge, the more safety margin (the safer)
- The more safety margin, the less surveillance



STABLE STATE

# 1. SE

93

107

Target  
100 fl



SM = 7

B = 0  
SD = 1 fl



Low QC  
SEcrit = 5

Example

MCV assay

- TEa = 7%
- SMa = 2

Critical Systematic Error,  $SE_{crit}$

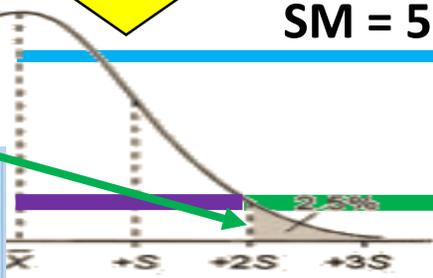
$SE_{crit} = SM - SMa$

Safety

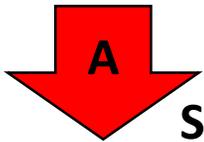
✓ The more safety margin, the less QC



SM = 5



Moderate QC  
SEcrit = 3



SM = 3.5

B = 3.5 fl  
SD = 1 fl



High QC  
SEcrit = 1.5

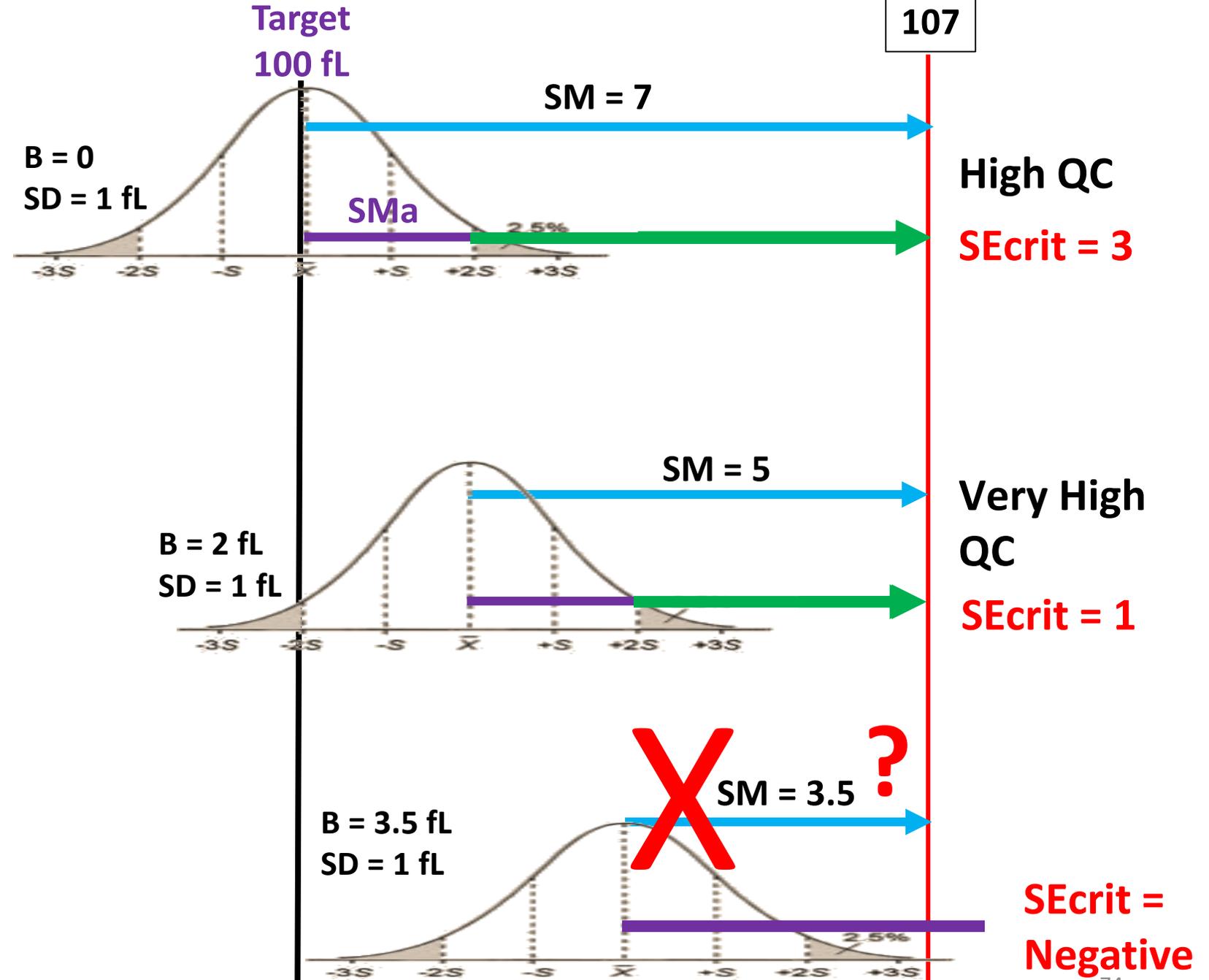
# 1. SE

93

Example

MCV assay

- TEa = 7%
- SMa = 4



# 2. RE

93

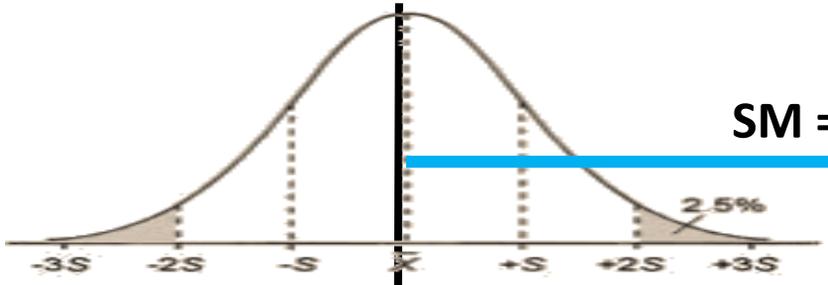
Target  
100 fL

107

Example

MCV assay

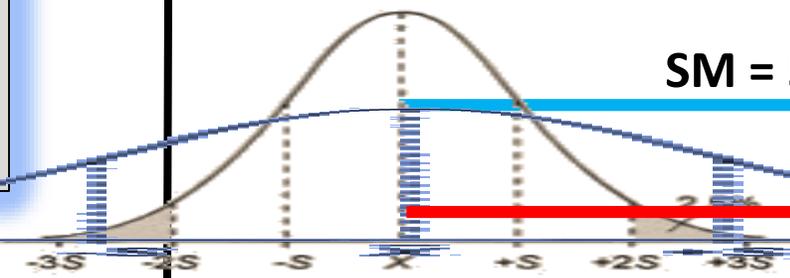
- TEa = 7%
- SMa = 2



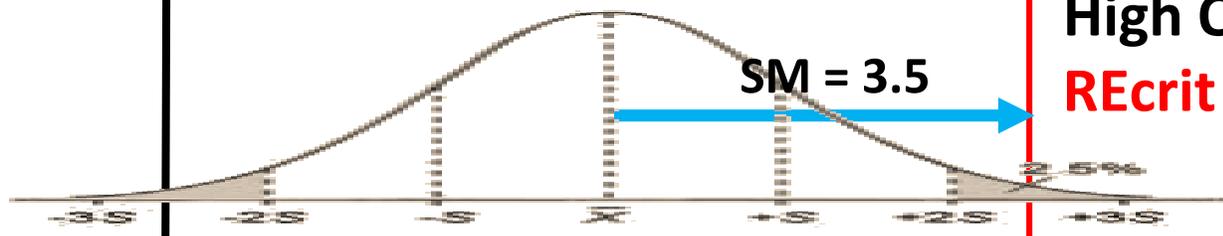
Low QC  
REcrit = 3.5

Critical Random Error, RE<sub>crit</sub>

**RE<sub>crit</sub> = SM ÷ SMa**



Moderate QC  
REcrit = 2.5



High QC  
REcrit = 1.75

# 2. RE

93

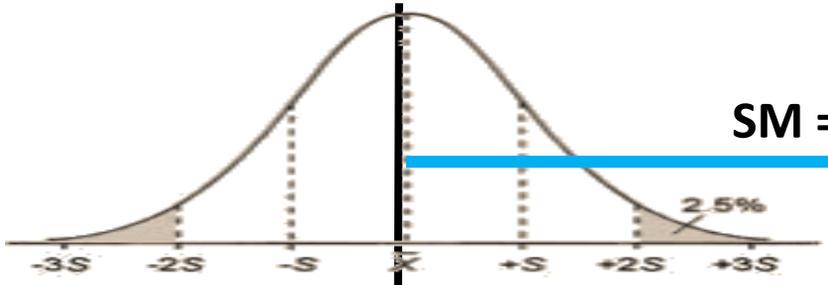
Target  
100 fL

107

Example

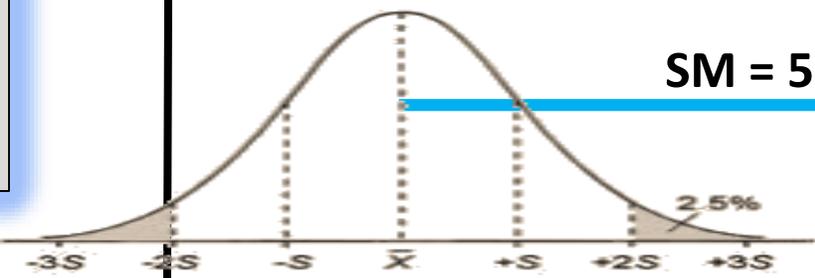
MCV assay

- TEa = 7%
- SMa = 4

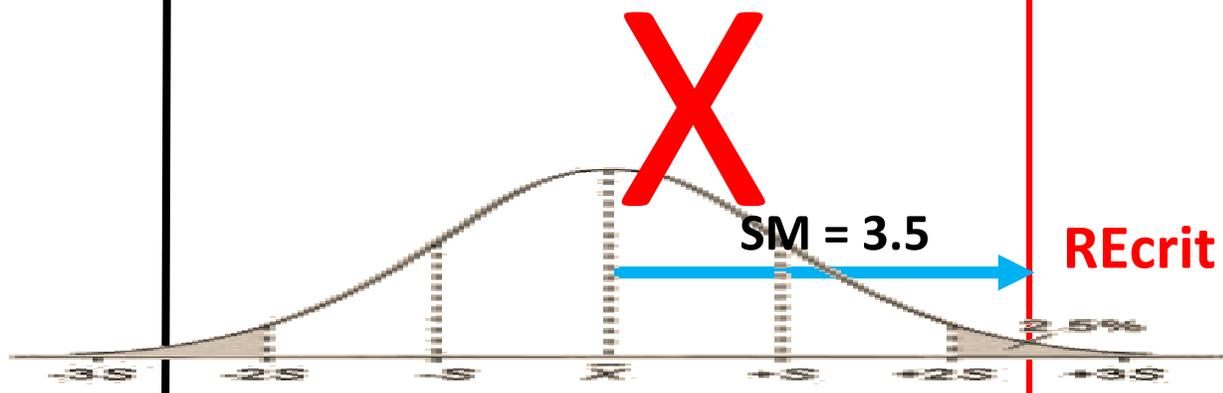


High QC  
REcrit = 1.875

Critical Random Error, RE<sub>crit</sub>  
**RE<sub>crit</sub> = SM ÷ SMa**



Very High QC  
REcrit = 1.25



REcrit < 1

# Power Graphs: Tool for choosing appropriate QC

Example

SMa = 2

A. SM=7, SEcrit=5

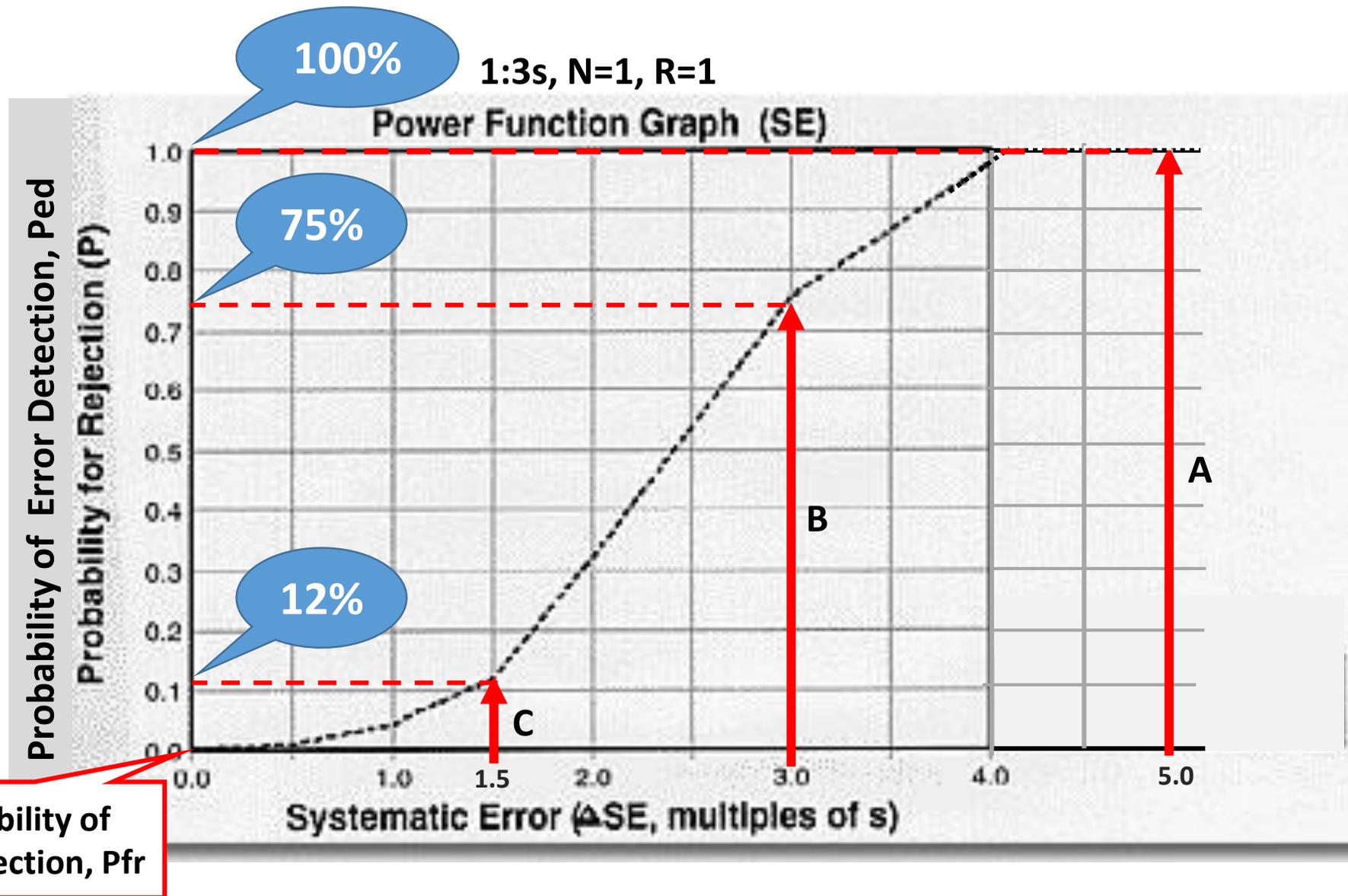
B. SM=5, SEcrit=3

C. SM=3.5, SEcrit=1.5

Q: **Appropriate Ped?**

A:  $Ped \geq 90\%$  &  $Pfr \leq 5$

Q: For which performance is this QC appropriate?



# Power Graphs

## Example

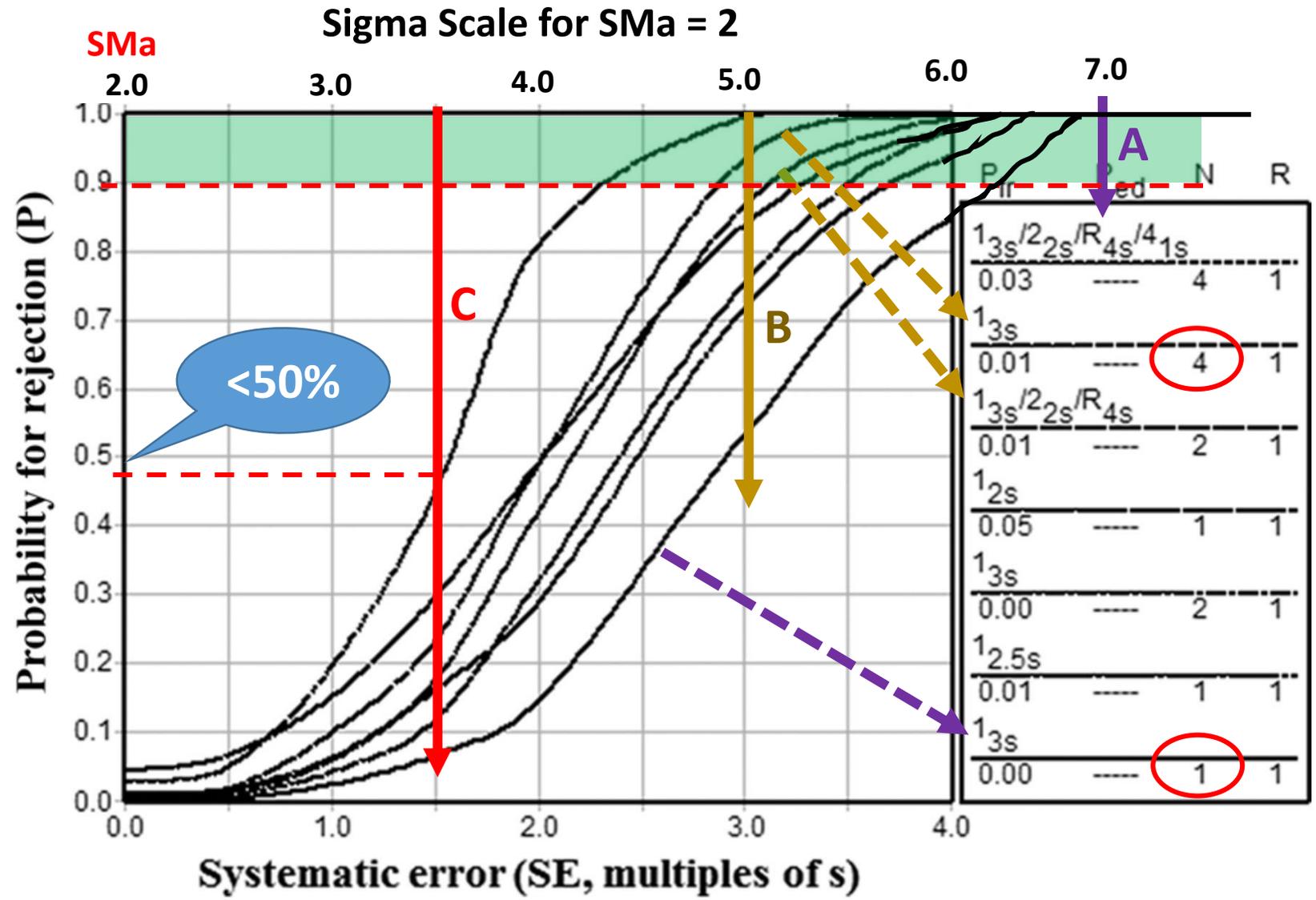
A1C in **routine** testing

S<sub>Ma</sub> = 2

A. SM=7

B. SM=5

C. SM=3.5



# Power Graphs

## Example

A1C in **Clinical Trials**

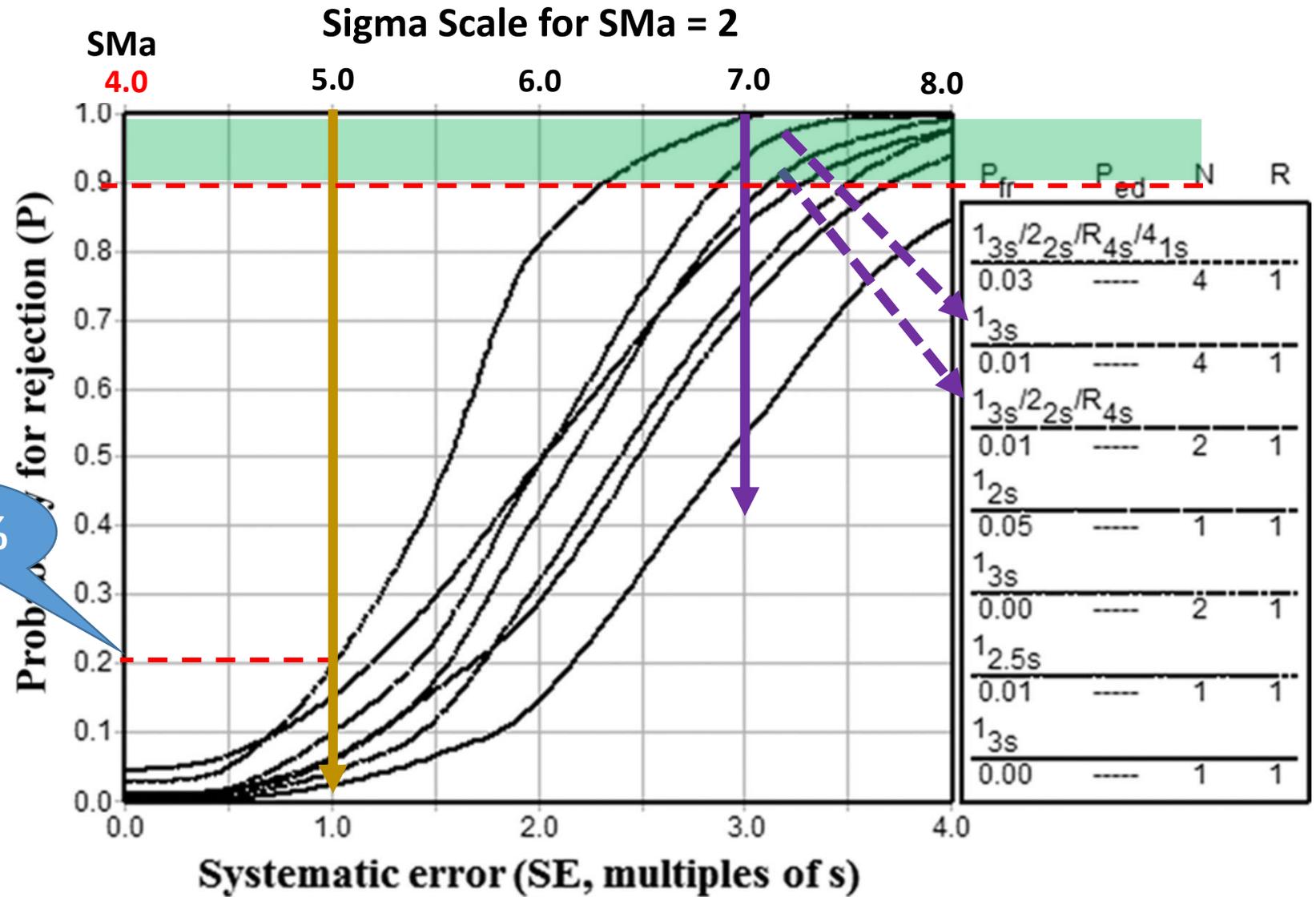
SMA = **4**

**A. SM=7**

**B. SM=5**

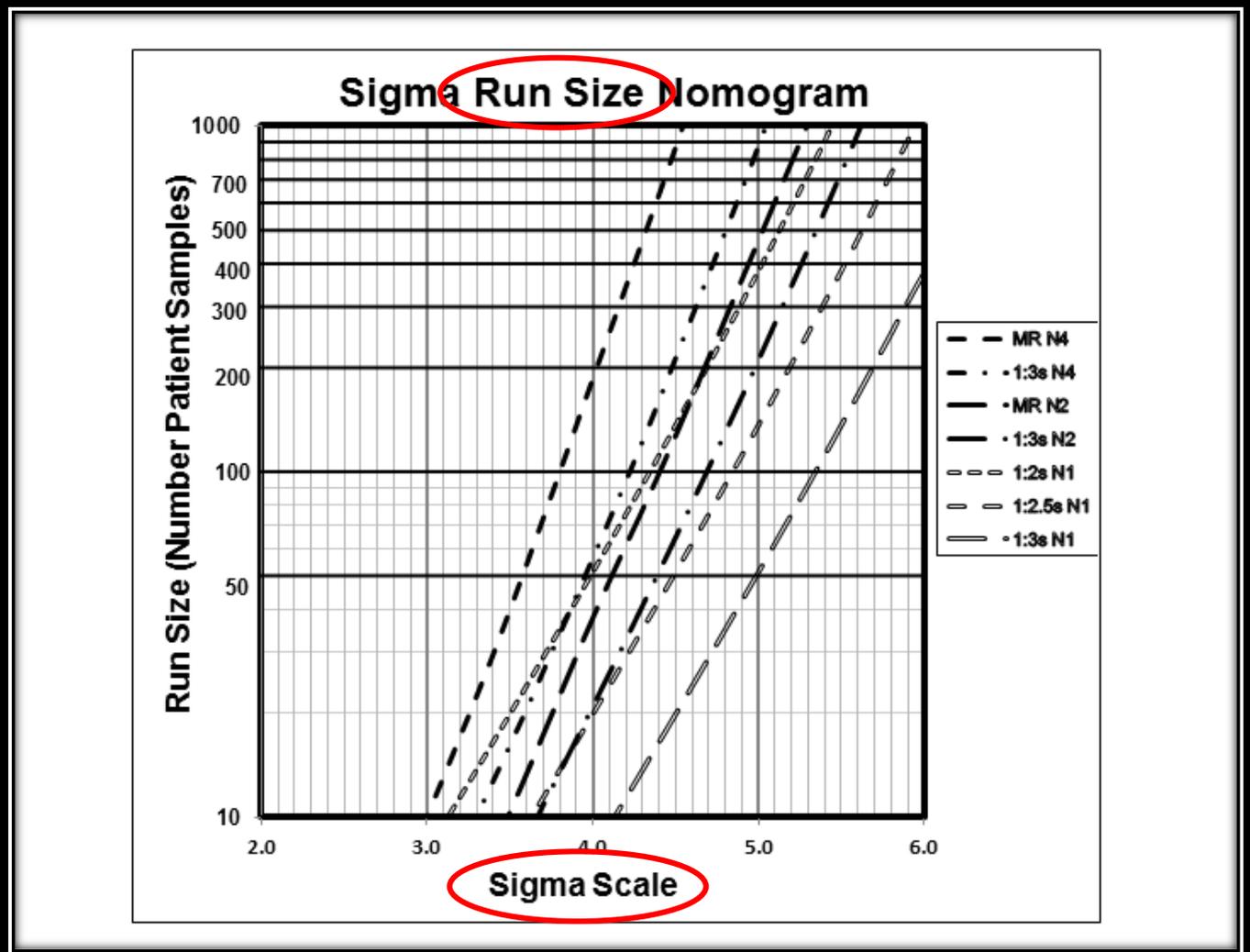
**C. SM=3.5** ❌

<20%

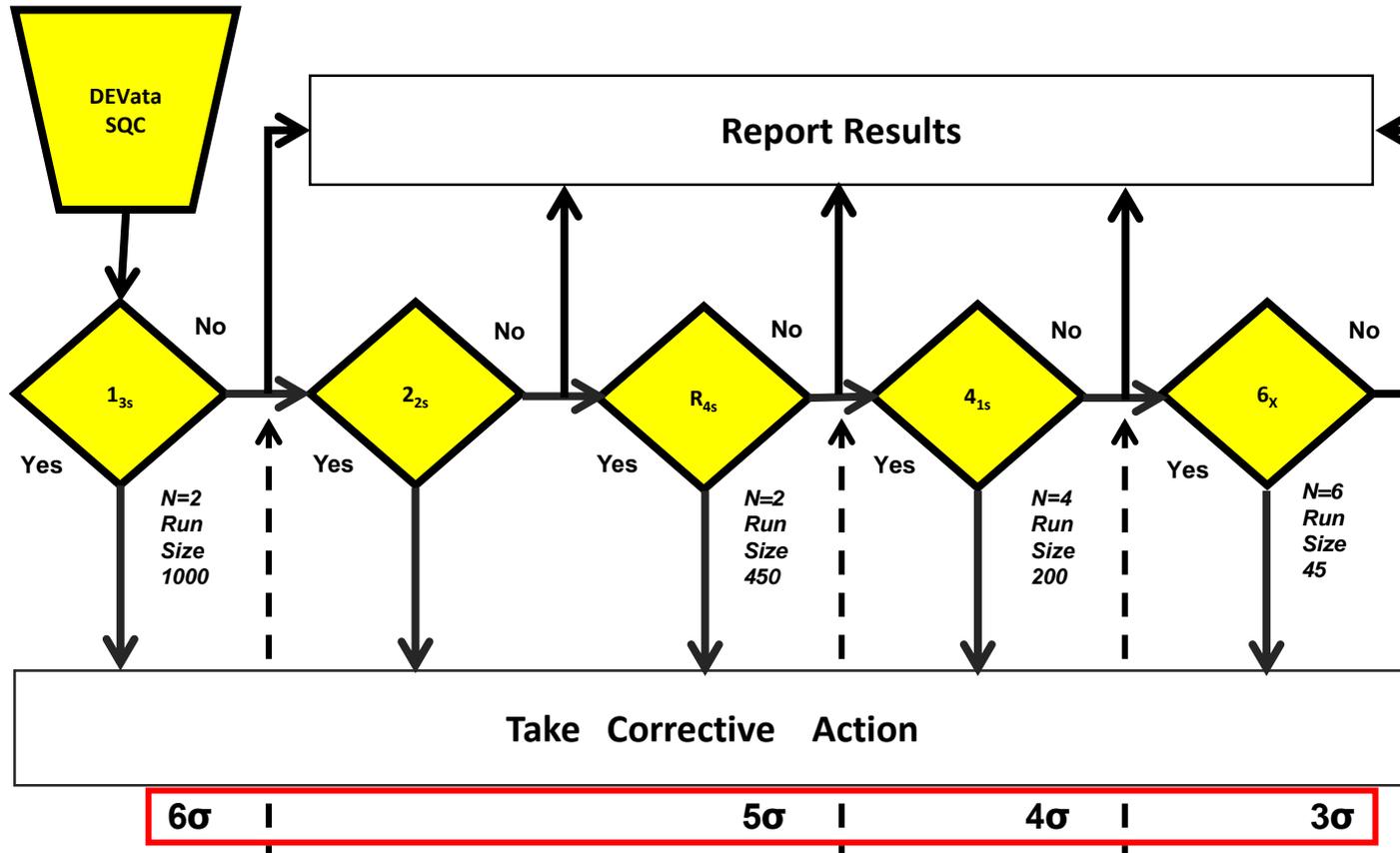


# Sigma Metric & Max E(Nuf) QC model

## ➤ Optimizing Run Size based on Sigma



# Westgard Sigma Rules® with Run Sizes

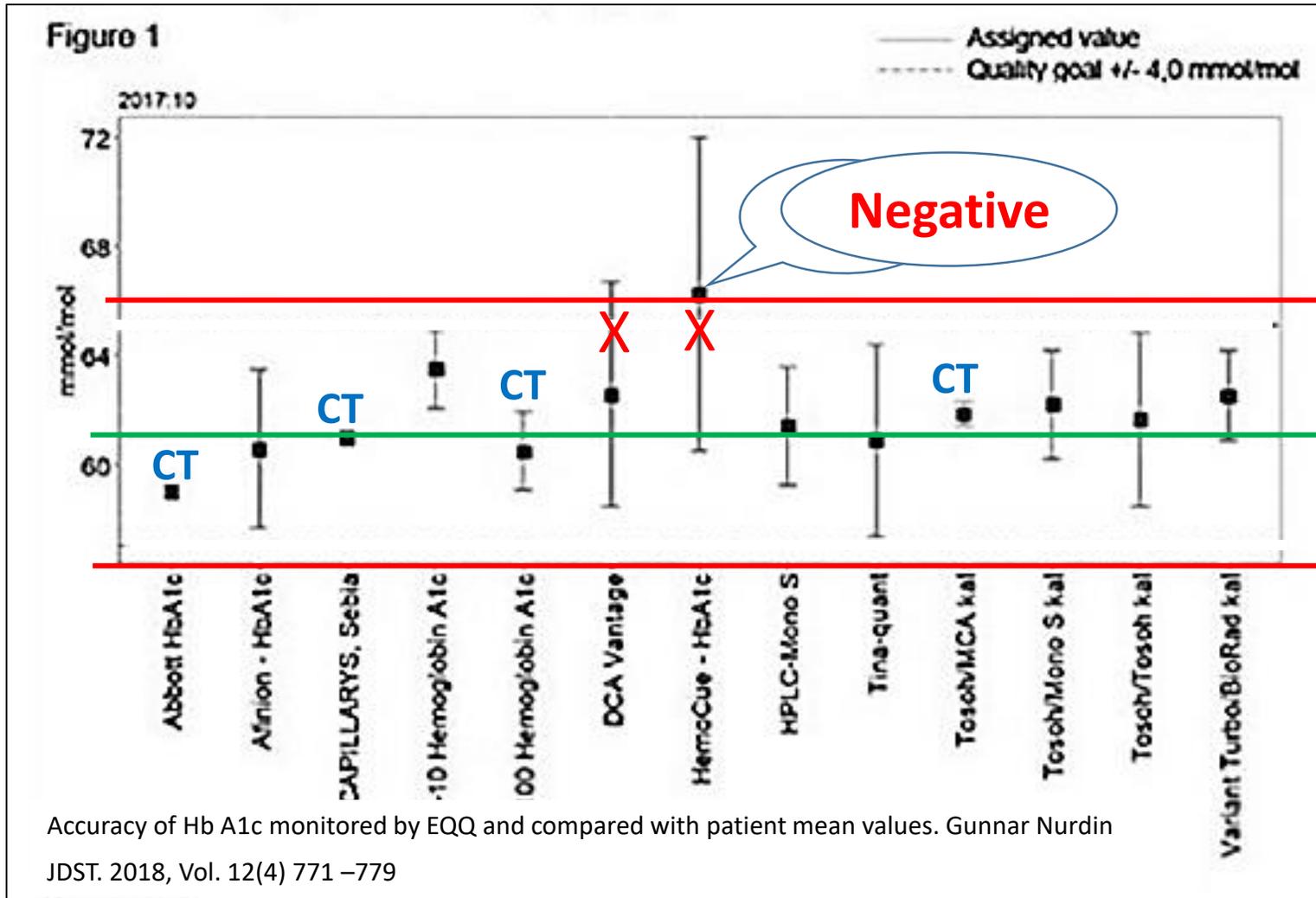


## ➤ SM-individualized QC:

Using SM for planning individualized QC Strategies *N, R, Rules, Number of Rules, Run size*

# Applications of Sigma Metric

## 4. EQAS



Question:

- Which for **Routine** testing?
- Which for **Clinical Trials**?
- What about **QC**?

### IFCC -WG A1C

- TEa = 5 mmol/mol
- SMA:
  - Routine = 2
  - Clinical Tr. = 4

Accuracy of Hb A1c monitored by EQQ and compared with patient mean values. Gunnar Nurdin

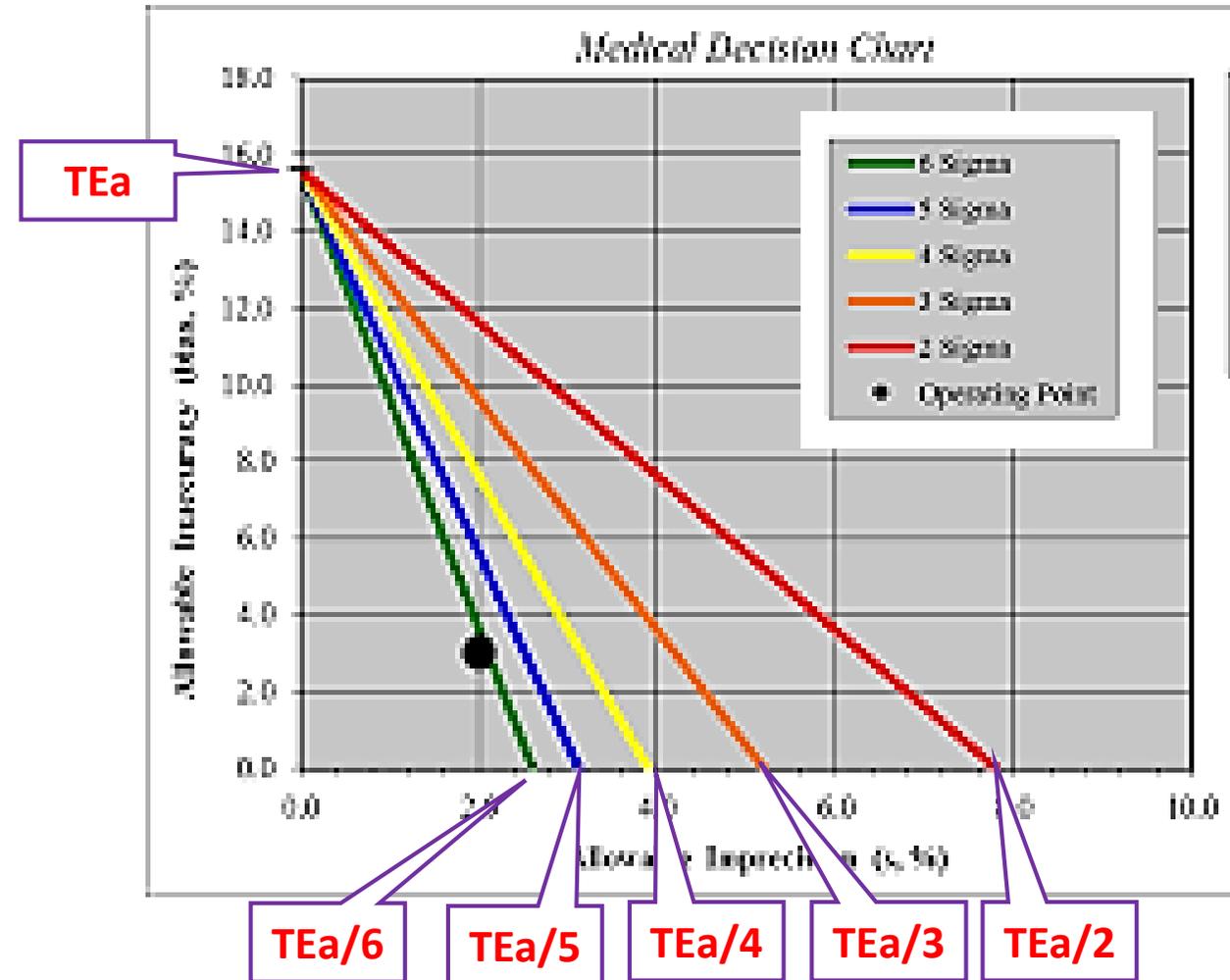
JDST. 2018, Vol. 12(4) 771 -779

# Applications of Sigma Metric

## 5. Improving Performance

### Sigma Decision Charts

- Bias vs SD
- Operating Point

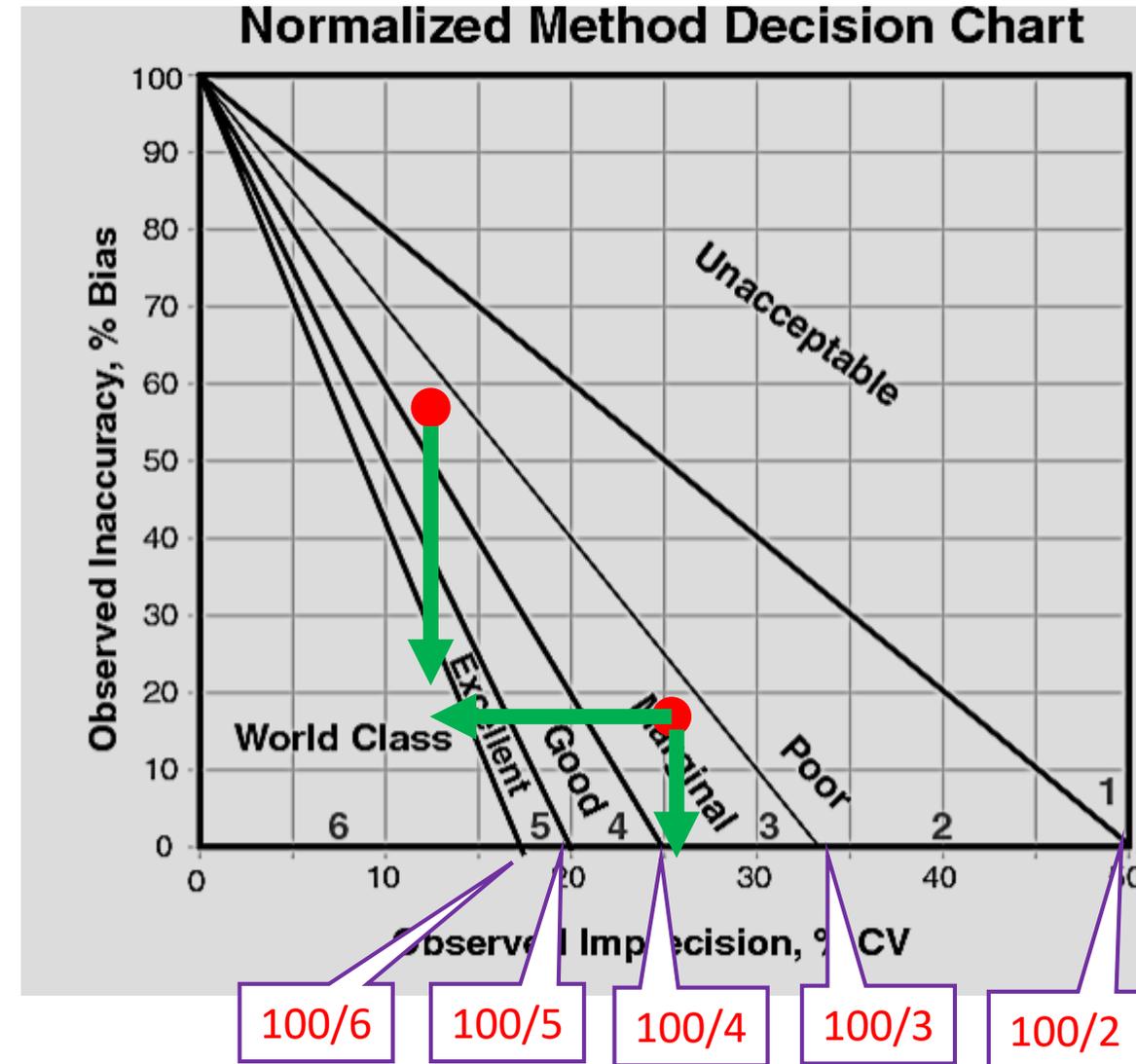


# Applications of Sigma Metric

## 5. Improving Performance

### Normalized Sigma Decision Charts:

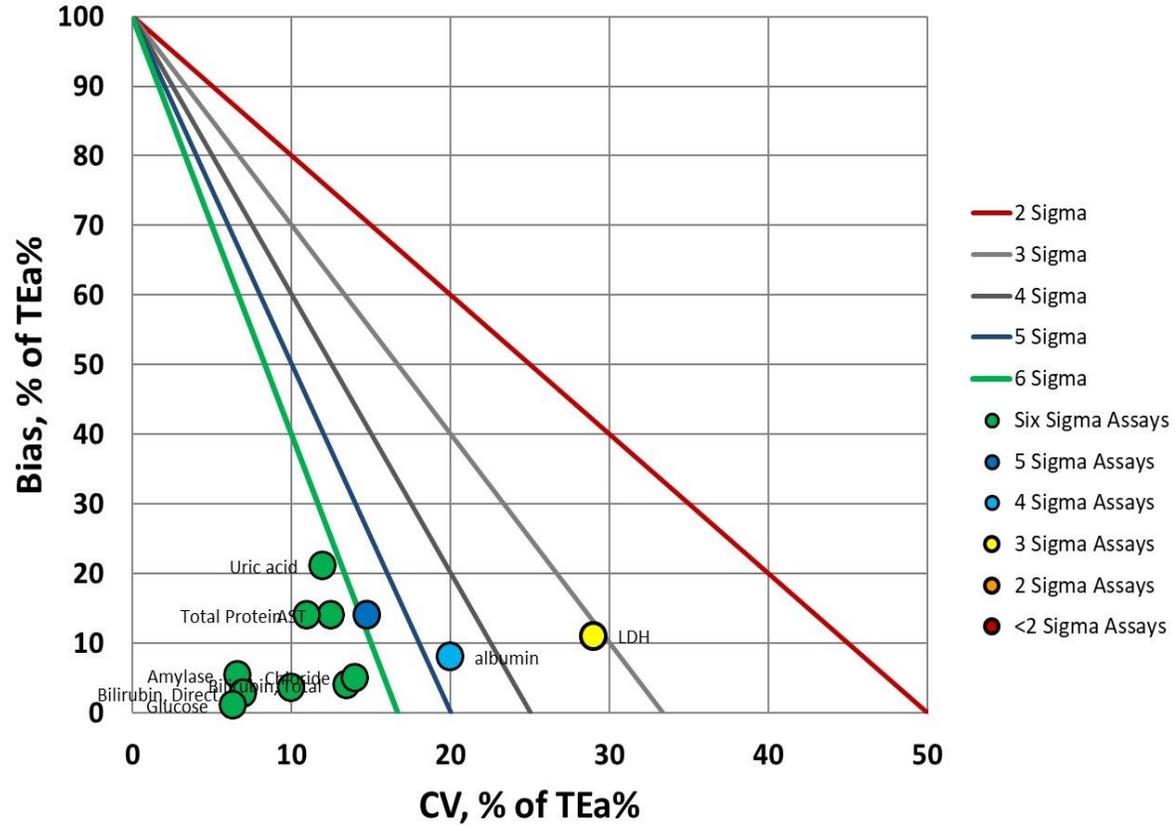
- $B/TEa\%$  vs  $SD/TEa\%$
- Differentiate between the effects of bias and imprecision on SM
- Compare different performances
- Which influence factor (B or SD) must be decreased to improve performance



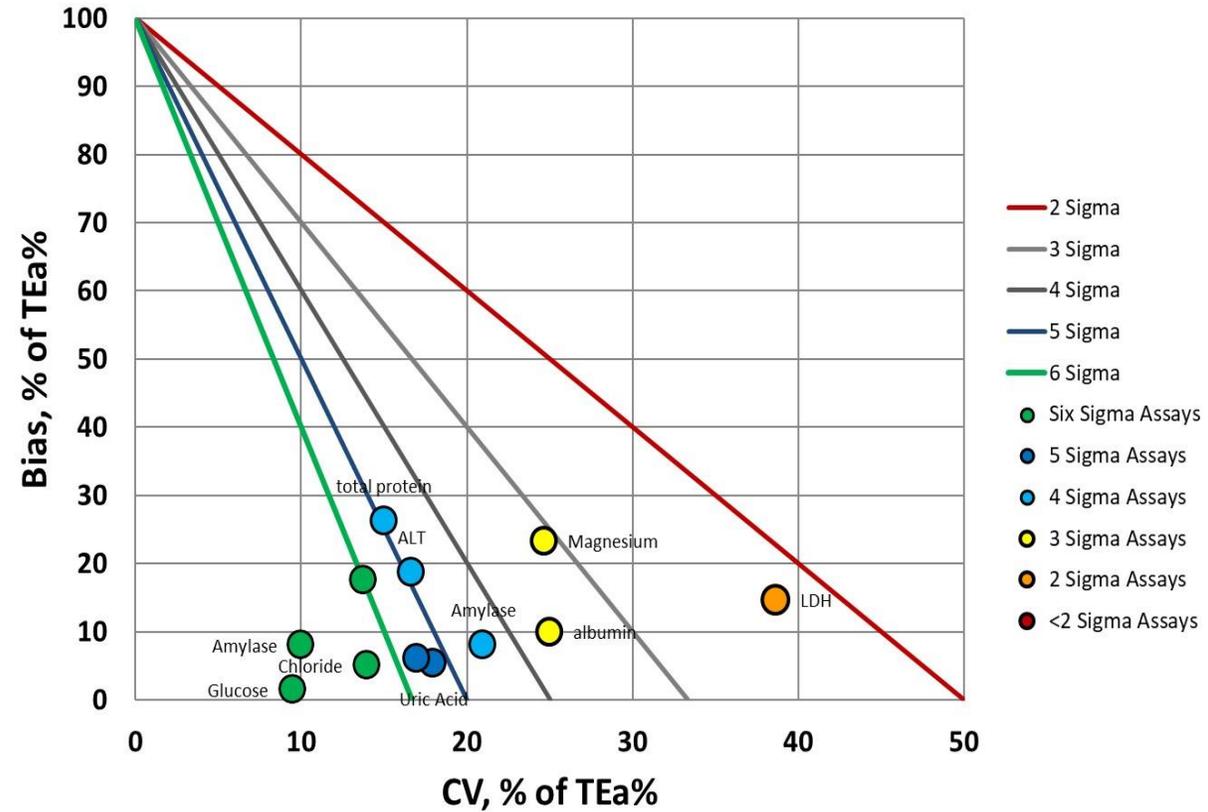
# Normalized Sigma Decision Charts

## Comparison of Different APS

US Lab cc Performance OLD CLIA goals (12 assays)



US Lab cc Performance NEW CLIA goals (12 assays)



## 1.5 SD shift in Medical Laboratory?

### Shifts assumed in Six Sigma:

- the worst case shift is 1.5 SD
- reverses by themselves

### Shifts in Medical Laboratory:

- are **not always** less than 1.5 SD
- **do not reverse** by themselves
- we use **QC** to detect **critical** shifts and fix them

## Example:

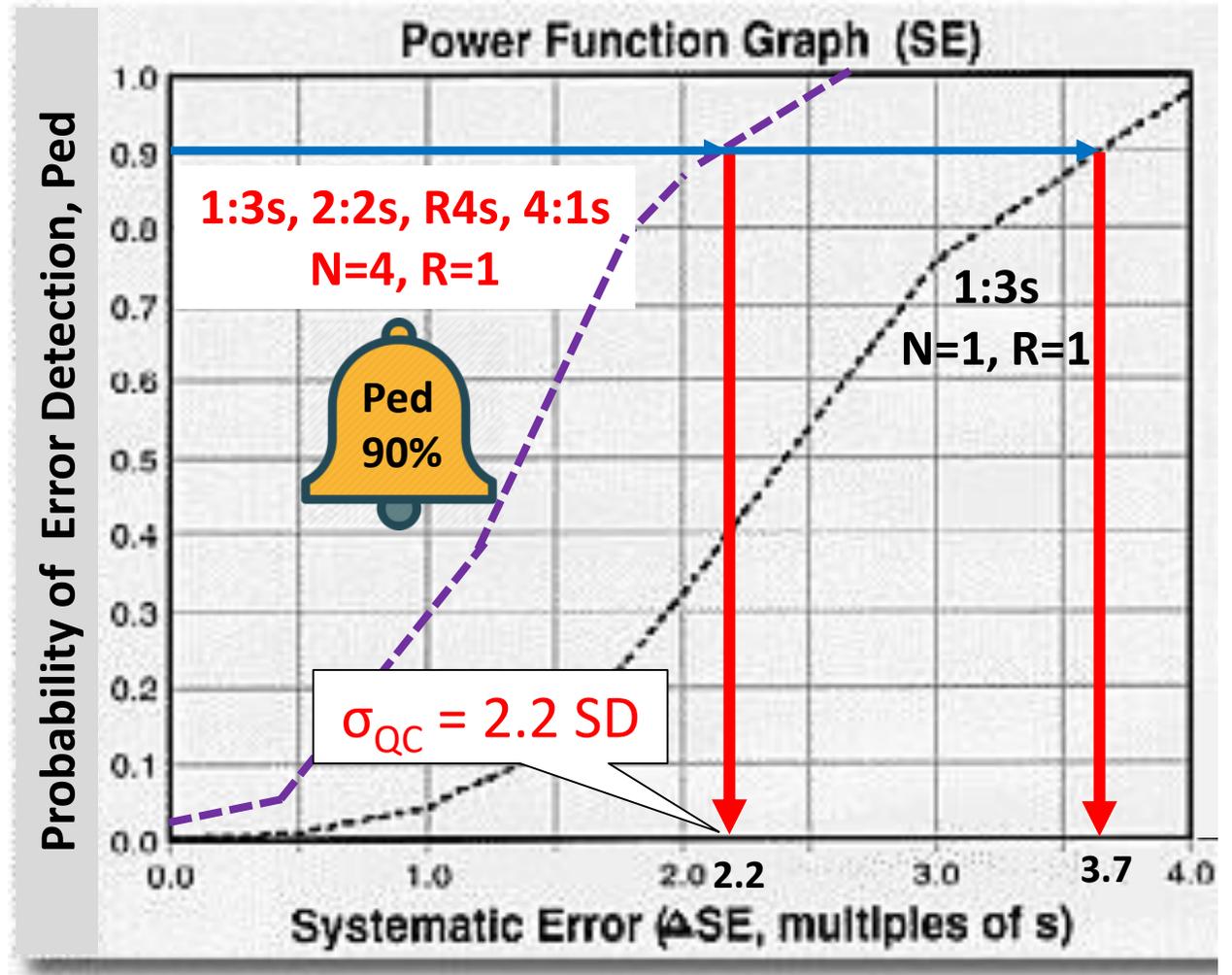


$\sigma_{QC}$

Shift necessary for QC to reach the intended Ped

$$\text{Worst SM} = \text{SM} - \sigma_{QC}$$

Stable SM	Stable DR
6 $\sigma$	0.002
5 $\sigma$	0.3
3.5 $\sigma$	233



The more powerful is QC, the lower is the shift necessary to reach the intended Ped

## 1.5 SD shift in Medical Laboratory?

		Defect Rate	
		Worst Case	
SM	Stable State (No Shift)	1:3s N1; R1 ( $\sigma_{QC} = 3.7$ )	1:3s, 2:2s, R4s, 4:1s N=4, R=1 ( $\sigma_{QC} = 2.2$ )
		6 $\sigma$	0.002
5 $\sigma$	0.3	96800	2555
3.5 $\sigma$	233	508000	96800

- Even with the practically toughest QC, long-term DR is much more than expected in Six Sigma methodology (assuming 1.5 SD shift as the worst case)!

- *Long-term Defect Rate is determined by the sensitivity of QC (i.e.  $\sigma_{QC}$ ), not 1.5 SD shift*

## Example

Defect Rate (DPM)		
	Stable State	
6 $\sigma$	0.0002	
4 $\sigma$	1350	

### right QC

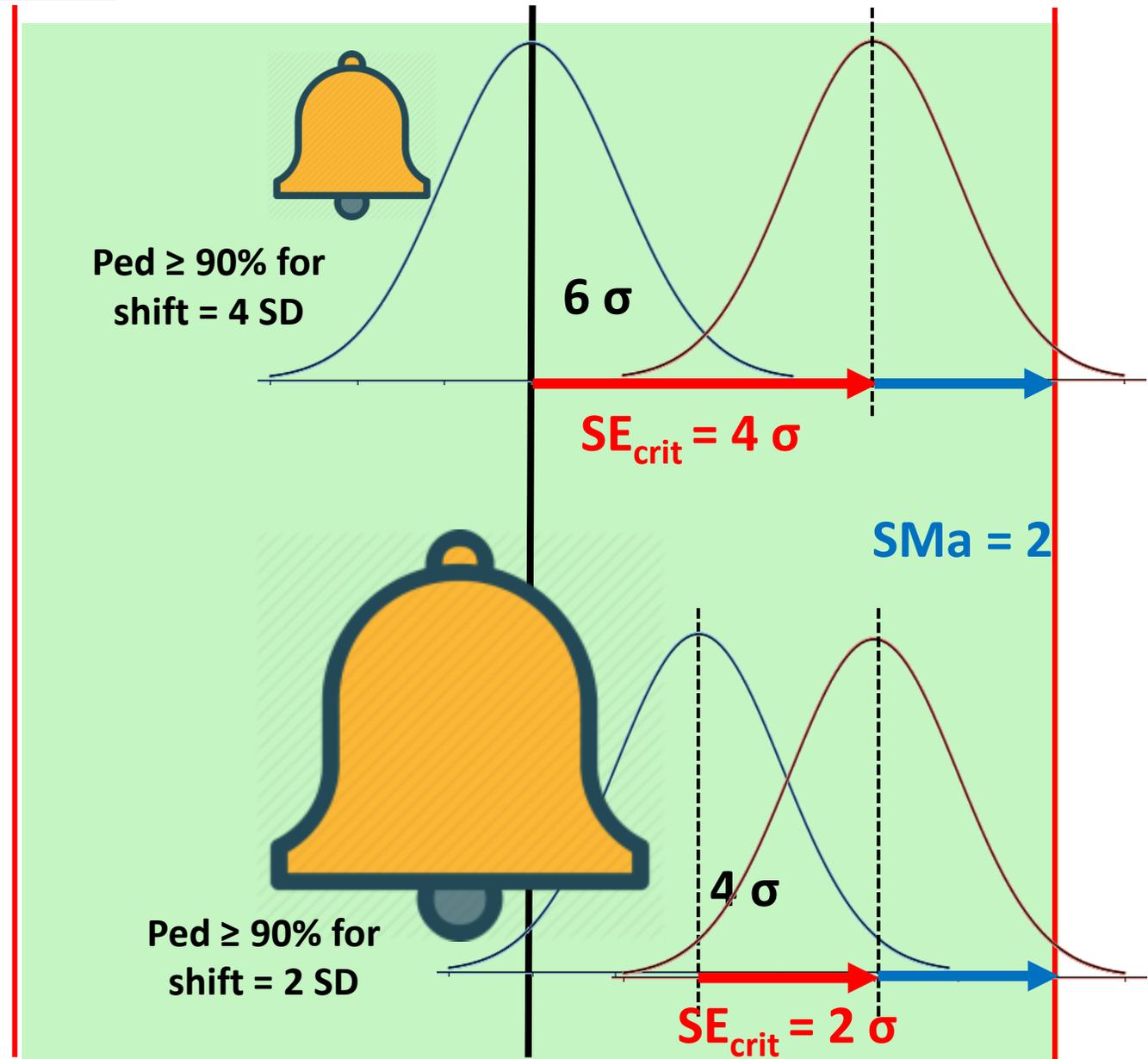
Reaches the intended Ped at  $SE_{crit}$ ;

$$\sigma_{QC} = SE_{crit}$$

TV - TEa

TV

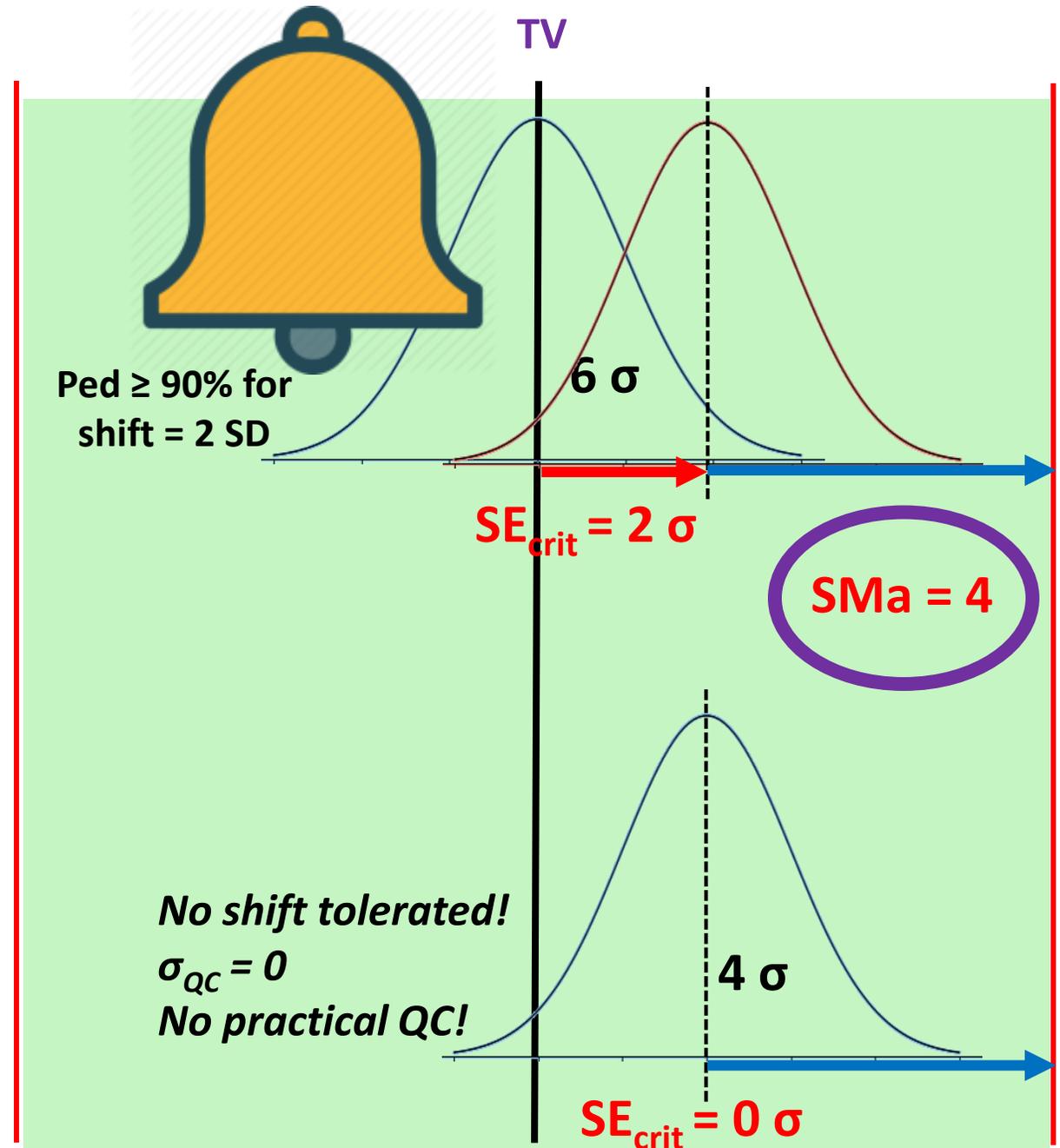
TV + TEa



## Example

Sigma Level	Defect (DPM)	
	Stable State	Worst Case
		SMa = 2
6 $\sigma$	0.0002	22750
4 $\sigma$	32	22750

*With right QC, Long-term Defect Rate is determined by the least acceptable quality, i.e. SMa.*



## Short-term/Long-term: Equivalent terms in medical laboratory

### Short-term DR



#### Stable/Observed DR

- Determined by stable performance
- $DR = P(Z > SM)$

### Long-term DR



#### Worst/Assured DR

- Determined by QC ability
- $P(Z > (SM - \sigma_{QC}))$

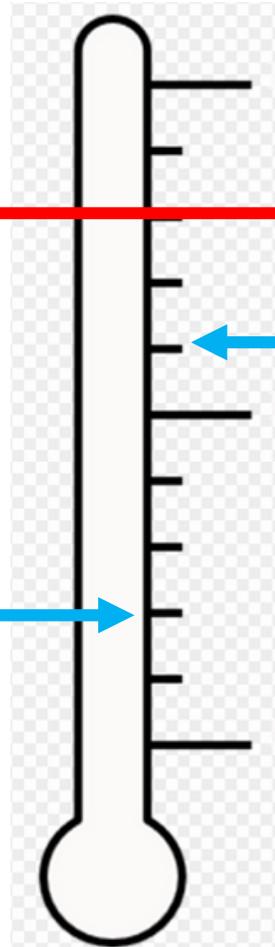
**Risk based  
QC planning**  
CLSI; C24  
(2016)

➤ ***Degree of risk for patients is determined by the ability of QC***

Expected long-term defect rate of analytical performance in the medical laboratory: Assured Sigma vs. observed Sigma

*Biochem Med (Zagreb) 2018;28(2):020101. <https://doi.org/10.11613/BM.2018.020101>*

**Max allowable temperature  
8 °C**



## Short-term/Long-term: Practice in medical laboratory

- Evaluate performance
  - Determine Bias & SD
- Calculate SM
- Is  $SM > SMa$ ?
- If yes, Plan *right* QC strategy to assure  $SMa$

***FORGET 1.5 SD ASSUMED SHIFT!***



Teşekkürler